

### **AGENDA**

# **Environment and Economy Overview and Scrutiny Panel**

Thursday, 26 November 2015 AT 10:00 In the Flensburg Room, Civic Centre, Carlisle, CA3 8QG

\*\*Briefing meeting for Members will be at <u>9.15 am</u> in the Flensburg Room\*\*

#### **Apologies for Absence**

To receive apologies for absence and notification of substitutions.

#### **Declarations of Interest**

Members are invited to declare any disclosable pecuniary interests, other registrable interests and any interests, relating to any item on the agenda at this stage.

#### **Public and Press**

To agree that the items of business within Part A of the agenda should be dealt with in public and that the items of business within Part B of the agenda should be dealt with in private.

#### **Minute of Previous Meeting**

7 - 14

To approve the minutes of the meeting held on 17 September 2015 [Copy in Minute Book Volume 42(3)]

To note the minutes of the meeting held on 29 October 2015 [Copy Minutes herewith]

#### **PART A**

#### To be considered when the Public and Press are present

#### A.1 CALL-IN OF DECISIONS

To consider any matter which has been the subject of call-in.

#### A.2 CUMBRIA LOCAL ENTERPRISE PARTNERSHIP

15 - 20

(Economy, Enterprise and Housing Portfolio)

Mr Haywood, Director of Cumbria Local Enterprise Partnership has been invited to give a presentation on the Partnership's Programme.

The Director of Economic Development to submit a report providing an update on the work of the Cumbria Local Enterprise Partnership. (Copy Report ED.41/15 herewith)

#### A.3 BUDGET 2016/17 – 2020/21

(Economy and Enterprise Portfolio, Environment and Transport Portfolio Holder, Finance, Resources and Governance Portfolio)

Members are reminded that the Budget reports were circulated to all Overview and Scrutiny Members on 6 November 2015. Members are asked to bring the relevant budget reports to the meeting. The Executive Decisions from 16 November 2015 will be tabled at the meeting.

(a) Budget Update – Revenue Estimates 2016/17 – 2020/21 - pages 1 - 18

To consider new revenue spending pressures and reduced income projections which fall within the area of responsibility of this Panel:

Festive lightsRe-thinking Wastep. 14

To consider new savings proposals and additional income generation which falls within the area of responsibility of this Panel:

Proposals for Transformation Savings (Appendix D – p. 14)

#### (b) Summary of Charges Review – pages 19 - 126

To consider and comment on the Review of charges in respect of the following areas which fall within the area of responsibility of this Panel:

#### Chief Executive's Team and Deputy Chief Executive's Team

•	Events Assets	p. 21
•	Promotion and Marketing	p. 21
•	Summary of Income	p. 25

#### **Local Environment**

•	City Centre Events Charges	p. 47 - 50
•	Car Parking	p. 50 - 60
•	Neighbourhoods and Green Spaces	p. 60 - 64
•	Talkin Tarn Car Park	p. 65 - 66
•	Environmental Health	p. 69 - 71
•	Waste Services and Street Cleaning	p. 72 - 75
•	Summary of Income	p. 76

#### **Economic Development**

•	Tourism and City Centre Management	p. 96
•	Assembly Rooms	p. 96
•	Enterprise Centre	p. 96
•	Planning Services	p. 96 - 98
•	Summary of Income	p. 103

### (d) Revised Capital Programme 2014/15 and Provisional Capital Programme 2015/16 to 2019/20 - pages 127 - 136

To consider the Director of Resources report RD.39/14and in particular comment on the capital spending which falls within the area of responsibility of this Panel:

•	Crinkledyke Cycleway	p. 130
•	Durranhill Industrial Estate	p. 130
•	Revised Capital Programme 2014/15	p. 127

#### A.4 PUBLIC REALM UPDATE

21 - 38

(Environment and Transport Portfolio)

The Strategic Property Manager to provide a presentation updating the Panel on the public Realm.

(Copy Presentation herewith)

#### A.5 2nd QUARTER PERFORMANCE REPORT 2015.16

39 - 58

(Finance, Governance and Resources Portfolio)

The Policy and Communications Manager to submit performance monitoring reports relevant to the remit of the Environment and Economy Overview and Scrutiny Panel. (Copy Report PC.23/15 herewith)

#### A.6 OVERVIEW REPORT AND WORK PROGRAMME

59 - 64

To consider a report providing an overview of matters related to the work of the Environment and Economy Overview and Scrutiny Panel, together with the latest version of the Work Programme and details of the Key Decisions items relevant to this Panel as set out in the Notice of Executive Key Decisions.

(Copy Report OS.25/15 herewith)

#### **PART B**

To be considered when the Public and Press are excluded from the meeting

- NII -

## Members of the Environment and Economy Overview and Scrutiny Panel

Conservative – Christian, Mitchelson, Nedved (Chairman), Bloxham (sub), Mrs McKerrell (sub), Mrs Mallinson (sub)

Labour – Bowditch, Caig (Vice Chairman), Dodd, Ms Franklin,
Burns (sub), Ms Patrick (sub), Watson (sub)

Independent – Betton, Graham (sub)

Enquiries, requests for reports, background papers, etc to Democratic Services Officer: Rachel Rooney – 817039

#### **ENVIRONMENT AND ECONOMY OVERVIEW AND SCRUTINY PANEL**

#### THURSDAY 29 OCTOBER 2015 AT 10.00AM

PRESENT: Councillor Nedved (Chairman), Councillors Bowditch, Burns (as substitute for

Councillor Ms Franklin), Caig, Christian, Dodd and Mitchelson.

**ALSO** 

PRESENT: Councillor Colin Glover - The Leader

Councillor Mrs Bradley – Economy, Enterprise and Housing Portfolio Holder

Councillor Mrs McKerrell (Observer)

OFFICERS: Deputy Chief Executive

Director of Economic Development Director of Local Environment Environmental Health Manager Policy and Communications Manager

Neighbourhood Enforcement Team Leader

Overview and Scrutiny Officer

#### EEOSP.60/15 APOLOGIES FOR ABSENCE

Apologies for absence were submitted on behalf of Councillor Betton, Councillor Ms Franklin, and Councillor Mrs Martlew – Deputy Leader and Environment and Transport Portfolio Holder.

#### EEOSP.61/15 DECLARATIONS OF INTEREST

There were no declarations of interest in respect of the business to be conducted.

#### EEOSP.62/15 PUBLIC AND PRESS

It was agreed that the items of business in Part A be dealt with in public and the items of business in Part B be dealt with when the public and press had left the meeting.

#### EEOSP.63/15 MINUTES OF PREVIOUS MEETINGS

RESOLVED – That the minutes of the meeting held on 17 September 2015benoted.

#### EEOSP.64/15 CALL IN OF DECISIONS

There were no items which had been the subject of call-in.

#### EEOSP.65/15 OVERVIEW REPORT AND WORK PROGRAMME

The Overview and Scrutiny Officer presented report OS.22/15 which provided an overview of matters that related to the work of the Environment and Economy Overview and Scrutiny Panel.

The Overview and Scrutiny Officer reported that the Notice of Executive Key Decisions had been published on 18 September and 16 October 2015.

The following key decisions fell within the remit of the Panel:

KD.35/15 – Purchase of ex demonstration vehicles – the Executive had considered this at their meeting on 19 October 2015.

KD.33/15 – Budget Process 2016/17 – the Budget Process would be considered by the Panel on 26 November 2015.

KD.32/15 – Clean Neighbourhood Enforcement Policy – the matter had been included on the agenda for this meeting.

Members did not raise any questions or comments on the items contained within the Notice of Key Decisions.

The Overview and Scrutiny Officer advised the Panel that in the absence of the Environment and Transport Portfolio Holder, an update on discussions with the Chairman of the County Council's Local Committee regarding the Memorandum of Understanding relating to weed control in Carlisle.

A Member asked for an update on progress regarding the Council's plans for replacing signage in the city, following the County Council's refusal of the proposals. The Director of Economic Development replied that the City Council had expressed its concerns to Cumbria County Council and they had begun work to move forward on the issue. The next meeting of the Panel would receive an update on this matter as part of the update on the Public Realm.

The Panel's work programme had been circulated as part of the report and Members were asked to consider the work programme and the framework for Panel's next meeting.

The Policy and Communications Manager gave a verbal update on the Business Support Task and Finish Group. He reminded Members that the draft report had been considered by the Panel on 17 September 2015. Following the Panel's request the draft report had been circulated to those who had given evidence to the Task and Finish Group requesting their comments. The feedback comprised one email which had identifiedsecretarial errors in the report; no substantive changes had been put forward.

The Policy and Communications Manager noted the Panel's recommendations from the previous meeting regarding recommendations 2 and 3b and updated the Panel on the outcomes:

#### Recommendation 2: Rebranding the Enterprise Centre

"The Enterprise Centre is renamed and rebranded to represent its current use as managed workspace. The centre is no longer the epicentre of business support in Carlisle; it does however continue to offer a range of affordable workshops, studio and office units in a City Centre location. To continue to present the space as an Enterprise Centre risks ongoing confusion about its role in the business support offer available in Carlisle."

The Task & Finish Group remained satisfied with recommendation 2 and no changes had been suggested by them to this recommendation.

#### • Recommendation 3(b): Business support and devolution

(b) "The group seek reassurance that any new deal that includes business support will be structured in such a way to enable local scrutiny of outputs and outcomes."

The Panel had suggested the removal of the words 'outputs and outcomes' and the Task and Finish Group had removed the words. Recommendation 3(b) read: 'The group seek

reassurance that any new deal that includes business support will be structured in such a way to enable local scrutiny.'

In considering the updateMembers raised the following comments and questions:

What was the Council's policy regarding the Enterprise Centre?

The Director of Economic Development responded that the Enterprise Centre was currently being reviewed by the Council. The purpose of the review was to ensure that the Enterprise Centre was offering the support which businesses needed, and it was acting as an effective growth hub. The Council was working with tenants at the Centre to develop an agreed and effective way forward.

• A Member expressed concern that a rebranding of the Enterprise Centre would be conducted on the basis of the Task and Finish Group report.

The Economy, Enterprise and Housing Portfolio Holder replied that the Enterprise Centre had evolved over time into its current operation. A review of the Enterprise Centre was being undertaken and would look at all aspects of the Centre's operation, this was a difficult piece of work based on many factors. Due to the complex nature of the review, she felt that the outcome of the review would not be completed for some months.

• How would the report be progressed?

The Chairman responded that the next phase for the report was for it to be considered by the Executive, who would then provide feedback to the Panel. This would enable the Panel to decide if it wished to monitor the progress of actions related to the report, going forward. He added that Business Support was an important area and he felt monitoring the progress of the recommendations would be a useful activity for the Panel.

The Leader agreed that Business Support was important and the Council had a role to play in bringing together the business community to address issues such as growth and employment in the city. He appreciated Members concerns regarding the re-branding of the Enterprise Centre and that there would be no immediate action on recommendation 2 until the conclusion of the review. The Executive would consider and discuss the Task and Finish Group's report and make decisions regarding the recommendations.

RESOLVED – 1) That the Overview Report incorporating the Work Programme and Key Decision items relevant to this Panel (OS.22/15) be noted.

- 2) That the amended recommendations as set out above be agreed and Business Support Task and Finish Group report be referred to the Executive.
- 3) That a further report on the progress of the Business Support Task and Finish Group recommendations be presented to the Panel at a future meeting.

### EEOSP.66/15 MAJOR INFRASTRUCTURE PROJECTS IN CUMBRIA – IMPLICATIONS FOR CARLISLE

The Director of Economic Development gave a presentation on the implications for Carlisle with regard to the Major Infrastructure Projects in Cumbria, the purpose of which was to provide Members with an overview of the major projects, and provide an opportunity for discussion.

The Director of Economic Development advised Members that the Local Enterprise Partnership (LEP) had produced a strategy titled "The Four Pronged Attack". The strategy was underpinned by a number of documents each of which focussed on business growth and development. The prong with greatest relevance to Carlisle, in terms of job creation and transport, was the strategic connectivity on the M6 corridor.

The Director of Economic Development outlined the current major infrastructure projects in Cumbria including; Centre of Nuclear Excellence – NuGen and Sellafield; BAE Systems; GSK; National Grid; Tidal Barrage, along with the anticipated increase in workers required to meet the needs of these employers She advised that in Carlisle, major infrastructure projects covered four principle areas; housing, retail, Airport and Enterprise Zone. She added that housing was a key factor in ensuring that workers were available in appropriate locations. Slides were shown which illustrated the projected number of new jobs in Cumbria, projected employer requirements, and daily commutes for workers in the coming years.

The Director of Economic Development explained that the Local Plan process had addressed some of these issues spatiallyhowever; there was a need to ensure that the city was preparing adequately to meet the skills required in the economy in coming years. The Director of Economic Development identified the key issues facing Carlisle; population, skills, infrastructure, education, and employment. She commented that Carlisle was a low wage economy so may be at risk of losing skilled workers to other areas of the county. She added that the Carlisle Partnership would be holding a skills event in January where employers and businesses would seek to develop strategies to prevent the loss of skilled workers from the city.

In considering the presentationMembers raised the following comments and questions:

 A University of Cumbria report had indicated that the County's population would not decline for a further five years, were measures in place to address this?

The Director of Economic Development replied that attracting new people into Cumbria was an important method of restricting population decline. Carlisle Ambassadors Group continued to work hard to push the awareness of the City's offer outside the area in an attempt to attract new people.

 A Member felt that the reduction in grants for further education would have a great impact on the number of students in the city.

The Director of Economic Development responded that colleges were under pressure due to new funding arrangements, however, they were looking to support business and economic growth. She noted that the University of Cumbria was looking to increase its Science, Technology, Engineering, and Mathematics (STEM) course offering to students to meet economic demand.

The Economy, Enterprise and Housing Portfolio Holder commented that former Technical Colleges had had their funding cut in recent years, along with sixth forms. She added that the removal of the Education Maintenance Allowance which had supported students' travel costs had also had a negative impact on student numbers. She added the Further Education courses needed to be self supporting in terms of funding, yet some of the courses which delivered the skills needed by the economy did not attract enough students.

 It appeared that much of the anticipated economic growth was focussed on the west coast of the county; how would the opportunities for Carlisle be realised and what was the city's unique selling point?

The Economy, Enterprise and Housing Portfolio Holder advised that more than ninety businesses in the city were supporting or in the supply chain for Sellafield, so the city already had established links with the industry. This meant that developing infrastructure, especially in relation to transport was particularly important to support sustained growth and development in the city.

The Director of Economic Development replied that the requirements of the west coast was different in nature, as it required a short term spike of jobs to create and build the infrastructure associated with the new nuclear facility. The Enterprise Zone at Kingmoor Park offered an area to develop a wider range of businesses and placed the city in a much stronger position. She added that improvement to transport links, particularly the A595 and the A69 would need to be addressed, but Carlisle would be able to develop in a sustainable way for a long term future.

• How did the District and County Council and LEP work with the MP's in Cumbria to ensure that issues were raised with Government?

The Director of Economic Development responded that the LEP's held regular meetings with their MPs, and that the Department of Business Innovation and Skills had a good awareness of the issues, particularly those relating to skills.

The Deputy Chief Executive informed Members that the current level of job density for 16 – 64 year old was 0.94, which meant that there were adequate job opportunities. The problems underpinning upskilling were poor education attainment and a lack of skills, which were large issues to address. He suggested that Members may wish to consider engaging with the University as a focal for the Panel's work in this area.

Had a methodology for identifying and addressing the skills gap been developed?

The Director of Economic Development replied that Work Force Planning for Cumbria had been undertaken by the LEP to identify the skills required and how those needs would be met. Timing was a key issue to ensure that there were enough workers to meet the spike in demand related to the building of the new nuclear facility. The Chairman noted that the Skills Audit scheduled for the new year would provide Members with an opportunity to scrutinise the issue further.

RESOLVED – Thatthe presentation be welcomed.

#### EEOSP.67/15 CLEAN NEIGHBOURHOOD ENFORCEMENT POLICY

The Environmental Health Manager submitted report LE.27/15 introducing a revised Enforcement Policy for tackling environmental crimes, including dog fouling, fly tipping, littering and graffiti.

The Environmental Health Manager explained that a good enforcement policy benefitted both the regulator and those subject to potential enforcement. He emphasised that proportional, fair and consistent enforcement was important in terms of ensuring that the Council retained the support of the community in undertaking its regulatory responsibilities.

The revised Enforcement Policy (attached at Appendix 1) incorporated the Community Protection Notice options brought in through the Anti-Social Behaviour and Policing Act 2014. It further outlined the principles of good enforcement and considered appropriate enforcement options. The issue of Fixed Penalty Notices (FPN) was covered and special consideration given to action against juvenile offenders. The key change in that version of the Enforcement Policy was the use of the Community Protection Notice process to deal with offenders in the 16 and 17 age range.

The Executive had on 19 October 2015 consider the matter (EX.112/15) and resolved

"That the Executive:

- 1. Had considered the revised Clean Neighbourhood Enforcement Policy and Appendix
- 2. Referred the Policy to the Environment and Economy Overview and Scrutiny Panel for scrutiny."

In considering the Policy members raised the following comments and questions:

• What was the extent of the litter problem with under 18 years old?

The Environmental Health Manager replied that he did not consider this age category to cause a disproportionate problem with regard to litter. The Community Protection Notice gave Officers another tool to assist them in addressing problems, particularly litter in specific areas. In response to a Member's question, the Environmental Health Manager advised that the Council was not able to conduct CCTV covert surveillance to monitor the dropping of litter, should others provide CCTV images to the Council it will be their evidence, witness statements would be required from them should the evidence be sufficient for formal action. He added that the appropriate level of Enforcement was an important factor in keeping the support of the community and scrutiny had an important role to play in this.

• How does a Community Protection Notice differ from a Fixed Penalty Notice (FPN)

The Environmental Health Manager responded that the Community Protection Notice was not limited in the areas in which it could be applied. Legislation was usually specific in the areas to which it was applied, whereas the Community Protection Notice was generic and so had a boarder scope. This meant that Officers would be able to apply the Community Protection Notice to address problems such, spitting, which was not an offence in itself and so posed a difficulties in terms of enforcement.

The Environmental Health Manager added that for FPNs the fine or prosecution was the final stage of the process, Community Protection Notice gave Officers a process with a warning letter before a fine or prosecution.

• How much of the regulations the Officers work with is local By-law?

The Environmental Health Manager responded that the majority of the regulations were stipulated in national legislation. A number of powers however, for example, in relation dog fouling were made under Carlisle Orders, these had been allowed for under the Clean Neighbourhoods and Environment Act 2005.

• Would Control Orders be implemented on a case by case basis?

The Environmental Health Manager replied that the Council had adopted three dog control orders, the offences under which would be moved on to the Public Space Protection Order he added that, Council would have the discretion to add other offenses to the Orders (for example, spitting).

How many Fixed Penalty Notices (FPNs) had been issued by the Council in 2015?

The Environmental Health Manager replied that since April 2015 the following Fixed Penalty Notices had been issued; 16 related to dog fouling; 31 related to littering; 7 related to stray dogs; 5 related to refuse bins being put out at the incorrect time; and 1 Community Protection Order related to refuse in a rear lane. He added that the dog fouling FPNs had improved on last year, with only 17 having been issued in the whole of the preceding year.

The Neighbourhood Enforcement Team Leader responded to complaints from the public about dog fouling issues, she advised Members that FPNs for dog fouling required the offence to be witnessed, which made them difficult to apply. She explained the surveillance methods used by the team and stressed that, getting the balance right between covert and overt surveillance was important to ensure that offenders were caught.

What proportion of juvenile offending was environmental crime?

The Environmental Health Manager responded that the Council did not record figures in relation to this, but he did not feel that environmental crime was caused disproportionately by young people.

The Neighbourhood Enforcement Team Leader added that perception was an important factor; groups of school children in the city centre at lunchtime would be perceived to be contributing most to the litter problem. Education was an equally important aspect of the team's work alongside enforcement, and the team regularly undertook education session in schools to ensure young people were aware of the problem, and their responsibilities as well as outlining the actions that could be taken against those caught littering.

The Chairman thanked the officers for the presentation of the report.

RESOLVED – The Panel did not add any further recommendations to report LE.27/15.

#### EEOSP.68/15 PUBLIC AND PRESS

**RESOLVED** – That in accordance with Section 100A(4) of the Local Government Act 1972 the Public and Press were excluded from the meeting during consideration of the following items of business on the grounds that they involved the likely disclosure of exempt information as defined in the paragraph number (as indicated in brackets against each minute) of Part 1 of Schedule 12A of the 1972 Local Government Act.

#### EEOSP.69/15 CAR PARK BUSINESS DEVELOPMENT PLAN 2015-17

(Public and Press excluded by virtue of Paragraph 3)

The Director of Local Environment submitted report LE.28/15 which introduced the outline Car Park Business Development Plan.

The Director of Local Environment reminded the Panel that car park income and usage performance had declined in recent years and proposals had been made in a Business Development Plan which aimed to address the issues that had contributed to the decline

and make improvements to the business and develop a commercially viable asset for the Council.

A consultant had been brought in to assess the service and had submitted an outline plan. The service was still under consideration and the outline business development plan had not yet been agreed or adopted.

The Director of Local Environment outlined the proposals included in the outline business plan and asked the Panel to consider the proposals within the document to assist with the development of the car parking business to optimise income to the Council.

In considering the outline business development plan Members raised the following comments and questions:

• Had any evidence been gathered by Officers regarding the findings and suggestions outlined in the plan?

The Director of Local Environment responded that the document highlighted areas in need of attention, and that members of the team had been carrying assessments out in areas specified in the report to develop work streams. The purpose of the assessments was to shift the work of the team from reactively responding to issues to a proactive way of working. The team had undergone significant change in the preceding twelve months and the document would provide shape and direction to the team's future work. The Director of Local Environment added that a number of changes recommended in the report had been developed into proposals which Members would have the opportunity to scrutinise through the budget process later in the year.

• Had any of the Plan's recommendations regarding the assets been agreed?

The Director of Local Environment replied that the plan had identified a number of options in relation to the Council's assets, none of which had been agreed. Further consideration and assessment of those recommendations would be needed prior to any decision being reached in relation to them.

 A Member commented that some of the areas of work suggested in the report had already begun.

The Director of Local Environment replied that some areas of work had been undertaken and completed including those relating to; performance monitoring and Penalty Charge Notices.

Did the plan's recommendations address environmental issues?

The Director of Local Environment responded that the Plan did not contradict the County Council's Transport Plan which addressed environmental issues via the promotion of schemes such as Park and Ride. She added that City Council car parks tended to be located in the outer ring, parking in those car parks would reduce congestion as it would reduce drivers circling to find free car parking spaces or spaces in the inner city centre car parks.

RESOLVED - The Panel welcomed the opportunity to discuss and comment upon report LE.28/15.

(the meeting ended at 12.26 pm)



# Environment and Economy Overview and Scrutiny Panel

Agenda Item:

**A.2** 

Meeting Date: 26 November 2015

Portfolio: Economy and Enterprise

Key Decision: No

Within Policy and

Budget Framework YES
Public / Private Public

Title: CUMBRIA LOCAL ENTERPRISE PARTNERSHIP

Report of: Director of Economic Development

Report Number: ED 41/15

#### **Purpose / Summary:**

The report provides a briefing on Local Enterprise Partnerships (LEPs) and an update on the work of the Cumbria Local Enterprise Partnership (LEP).

#### **Recommendations:**

#### Issues to be explored

- Communication
- Involvement of the Public Sector

#### **Tracking**

Executive:	
Overview and Scrutiny:	
Council:	

#### **BACKGROUND**

- 1.1 Cumbria LEP was set up in 2011 as a response to the incoming Government's focus on business growth and following the removal of the regional development agencies. There are 39 LEPs now operating, with 100% coverage across England. These vary in geography and in population size and density (see map). Cumbria is the smallest LEP with a population of just over 400,000.
- 1.2 The government required LEPs to be public /private partnerships which are private sector led. However, the Accountable Body function for much of LEP funding are local authorities. Following a commission from the Prime Minister, Lord Heseltine in his report "No Stone Unturned" made a series of recommendations in all aspects of Government policy which affect economic growth. The Government's response to the Heseltine review was issued on 20th March 2013. The report strengthens the role of LEPs in economic development and identifies the following key actions which are currently being implemented:
  - Creating a single local growth fund, allocated through a process of negotiation and competition tension to strengthen incentives on LEPs and their partners to generate growth
  - Asking LEPs to develop new strategic multi-year plans for local growth, which will be the basis on which the government negotiates deals with each LEP
  - Streamlining the management of the EU Structural and Investment Funds and aligning priorities on the basis of the plans led by LEPs
  - Supporting local authorities that wish to create a combined authority or implement other forms of collaboration (including proposals for formal collaboration between authorities that reinforce the standing of the LEP and enhance the partnership with the private sector)
  - Stream-lining public bodies by transferring functions to the local level and the private sector where appropriate
  - Reforming the education and skills system
  - Encouraging businesses to develop and share their capacity for growth
- 1.3 The membership of the Cumbria LEP board is currently as follows:

Private sector board members are:

- George Beveridge, Nuclear Management Partners (Sellafield) Chair
- Jackie Arnold, BAE Systems Submarine Solutions

- Stephen Broughton, Lindeth Howe/Mountain Goat
- Graham Lamont, Winning Co. and Lamont Pridmore
- Marna McMillin, CEO Energy 4All
- Kate Milbourn, Walby Farm Park

It should be noted that the LEP Board Private Sector membership is currently being refreshed and new Board members details will be released prior to their first meeting due in early December.

Public sector members are:

- Stuart Young, Cumbria County Council
- Mike McKinley, Lake District National Park Authority
- Peter Strike, University of Cumbria, representing Skills & Education
- + 3 District Council representatives

With regards the District Council representation, the Districts work in pairs swapping over representation as agreed by the partner authorities as set out below:-

- Barrow and South Lakes
- Allerdale and Copeland
- Carlisle and Eden

Carlisle swopped with Eden in 2015 and Eden will sit on the Board for 2 years.

- 1.4 The LEP has recently been through a refresh with the appointment of a new Chief Executive Graham Haywood and new private sector board members appointed this month. There will also be a refresh of the Investment Panel, the Employment and Skills Commission and other sub-groups.
- 1.5 In addition there is a private sector advisory panel which supports the private sector board members. The public sector is supported by the Technical Officers Group which is made up of Senior Officers with responsibility for Economic Development, Planning and Housing and representatives from other public sector organisation eg. Homes & Communities Agency (HCA).

#### 2. STRATEGIC ECONOMIC PLAN

#### 2.1 Current Activity

2.1.1 Cumbria LEP has produced a Strategic Economic Plan (SEP) and a Strategic Infrastructure Plan (SIP) which provides the basis for economic growth across the County. The four priorities are:

- Advanced manufacturing growth
- Nuclear and energy excellence
- Vibrant rural and visitor economy
- Strategic connectivity of the M6 corridor

In addition the LEP submitted a plan for European Funding (ESIF) linked to the SEP.

2.2 The LEP are currently working on a number of plans and strategies which will underpin the SEP. These include:

Skills Plan: York Consulting have been appointed to refresh the skills plan and are currently in the process of liaising with key stakeholders and evaluating the data. The aim is to complete the skills plan by December.

Infrastructure Plan: Aecom have been appointed to produce an Infrastructure Plan which will prioritise the long list of schemes and ensure that they will deliver the SEP.

Rural Productivity Plan: Reflecting the various rural issues across the whole of Cumbria the plan provides:

- A single narrative for the rural economy;
- A cross reference check against other plans where rural is addressed;
- Opportunity to identify issues that are important to Cumbria;
- An integrated position statement and 'asks' for Government.

Cumbrian Deal: The LEP has played a leading role in the Cumbria Deal and negotiations with Ministers. These are currently on-going but the objective is to secure a sustainable economic position for Cumbria beyond 2020.

#### 2.3 Carlisle

- 2.3.1 Carlisle has a major role to play in the broader Cumbria economy. As the only city in Cumbria, Carlisle is the service and retail centre particularly for the north of the county. It is well located and accessible with the M6 and the West Coast mainline running through the district and Carlisle station providing connections to international markets. The role Carlisle plays is recognised in the SEP and is prioritised.
- 2.3.2 A number of businesses have received LEP funding including Pirelli and the City Council received growth funded money for Durranhill to provide new road infrastructure to unlock employment sites delivering 150 jobs. Future projects

include Carlisle Airport, the Citadel and surrounding area and the Enterprise Zone at Kingmoor Park.

#### 3. CONCLUSION

- 3.1 Since LEPs were originally set up, the importance of LEPs has grown and the expectations regarding the breadth of influence has also increased. Housing, transport and skills are now seen to be areas for LEP involvement and influence.
- 3.2 It is important for the public sector to engage with the LEP in a co-ordinated way to ensure that the key priorities across Cumbria are delivered particularly as the responsibilities are extended to include areas which have traditionally been led by the public sector e.g. transport.

Contact Officer: Jane Meek Ext: 7190

Appendices attached to report:

Note: in compliance with section 100d of the Local Government (Access to Information) Act 1985 the report has been prepared in part from the following papers:

None

**CORPORATE IMPLICATIONS/RISKS:** 

Chief Executive's -

**Deputy Chief Executive -**

**Economic Development –** 

Governance -

Local Environment -

Resources -

Page	20	Ωf	61
raue	20	UΙ	04

# **Public Realm Update**

### November 2015

### Mark Walshe









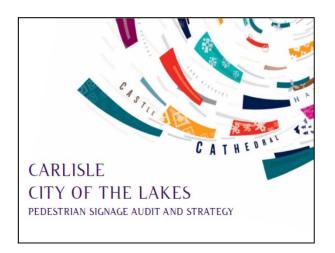








Page 21 of 64









# **Good Examples of Public Realm**







Page 24 of 64





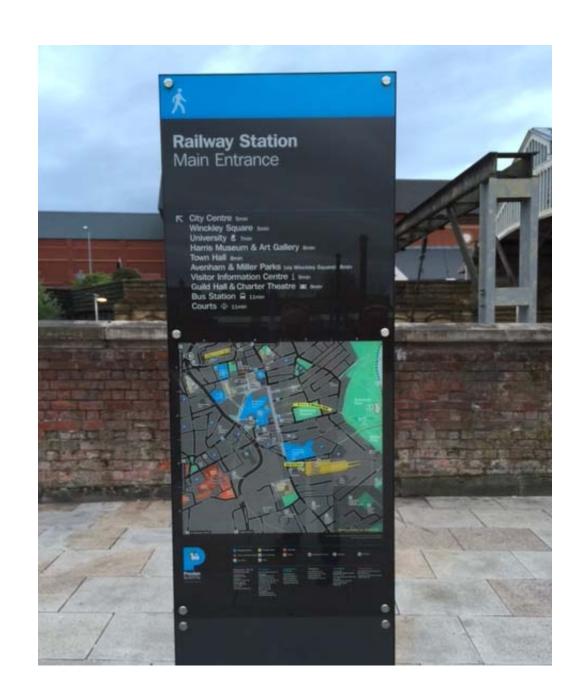






















# What's next?

- Reviewing options to move elements of the project forward
- Finalising design of information hubs, maps and information graphics



# Other projects:



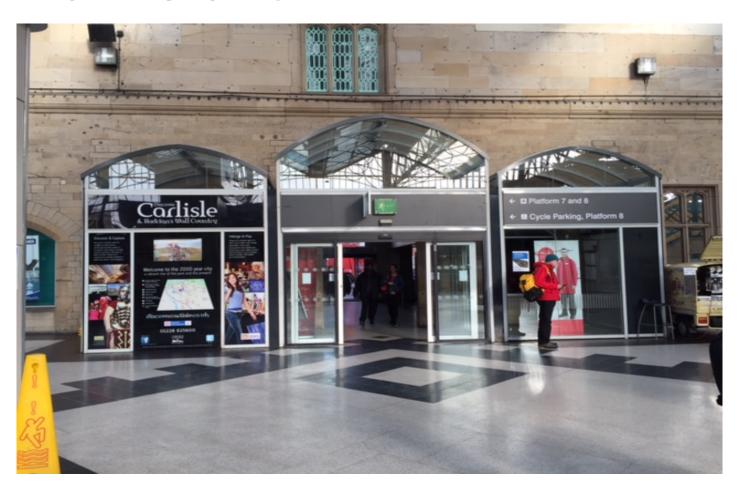
# Court Square







# Train station





# Paddys Market





# Milbourne Street





# Castle Way Crossing





# Any questions





# Report to Environment & Economy Overview and Scrutiny Panel

Agenda Item:

**A.5** 

Meeting Date: 26 November 2015

Portfolio: Finance, Governance and Resources

Key Decision: No

Within Policy and

Budget Framework YES
Public / Private Public

Title: 2<sup>nd</sup>QUARTER PERFORMANCE REPORT 2015/16

Report of: Policy and Communications Manager

Report Number: PC 23/15

### **Purpose / Summary:**

This Performance Report updates the Panel on the Council's service standards that help measure performance. It also includes updates on key actions contained within the Carlisle Plan 2013-16. It is anticipated that the revised priorities contained within the Carlisle Plan 2015-18 will be reported from the 3<sup>rd</sup> quarter onwards following full Council in November.

Details of each service standard are in the table in Section 1. The table illustrates the cumulative year to date figure, a month-by-month breakdown of performance and, where possible, an actual service standard baseline that has been established either locally or nationally.

The updates against the actions in the Carlisle Plan follow on from the service standard information in Section 2.

### **Recommendations:**

1. Consider the performance of the City Council presented in the report with a view to seeking continuous improvement in how the Council delivers its priorities.

### **Tracking**

Council:	N/A
	Resources – 1 December 2015
	Economy and Environment – 26 November 2015
Overview and Scrutiny:	Community – 19 November 2015
Executive:	7 December 2015

### 1. BACKGROUND

Service standards were introduced at the beginning of 2012/13. They provide a standard in service that our customers can expect from the City Council and a standard by which we can be held to account. The measures of the standard of services are based on timeliness, accuracy and quality of the service we provide in areas that have a high impact on our customers.

Regarding the information on the Carlisle Plan, the intention is to give the Panel a brief overview of the current position without duplicating the more detailed reporting that takes place within the Overview and Scrutiny agendas and Portfolio Holder reports.

### 2. PROPOSALS

### None

### 3. CONSULTATION

The report was reviewed by the Senior Management Team on 4 November 2015 and will be considered by the Overview and Scrutiny Panels on the following dates:

Community – 19 November 2015 Economy and Environment – 26 November 2015 Resource – 1 December 2015

### 4. CONCLUSION AND REASONS FOR RECOMMENDATIONS

The Panel are asked to comment on the 2nd Quarter Performance Report prior to it being submitted to Executive.

### 5. CONTRIBUTION TO THE CARLISLE PLAN PRIORITIES

Detail in the report

Contact Officers: Steven O'Keeffe Ext: 7258

Appendices None

attached to report:

Note: in compliance with section 100d of the Local Government (Access to Information) Act 1985 the report has been prepared in part from the following papers:

None

#### CORPORATE IMPLICATIONS/RISKS:

**Chief Executive's –** Responsible for monitoring and reporting on service standards, customer satisfaction and progress in delivering the Carlisle Plan whilst looking at new ways of gathering and reviewing customer information.

**Economic Development –** Responsible for managing high level projects and team level service standards on a day-to-day basis.

**Governance –** Responsible for corporate governance and managing team level service standards on a day-to-day basis.

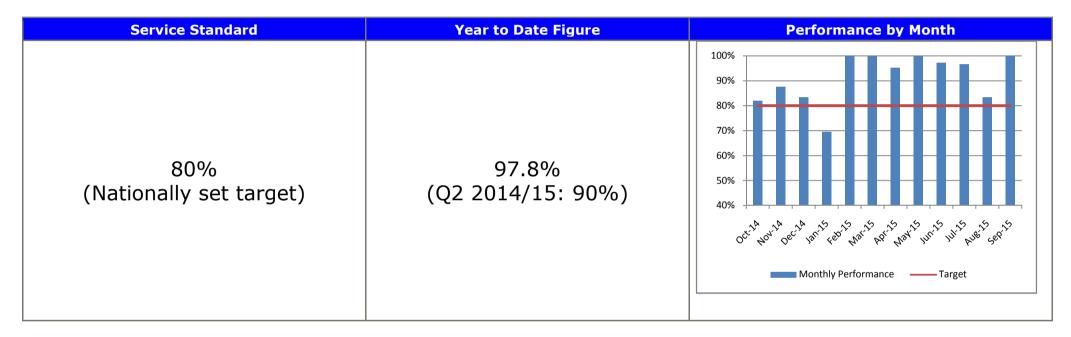
**Local Environment –** Responsible for managing high level projects and team level service standards on a day-to-day basis.

**Resources –** Responsible for managing high level projects team level service standards on a day-to-day basis.

### **SECTION 1: 2015/16 SERVICE STANDARDS**

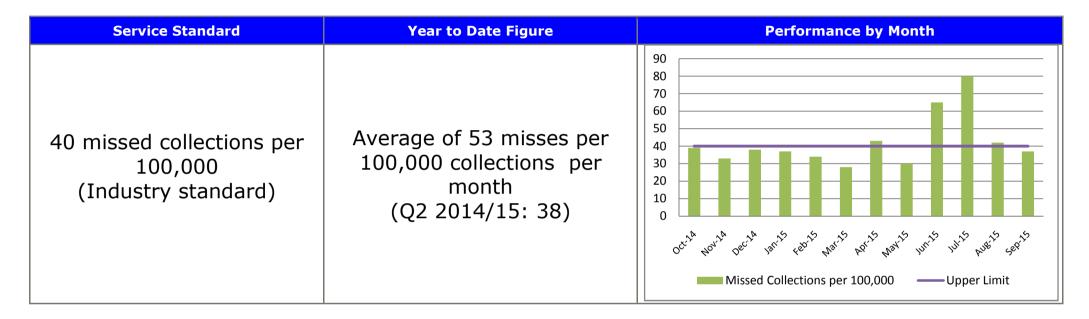
**Service Standard: Percentage of Household Planning Applications** 

processed within eight weeks



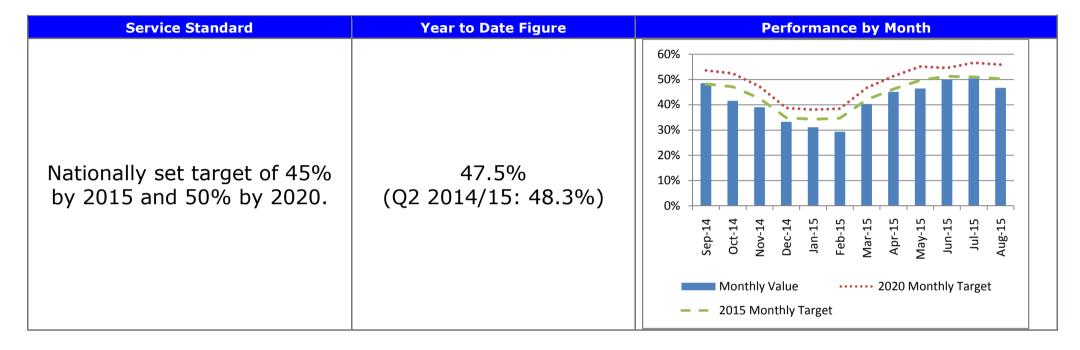
<sup>71</sup> household planning applications were processed during Quarter 2 (160 year to date).

### Service Standard: Number of missed waste or recycling collections



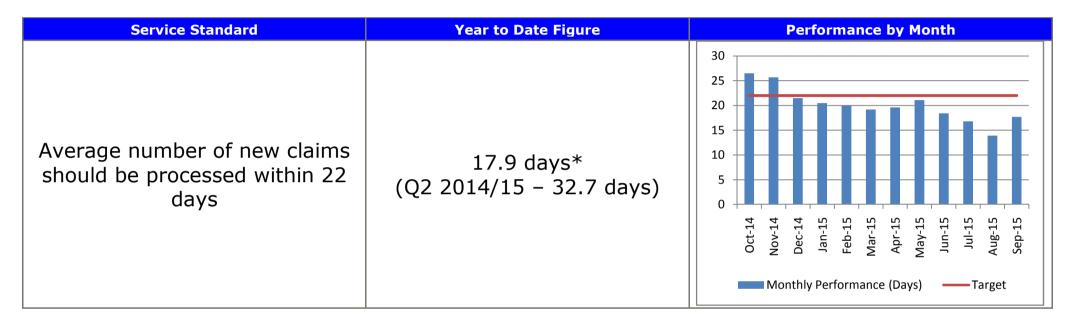
The council was scheduled to make 1,216,215 collections during this quarter. The number of failures per 100,000 for this second quarter was 53 which equates to 645 (0.05%) actual missed collections. This missed the standard and was due to cancelled collections and subsequent delays in catching up following the major police incident on 15<sup>th</sup> June. A missed collection form was implemented whereby drivers record all known missed collections and this facilitated catch up so performance is back to previous good standards. Note that 99.9% of receptacles are collected on time.

### Service Standard: Percentage of household waste sent for recycling



The year to date figure is as of the end of August 2015. The graph shows the individual months and indicates what is required to achieve the national 2015 target of 45% and the 2020 target of 50%.

### Service Standard: Average number of days to process new benefits claims



\*NB Q2 2015/16 figures up to 27/9/15. 17.9 days represents top quartile performance and, as can be seen from the table, the processing of claims has reduced significantly from the same period in 2014/15. Q2 2015/16 is the first quarter that includes performance from the new inhouse operational teams on their return from the shared service so no downturn resulting from the changed arrangements.

### Service Standard: Percentage of Corporate Complaints dealt with within timescale

Service Standard	Year to Date Figure	Total Number of CCs per Directorate						
A full response issued to the customer within 15 days of receipt at each stage.	75% (Q2 2014/15 – 76%)	Local Environment – 8 Governance – 0 Economic Development – 4 Resources – 6 Chief Exec's Team – 1						

There were 19 corporate complaints received during the second quarter of which two are ongoing and 10 were dealt with within the timescale. There were 18 corporate complaints received for the same period last year.

### Section 2: Carlisle Plan Update

# PRIORITY – We will support the growth of more high quality and sustainable business and employment opportunities

The Council's Key Decisions will support business growth, with its services being viewed as 'business friendly' through working more closely with them to meet business' needs.

### Carlisle Local Plan 2015 - 2030

The Plan is now at an advanced stage of preparation having been submitted for examination in June 2015 and an independent inspector appointed by Government to lead this. Public hearing sessions on key elements of the Plan are scheduled to commence in early December 2015. Adoption of the Plan remains on track for spring 2016.

### **Durranhill Industrial Estate - Road Improvements**

The project is on time and budget with the following arrangements in place:

- Local contractor, R H Irving Construction, has been appointed to undertake the works.
- Works commenced on site mid-September and completion is scheduled for July 2016.
- Land agreements have been secured with all land owners.
- Funding agreement has been completed with the LEP.
- The cost-plan and project programme have been updated following the completion of the tender process.

### Talkin Tarn

The Council has encouraged local craft businesses based in the rural area to showcase their products at Talkin Tarn using the gallery space in the Alex Boathouse. We have created a business opportunity by offering a licence to operate a range of paid recreational activities, both water and land based, at both Talkin Tarn and Hammond's Pond.

### **Carlisle Enterprise Zone**

The City Council has been working closely with Kingmoor Park to prepare a bid for submission to the LEP in September 2015. If successful in getting an Enterprise

Zone in Carlisle, the benefits in attracting new businesses, investment, jobs etc. would help drive the aspiration to grow Carlisle.

### **Promoting Carlisle**

Place Management – The 2015 Carlisle Ambassador programme continues to grow with meetings held in May hosted by the Old Fire Station and in August at the Venue. Meetings continue to attract over 200 delegates and are fully booked. Membership now stands at 108 businesses and delegates fully booked the fifth meeting of the year held in October at Dalston Hall.

Projects are coming forward for Carlisle Ambassador's support and ideas are being shared and developed. A project pipeline is being developed to co-ordinate activity, help share ideas, develop and deliver projects. The 'Give a Day to the City' project takes place early in October with a range of opportunities for business and community participation and engagement.

Social media activity continues to raise the profile, generating further interest, ideas and increasing business engagement:

- Facebook 452 likes
- Twitter 1695 followers
- LinkedIn 604 members

A series of meetings are being planned to help develop the Place Plan for Carlisle to highlight opportunities for the Carlisle Story to influence existing activity and identify any gaps in delivery or collateral to promote the city and region.

The hosting of the open-air concert at Bitts Park by Sir Tom Jones in July helped to promote Carlisle as a city that can put on major events in a safe and welcoming environment. It brought visitors to Carlisle from a wide area of the UK and city centre hotels reported high rates of occupancy.

Presence on social media is an important promotional tool and a new website for Talkin Tarn is aimed at developing the audience for the country park, whose visitor profile shows a gap in the 16-30 age range. A new Twitter account for Talkin Tarn allows management to refresh visitor information very quickly and respond to comments and queries.

### **Broadband Connection Vouchers**

Having secured access to the national connection vouchers grant funding programme, approximately 40 vouchers with an approximate value of £105,000 have been issued to small and medium sized businesses and charities across Carlisle and North Cumbria to help them secure a step change in their broadband speeds. The scheme runs until the nationally allocated pot is fully committed.

# PRIORITY - We will develop vibrant sports, arts and cultural facilities, showcasing the City of Carlisle

This priority supports tourism, the arts and creative industries. It is recognised that arts and leisure are important in making Carlisle a great place to work, live and visit. Developing public realm improvements is a key piece of work under this priority. This involves the city and county councils working together.

### Old Town Hall Phase 2 / TIC

Practical completion and building handover was achieved on 24th July 2015 with the Tourist Information Centre relocating to the Old Town Hall from its temporary home in Scotch Street to re-open to the public on 3rd August 2015. A successful opening event for the Tourist Information Centre was held on 17<sup>th</sup> September 2015.

The project was delivered within budget, achieving a £30k saving against the approved capital budget of £940k. Meetings continue with Ay-Pe to sign-off AV content for the window projection system for production purposes. On- site installation to be completed in October 2015.

### **Arts Centre**

The architect has now submitted the 'variation of condition' application to planning (18/08/15). This should now capture all the retrospective items previously discussed:

- Omit canopy.
- Omit signage lettering to be dealt with under separate advertising consent application.
- Replacement windows Studios 1 & 2, gantry fire exit.
- Add missing doorway at extension stair exit, GF.
- Retain timber door and screen at courts end of Warwick St elev.
- Retain lower portion of old gantry stair, yard area.
- Add kitchen extract flue and close up former window openings

### **Harraby Campus Development**

Construction works are continuing but ground conditions and other unforeseen delays have left the scheme approximately 6 weeks behind schedule. Completion and handover is not now anticipated for the school and Community Centre until early

October. This will have minimal impact on the Community Association who can continue to use the existing centre.

The sports facilities are progressing slightly ahead of the wider scheme and it is hoped they will be operational in early October. Discussions have continued with British Cycling regarding the Cycle Track and solicited bid will be submitted by 18th Feb 2016 requesting £650k. Executive approval has been delegated to the Portfolio Holder and Chief Executive to accept such funding if offered subject to consideration of any terms and conditions. If the Cycle track is to progress a separate PID will be prepared and submitted to Corporate Programme Board.

The Council works closely with local football administrators, including the Cumberland FA and both Youth and Adult leagues, in order to provide facilities that meet the requirements of the clubs and the football authorities. The Council currently provides 31 grass pitches in addition to the 3g facility under construction at Harraby Campus.

A programme of outdoor events and activities is hosted by our parks and green spaces, including open-air theatre, circuses, conservation volunteering, ParkRun, Race for Life and Talkin Tarn Annual Regatta (the largest event of its kind in our region). Recent improvements at Bitts Park are aimed at making the staging of larger events easier. A surfaced ramp has made it possible to deliver staging and heavy equipment directly to the performance area, which itself has been given a hard standing surface. Employed for the first time for the 2015 Fireshow it has already proved to be a great improvement and allows us to promote Bitts Park as a venue with confidence.

# PRIORITY – We will work more effectively with partners to achieve the City Council's priorities

The City Council wants to establish Carlisle as a nationally recognised sub-regional capital by becoming an effective partner in the key areas of housing and economic growth.

### **Homelessness Strategy Update**

Carlisle Interagency Homelessness Strategy 2015-20 implementation group reviews and monitors progress against the actions and priorities set; all actions have been met for Q1 & Q2, with longer term projects already underway.

### Evidence includes:

- Local Strategic Interagency agreement for Carlisle finalised, signed and in place
- Copy of written advice given to all clients outlining housing options prevention service and children and family services including pathway plans
- Effective reconnection policy currently in place in Carlisle
- Local Commitment for 16/17 year olds in place monitored monthly by established protocol implementation group

### The Carlisle Partnership

The Carlisle Partnership continues to work with partners across public, private, voluntary and community sector, all of whom play an active role in supporting and developing projects and agendas across the City. We are grateful for the added value that each partner contributes to making this City greater.

The Partnership Executive welcomed new members at its September meeting (Pro Vice Chancellor Enterprise at the University of Cumbria, Senior Commissioning Manager from the Clinical Commissioning Group, Member of Youth parliament, Head teacher from Richard Rose Academy (also Carlisle Secondary Learning Consortium Rep) and the Director of Medical Education from the North Cumbria University Hospital Trust. This was the first meeting for the newly appointed chair and returning vice chair of the Partnership (Moira Tattersall (Principal of Carlisle College) as the new Chair of the Executive and Phil Houghton (Business Development Manager at Story Homes) as the Vice Chair).

The September Executive focused on updates from the 7 priority subgroups (Healthy City Steering Group, Carlisle Economic Partnership, Carlisle Housing Partnership, Community Safety Partnership, Carlisle Food City, Carlisle Youth Council and the Rural Support Group) as well as a workshop on the draft Carlisle Plan. Partners fed back into the consultation on the Carlisle Plan and considered how future partnership contributions could be made to further explore opportunities for joint working. Priority subgroups continue to work on and advance projects.

In order to share information and update on partnership activity a website is to be developed.

A joint pilot between Carlisle City Council's Organisational Development Team, Eliesha and the Carlisle Partnership offered a bitesize workshop to Carlisle Partnership partners. 28 delegates attended the session from a variety of organisations across the district. The session was well received, due to the positive feedback about working together further sessions are being explored.

.

# PRIORITY - We will work with partners to develop a skilled and prosperous workforce, fit for the future

The City Council continues to work closely with partners through the Carlisle Economic Partnership (CEP). Part of the CEP action plan of key priorities sets out actions to address skills gaps by identifying skills needs for growth and encouraging provision which meets those needs. A skills plan is being developed together with training providers and the commercial sector to target and plan provision to address skills gaps.

Engagement with Cumbria Local Enterprise Partnership (Cumbria LEP) and Centre of Nuclear Excellence (CoNE) continues to be vital in supporting the CEP key priorities for Carlisle of Infrastructure, Skills and Housing to help deliver growth.

The CEP plan to hold a Skills Summit to raise the issue of skills with a wide cross section of businesses, training providers, Schools, HE and FE providers. The objective would be to raise awareness of the call on skills and resources which the major infrastructure projects in Cumbria over the next 10 years will have and understand the challenges and opportunities this would raise.

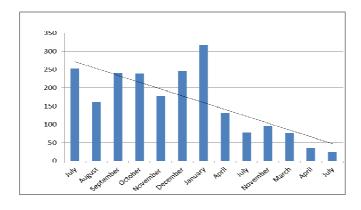
The availability of accessible, high-quality green spaces is known to be a significant attractor when businesses are making decisions on location. Carlisle has a tradition of exactly this type of environment and the Council has built on this tradition by protecting and enhancing the significant green space assets in its possession. Cycle routes, riverside walks, nature trails and open green space allow our residents to travel to work in safety, make best use of their recreational time and take part in healthy, outdoor activities whether formal or informal. A new cycle route from the developing Crindledyke estate to the north of the city will allow access to the Kingmoor nature reserves and the city centre.

### PRIORITY - Together we will make Carlisle clean and tidy

The City Council recognises the shared responsibility between it and the community and is committed to a pro-active approach to making Carlisle a place that its residents can be proud of.

An indicator of the success of Clean up Carlisle is a reduction in dog fouling visible on the streets. There has been a clear reduction and improvement of dog fouling in the areas monitored by the Neighbourhood Enforcement Team. The Team undertake periodic counts on the same streets throughout the District and record the amount of fouling seen. In July 2014 the total count of dog fouling was 69; in July 2015 the total was 24, a 65% reduction. The launch of the "We are Watching You" campaign and the continued programme on education and enforcement delivered by the Neighbourhood Enforcement Team is targeted to continue this improvement.

# Total Dog Fouling Street Counts – 2013 to 2015



Counted by the Neighbourhood Enforcement Team

# Streets Counted during Quarterly Assessments

Street Ward

Briar Bank Belah

Brookside/Green Lane Belle Vue

Borland Ave/ Holywell Botcherby

McVities /Stanhope Rd Castle

Blackwell Road Currock

Richardson Street Denton Holme

Petteril Bank Road Harraby

Pennine Way Harraby

**Houghton Road** 

Stanwix

**Newlaithes Avenue** 

Brook St/Greystone Rd St Aidens

Beech Grove/Tarraby Stanwix

Lane

Scalegate Road Upperby

Holmrook Road Yewdale

### **Rethinking Waste Project**

The detailed business case has now been developed for the preferred option for the future delivery of waste collection service. This was presented at Executive on 21 September. Recommendations were also made to Executive for the delegation of authority regarding funding and procurement of replacement vehicles. A further business case relating to the development of the depot will be developed at a later phase of the project.

### PRIORITY - We will address Carlisle's current and future housing needs

The key to this priority is the delivery of the City Council's housing strategy.

### **Delivery of the Affordable Housing Programme:**

A "Demonstration Project" was approved by Executive on 24 August which will deliver approximately 55 new affordable homes across 4 Council owned sites, in conjunction with Carlisle College, with students gaining practical development skills. Tender/ appointment of Housing partner to run between Sep – Dec. Properties will be completed by March 2018 to comply with HCA funding requirements.

### **Low Cost Home Ownership:**

Executive approved the new Low Cost Home Ownership policy on 14 July for the 300+ properties on the Council's register. The new policy will give a greater priority to households in the greatest need for particular property types, e.g. households with children for larger family homes, and older or disabled people for bungalows or other suitable ground-floor accommodation.

### **Planning and Housing Event for Housing Associations:**

An event was jointly hosted by Planning Policy and Housing officers for local Housing Associations on 30 September. The purpose was to explore the impact on the sector of recent Government policy, including extending the Right to Buy to Housing Association properties and annual rent cuts in respect of Housing Association stock over the next four years, announced in the July budget. It was agreed the Council and local Housing Association partners would continue to work together to address housing need.

### **Active Promotion of Carlisle to the Development Industry**

Efforts have been ongoing, in partnership the adjoining Districts and Cumbria Local Enterprise Partnership, to showcase Cumbria (including Carlisle) to house builders and other related investors. An infographic quantifying the economic benefits of housebuilding in Cumbria was recently jointly prepared and specific events with a development industry audience at Warrington and Durham had a Carlisle presence. Feedback from the industry has to date been very positive with respect to opportunities in Carlisle.



# Environment & Economy Overview and Scrutiny Panel

Agenda

**A.6** 

Meeting Date: 26<sup>th</sup> November 2015

Portfolio: Cross Cutting

Key Decision: No

Within Policy and Budget Framework

Public / Private Public

Title: OVERVIEW REPORT AND WORK PROGRAMME

Report of: Overview and Scrutiny Officer

Report Number: OS 25/15

### **Summary:**

This report provides an overview of matters related to the Environment and Economy O&S Panel's work. It also includes the latest version of the work programme.

#### **Recommendations:**

Members are asked to:

- Decide whether the items on the Notice of Key Executive Decisions should be included in the Panel's Work Programme for consideration.
- Note and/or amend the Panel's work programme.
- Note the response from Executive to the recommendations in the Business Support Task and Finish Group report (Minute Excerpt to follow)

Contact Officer: Sarah Mason Ext: 7053

Appendices attached

to report:

1. Environment and Economy O&S Panel Work Programme 2015/16

### 1. Notice of Key Executive Decisions

The most recent Notice of Key Executive Decisions was published 13 November 2015. This was circulated to all Members. The following item falls into the remit of this Panel: **KD.33/15 Budget Process 2016/17** On this meeting's agenda.

### 2. References from the Executive

Any references from Executive 16 November will be circulated to Members.

### 3. Work Programme

The Panel's current work programme is attached. Members are asked to note and/or amend the Panel's work programme.

### 4. Business Support Task and Finish Group

Executive, on 16<sup>th</sup> November, will consider the recommendations made in the Business Support Task & Finish Group report. The Minute Excerpt is to follow.

Note: in compliance with section 100d of the Local Government (Access to Information) Act 1985 the report has been prepared in part from the following papers: None



	-	Туре	of Scr	utiny			Meeting Dates									
Issue Contact Officer	Performance Management	Key decision Item/Referred from Executive	Policy Review/Development	Scrutiny of Partnership/ External Agency	Monitoring	Comments/status	25 Jun 15	30 Jul 15	17 Sep 15	29 Oct	26 Nov	21 Jan 15	3 Mar 15	14 Apr 15		
CURRENT MEETING – 26 Nov 2015																
Update on Public Realm Mark Walshe					✓	Update on the proposed city centre orientation improvements (including signage and car park renaming).					<b>√</b>					
Local Enterprise Partnership Jane Meek				<b>✓</b>		Updated report Cumbria LEP ED 19 14 and presentation by Graham Haywood, LEP Director					<b>✓</b>					
Budget Peter Mason		<b>√</b>	<b>✓</b>			To consider budget proposals for 2016/17					<b>✓</b>					
Performance Monitoring Reports Gary Oliver	<b>✓</b>					Monitoring of performance relevant to the remit of Panel	✓		✓		<b>✓</b>		<b>✓</b>			
					T	ASK AND FINISH GROUPS										
Skills Audit						T&F group to be set up Jan 2016.										



		Туре	of Scr	rutiny	1	Meeting Dates								
Issue Contact Officer	Performance Management	Key decision Item/Referred from Executive	Policy Review/Development	Scrutiny of Partnership/ External Agency	Monitoring	Comments/status	25 Jun 15	30 Jul 15	17 Sep 15	29 Oct	26 Nov 15	21 Jan 15	3 Mar 15	14 Apr 15
Gender Pay Gap						Timing of T&F group to be decided.								
	FUTURE ITEMS													
Tourism Jane Meek					✓	Update on Tourism - Hadrian's Wall/funding/TIC/1st floor service review						?		
New infrastructure projects for Cumbria (including nuclear new builds)						Presentation by Guy Kenyon, Lead Officer - Infrastructure Planning, Cumbria CC.						<b>✓</b>		
Update on Clean Carlisle Scott Burns					✓	6 monthly update report			<b>✓</b>				?	
Scrutiny Annual Report Sarah Mason			<b>✓</b>		✓	Draft report for comment before Chairs Group								<b>✓</b>
Carlisle Economic Potential Darren Crossley		✓	<b>✓</b>			Update of projects following March 2015 report		<b>✓</b>				<b>✓</b>		



	-	Type (	of Sc	rutiny	,		Meeting Dates									
Issue Contact Officer	Performance Management	Key decision Item/Referred from Executive	Policy Review/Development	Scrutiny of Partnership/ External Agency	Monitoring	Comments/status	25 Jun 15	30 Jul 15	17 Sep 15	29 Oct	26 Nov 15	21 Jan 15	3 Mar 15	14 Apr 15		
City Centre Development Framework (Citadel Devt) Mark Walshe						Panel to decide purpose of scrutiny of the issues and where focus should lie in order to gain						?				
Carlisle South Masterplan Garry Legg						maximum value.							✓			
Rethinking Waste Project Angela Culleton					<b>√</b>	Update of progress							✓			
			•			COMPLETED ITEMS										
Work Planning Session							<b>✓</b>									
Contaminated Land Strategy		<b>√</b>				Scrutiny of Executive report	<b>✓</b>									
Enterprise Zone						Verbal update		✓								
Rethinking Waste		<b>✓</b>				Rethinking Waste Business Case and Vehicle Procurement (pre- decision Scrutiny)			✓							



		Type o	of Sci	rutiny	,		Meeting Dates									
Issue Contact Officer	Performance Management	Key decision Item/Referred from Executive	Policy Review/Development	Scrutiny of Partnership/ External Agency	Monitoring	Comments/status	25 Jun 15	30 Jul 15	1 <i>7</i> Sep 15	29 Oct 15	26 Nov 15	21 Jan 15	3 Mar 15	14 Apr 15		
Carlisle Plan		<b>✓</b>				Pre-decision consultation on the draft Carlisle Plan 2015-2018			✓							
Major infrastructure projects in Cumbria - implications for Carlisle Jane Meek						Presentation on the major infrastructure projects in Cumbria and the implications for Carlisle				<b>✓</b>						
Car Parking Development Plan Angela Culleton			<b>√</b>		✓	Scrutiny of car parking development plan				<b>√</b>						
Clean Neighbourhood Enforcement Policy Scott Burns		<b>✓</b>	<b>✓</b>			Scrutiny of revised Enforcement Policy				<b>✓</b>						