

AGENDA

Economic Growth Scrutiny Panel

Thursday, 20 August 2020 AT 16:00

This meeting will be a virtual meeting and therefore will not take place in a physical location.

Members of the Economic Growth Scrutiny Panel

Councillor Brown (Chair), Councillors Mrs Atkinson, Denholm, Glendinning, Meller (Vice Chair), Mitchelson, Mrs McKerrell, and Paton.

Substitutes:

Councillors Alcroft, Bainbridge, Betton, Birks, Bomford, Mrs Bowman, Collier, Ms Ellis-Williams, Mrs Finlayson, Mrs Glendinning, Glover, McNulty, Morton, Patrick, Robson, Shepherd, Miss Sherriff, Southward, Tarbitt, Dr Tickner and Tinnion, Miss Whalen.

PART A

To be considered when the Public and Press are present

Register of Attendance and Declarations of Interest

A roll call of persons in attendance will be taken and Members are invited to declare any disclosable pecuniary interests, other registrable interests and any interests, relating to any item on the agenda at this stage.

Apologies for Absence

To receive apologies for absence and notification of substitutions

Public and Press

To agree that the items of business within Part A of the agenda should be dealt with in public and that the items of business within Part B of the agenda should be dealt with in private.

Minutes of Previous Meetings

7 - 12

To note that Council, at its meeting of 14 July 2020, received and adopted the minutes of the Economic Growth Scrutiny Panel meetings held on 27 February and 4 July 2020. The Chair will sign the minutes at the first practicable opportunity.

[Copy minutes in Minute Books 46(6) and 47(1)].

The Chair will move the minutes of the meeting held on 9 July 2020 as a correct record. The only part of the minutes that can be discussed is their accuracy.

(Copy minutes herewith)

A.1 CALL-IN OF DECISIONS

To consider any matter which has been the subject of call-in.

A.2 CUMBRIA LOCAL ENTERPRISE PARTNERSHIP UPDATE

**13 -
38**

Portfolio: Economy, Enterprise and Housing

Directorate: Economic Development

Officer: Jane Meek, Corporate Director of Economic Development

Report: ED.31/20 herewith

Background:

The Corporate Director of Economic Development to submit a report which updates the Panel on the work of the Cumbria Local Enterprise Partnership. Ms Lappin, Chief Executive of the Partnership will attend the meeting.

Why is this item on the agenda?

Item requested by Panel at its meeting of 9 July 2020 (Minute Excerpt

EGSP.34/20 refers).

What is the Panel being asked to do?

Scrutinise the report.

A.3 WINTER EVENTS

**39 -
42**

Portfolio: Communities, Health and Wellbeing

Directorate: Community Services

Officer: Paul Walker, Destination Manager

Report: CS.23/20 herewith

Background:

The Deputy Chief Executive to submit a report which updates the Panel on the Winter Events Programme 2020/21 and details the impact of the Covid 19 pandemic.

Why is this item on the agenda?

Item requested by the Panel at its meeting of 9 July 2020 (minute excerpt EGSP.34/20 refers).

What is the Panel being asked to do?

Make comments and suggestions that may assist Officers in future event programming.

A.4 QUARTER 1 PERFORMANCE REPORT 2020121

**43 -
56**

Portfolio: Finance, Governance and Resources

Directorate: Community Services

Officer: Gary Oliver, Policy and Performance Officer

Report: PC.19/20 herewith

Background:

The Policy and Communications Manager to submit the first quarter performance against current service standards, and a summary of the Carlisle Plan 2015-18 actions.

Why is this item on the agenda?

Quarterly performance report.

What is the Panel being asked to do?

Scrutinise the performance of the City Council with a view to seeking continuous improvement in how the Council delivers its priorities.

A.5 OVERVIEW REPORT AND WORK PROGRAMME

**57 -
60**

Portfolio: Cross Cutting

Directorate: Cross Cutting

Officer: Rowan Jones, Overview and Scrutiny Officer

Report: OS.16/20 herewith

Background:

To consider a report which provides an overview of matters related to the work of the Economic Growth Scrutiny Panel.

Why is this item on the agenda?

The Economic Growth Scrutiny Panel operates within a Work Programme which has been set for the 2020/21 municipal year. The Programme is reviewed at every meeting so that it can be adjusted to reflect the wishes of the Panel and to take into account items relevant to this Panel in the latest Notice of Executive Key Decisions.

What is the Panel being asked to do?

- Note the items (within Panel remit) in the most recent Notice of Executive Key Decisions
- Discuss the Work Programme and prioritise as necessary.

PART B

To be considered when the Public and Press are excluded from the meeting

-NIL-

Enquiries, requests for reports, background papers etc to:

Rachel Plant, Democratic Services Officer - rachel.plant@carlisle.gov.uk

Minutes of Previous Meetings

ECONOMIC GROWTH SCRUTINY PANEL

9 JULY 2020 AT 10.00AM

PRESENT: Councillor Brown (Chair), Councillors Mrs Atkinson, Bomford (as substitute for Councillor Paton) Denholm, Glover (as substitute for Councillor Rodgeron), Meller, Mitchelson, and Mrs McKerrell.

ALSO

PRESENT: Councillor Ellis – Deputy Leader and Finance, Governance and Resources Portfolio Holder
Councillor Nedved – Economy, Enterprise and Housing Portfolio Holder

OFFICERS: Corporate Director of Economic Development
Regeneration Manager
Overview and Scrutiny Officer

EGSP.28/20 APOLOGIES FOR ABSENCE

Apologies for absence was submitted on behalf of Councillors Paton and Rodgeron.

EGSP.29/20 DECLARATIONS OF INTEREST

There were no declarations of interest submitted.

EGSP.30/20 PUBLIC AND PRESS

It was agreed that the items of business in Part A be dealt with in public and Part B be dealt with in private.

EGSP.31/20 MINUTES OF PREVIOUS MEETINGS

RESOLVED – That the minutes of the meeting held on 4 June 2020 be agreed.

EGSP.32/20 CALL IN OF DECISIONS

There were no items which had been the subject of call-in.

EGSP.33/20 CARLISLE'S ECONOMIC RECOVERY AND RENEWAL POST COVID-19

The Corporate Director of Economic Development submitted report ED.26/20 which outlined the challenges presented by the move out of the Covid-19 lockdown towards economic recovery and renewal. The report outlined the impacts of Covid-19 on the economy; a framework for recovery; business support measures; areas for transformation / renewal, and an update on a number of funding bids and the Borderlands Inclusive Growth Deal. The report also contained a Mott MacDonald technical report, actions plans and maps.

In considering the report Members raised the following comments and questions:

- Would the stakeholder engagement being undertaken by Mott MacDonald include smaller businesses?

The Corporate Director responded that Mott MacDonald were currently scoping the extent of the stakeholder engagement. The Carlisle Ambassadors was made up of small and medium size enterprises, that group was being engaged with in an effort understand the impact of the pandemic on the economy with a view to tailoring appropriate support.

- Had the Council any indication of the number of retail premises that may not re-open?

The Corporate Director stated that such data was not yet established, however, it was reasonable to expect that Carlisle, due to its large catchment area may not be so affected by store closures as other cities. Discussions with management at The Lanes indicated that some retailers, rather than close their outlets, would look to downsize premises in order to retain a presence in the city centre.

The Member further asked whether there was any indication on the likely loss of rental and rates income.

The Corporate Director responded that such information would emerge from work currently being carried out by the Council to assess the economic impact of the pandemic, but was not currently available.

- The Council had dispensed £30M of grants to support businesses impacted by Covid-19. Were those businesses who had received a grant to report to the authority on matters relating to relocation or business contraction?

The Corporate Director explained that the business grants were a central government scheme, therefore the Council had distributed the grants on its behalf. There had been no requirement for those issued a grant to provide information relating to relocation or business contraction. The government had recently announced further funding through the payment of £1,000 to businesses for each employee who was returned to work after being furloughed and retained for six months. It was unclear at this stage whether the Council would be involved in the work to distribute those funds.

The Chair asked whether the Council was concerned that scheme to retain furloughed workers for six months may delay a number of job losses?

The Corporate Director responded that it was not possible to predict such an outcome currently, she hoped that there was sufficient resilience in the economy to limit the number of required job losses. Businesses and residents needed time to adjust and the Council remained committed to providing support.

The Economy, Enterprise and Housing Portfolio Holder reiterated that data analysis of the impact of the pandemic was ongoing and that Officers were working behind the scenes in a proactive way to support the local economy.

- Was it known when flights from Carlisle Airport would resume?

Logan Air, the operator of flights at the airport had latterly taken on the flight routes of the former carrier Flybe. As a result, the recommencement of flights at the various airports from which it operated was being phased. The Corporate Director also understood that the Civil Aviation Authority also required airport staff to undergo refresher training prior to re-opening.

- In light of recent news reports about the impact of the pandemic on university funding, a Member sought confirmation that the Council would continue to support the University of Cumbria.

The Corporate Director responded that University was in discussions regarding the Borderlands' Citadels Project and it was confident that it had developed a strong Business Case. Moreover, it was looking at ways of securing student admissions and was also considering how working online may facilitate that. Delivering courses that would meet the

needs of businesses in the district had been a strong element of the University's Business Case.

- How were the Place Managers expected to work?

The Town Investment Plan would focus on a particular town, the Place Manager would provide leadership and support to communities and businesses.

The Chair noted that a part of the leadership role would relate to telling the story of the town, when the closure of the area around the Central Plaza had taken place, businesses were given funding to support them in marketing and telling their own stories. She asked if it was possible for similar support as part of the Covid-19 response.

The Corporate Director welcomed the idea. She noted that there were different levels of story telling / marketing: at County level, the city, individual businesses. The Council had put together some information packs and promotional material aimed at increasing investment and tourism to the district.

- The report outlined a number of project funding bids that the Council had developed, in relation to the Borderlands Inclusive Growth Deal, was it considered that would need to be updated or supplemented as a result of the impact of the pandemic?

The Borderlands Partnership had been in discussion with central government which was keen to speed up of the funding process so as to provide a financial injection to the economy. As a result, the Partnership was already considering which of its projects were closest to being ready for implementation so that it may look to make a submission to draw down the relevant funding earlier than scheduled. In relation to the Towns Fund, it was feasible that work may be implemented this financial year.

A Member asked whether there had been any indication on the Future High Street Fund bid (FHSF) and the Towns Deal.

The Corporate Director advised that the Council had a good reputation in central government for project delivery and feedback on both projects had so far been positive. The next submission to government on the FHSF was to be made at the end of July 2020.

In relation to the Towns Deal, a plan and strategy would need to be developed with a programme that tied into the strategy, following which Business Case(s) would be developed.

The Panel discussed the importance of residents' confidence in coming to the city centre as a means of economic growth, as well as the language used to describe the different phases of recovery and renewal.

- What level of funding would the Borderlands Place programme provide?

£3.5M was available through the Place Programme and it was hoped that the monies would provide seed funding to be matched by other organisations.

- A Member noted that the Market Hall had been put up for sale, he asked what the Council's role in relation to the facility would be going forward.

The Economy, Enterprise and Housing Portfolio Holder responded that it was too early to comment on the matter.

- A Member was pleased to see that the report had highlighted the importance of environment and cycling provision. He felt it was important to ensure the appropriate facilities in terms of route information and storage were provided.

The Corporate Director noted that there were plans and projects in relation to cycling in the Borderlands Destination Programme and that the Towns Deal Board were looking to deliver a cycle/walk scheme. The St. Cuthbert's Garden Village project also had strong elements of cycling and walking provision.

A Member commented that cycling provision should cater for all types of cyclists and cycling equipment, not just those for the able-bodied. With regard to potential pinch points on cycling routes in the city centre, he suggested that one-way system be implemented.

Appendix 1 made reference to a review of safe cycle stores, a Member requested that Longtown and Brampton be included.

The Corporate Director explained how that consideration would be included in the various regeneration projects set out in the report and the future Transport and Movement Study of the city.

In response to a question from a Member regarding the assessment criteria for the Rural Towns Fund, the Regeneration Manager gave an overview of the measures which were both quantitative and qualitative. He confirmed that a review of some of the criteria may take place and that a report on the Fund was to be submitted to a future meeting of the Council's Executive.

- The Mott MacDonald report made reference to the Council potentially needing to intervene in land and property markets in the future, a Member requested further detail on the matter.

The Corporate Director clarified that those comments pertained to the Council's Economic Strategy, and the need to consider what action the Council may need to take, in a leadership role, to facilitate development.

- Did the Council have a schematic illustrating broadband coverage in the district?

The Corporate Director explained that Cumbria County Council was the authority responsible for digital provision.

- Had the Council had any feedback about the arrangement of people queueing to access retail stores in the city centre.

The Corporate Director advised that she had not received any feedback on the matter.

In response to a question from the Chair regarding the re-opening of the Shop Mobility Scheme, the Corporate Director advised that the scheme's return was imminent.

- The draft recovery plan appended to the report referred to the use of questionnaires to determine the need for information in the retail and hospitality sectors. A Member asked whether the results of those surveys would be fed back to the Panel?

The survey work was currently being undertaken and would form part of the evidence base use to support economic recovery. The Corporate Director considered that would form an important strand of the Panel's work going forward.

- The report detailed a number of future projects that would be delivered in the medium term. A Member asked if there were any shorter term projects to support economic growth.

The Corporate Director stated that in terms of the projects in the report, every effort was being made to draw down funding at the earliest opportunity so that they may be implemented. The Council's Development Management Team were also supporting economic activity through it's work with the construction sector.

The Chair thanked the Officers for the report.

RESOLVED – That report ED.26/20 be noted and that the Panel look forward to further reports on economic recovery, Post Covid-19 being submitted to future meeting of the Panel.

EGSP.34/20 OVERVIEW REPORT AND WORK PROGRAMME

The Overview and Scrutiny Officer presented report OS.12/20 providing an overview of matters relating to the work of the Economic Growth Scrutiny Panel. Members' attention was drawn to the Panel's Work Programme for 2020/21, suggestions for further items for the August and October 2020 meeting were invited.

A Member suggested that a representative from the Local Enterprise Partnership be invited to update the Panel on the work the organisation was doing to support economic recovery post Covid-19.

The Chair welcomed the proposal and suggested that representatives from the Enterprise Zone and Carlisle Ambassadors also be invited so that the Panel may understand their roles in helping the city recover from the pandemic.

The Overview and Scrutiny Officer undertook to liaise with those organisations on the matter.

A Member noted that creative and artistic events often commenced works long before a scheduled event took place, he suggested a report on events planned for the city, such as the Christmas Markets, Fireshow, etc be submitted to the Panel.

The Finance, Governance and Resources Portfolio Holder advised that he was in discussions with Officers regarding a number of Council planned events. He would endeavour to ensure a report was submitted to the August meeting of the Panel on the issue.

RESOLVED – 1) That the Overview Report incorporating the Work Programme and Key Decision items relevant to the Economic Growth Scrutiny Panel be noted (OS.12/20);

2) That the Overview and Scrutiny Officer liaise with the Local Enterprise Partnership; the Enterprise Zone and, Carlisle Ambassadors in relation to attending the August or October 2020 meetings of the Panel to discuss their work regarding economic recovery post Covid-19.

3) That the Overview and Scrutiny Officer liaise with Officers regarding the submission of a report on events on the city for the August 2020 meeting of the Panel.

(The meeting ended at 11:29am)

Economic Growth Scrutiny Panel

Agenda
Item:

A.2

Meeting Date: 20th August 2020
Portfolio: Economy, Enterprise & Housing
Key Decision: YES
Policy and Budget Framework: Yes/No
Public / Private: Public

Title: LOCAL ENTERPRISE PARTNERSHIP UPDATE
Report of: CORPORATE DIRECTOR OF ECONOMIC DEVELOPMENT
Report Number: ED 31/20

Purpose / Summary:

Attached a report of the Local Enterprise Partnership as requested by the Panel.

Recommendations:

That the Panel scrutinise the report.

Tracking

Executive:	
Scrutiny:	
Council:	

Carlisle Economic Growth Scrutiny Panel – CLEP Update

Jo Lappin, Chief Executive

CLEP

CUMBRIA
LOCAL
ENTERPRISE
PARTNERSHIP



About Cumbria LEP (CLEP)

- **CLEP is a company limited by guarantee with a private sector led Board**
- **Board is Chaired by Lord Inglewood and consists of 14 private sector members and 6 public sector members**
- **The government endorsed body for economic growth in Cumbria – focused on strategy, investment, advocacy and co-ordination**
- **Operates in and through partnership with an extensive governance structure**
- **Executive team of 17 people, who are a combination of direct employees and secondees from Cumbria County Council, Sellafield, NDA, BAE and Inspira**

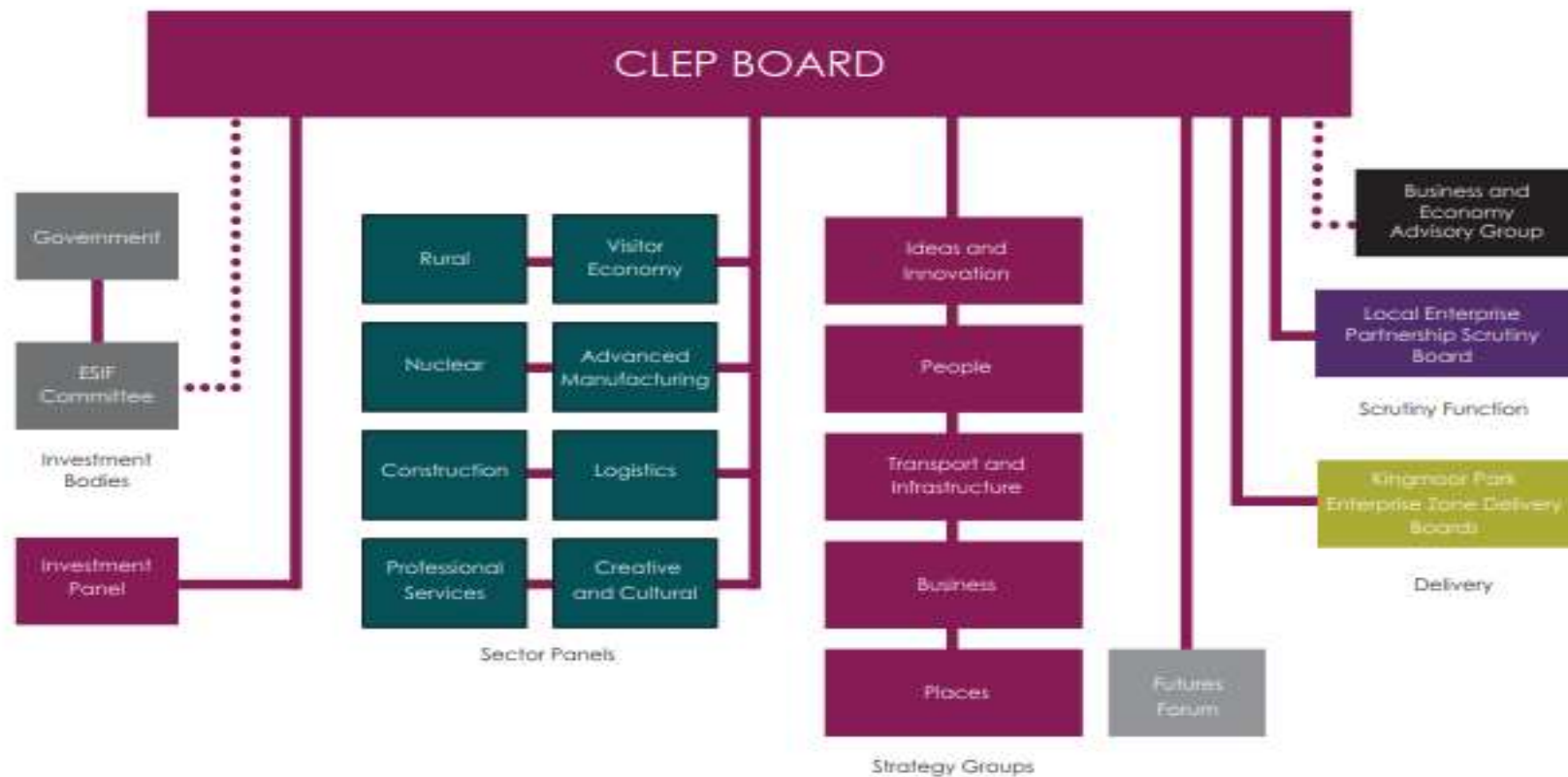


CLEP's Role in Recovery

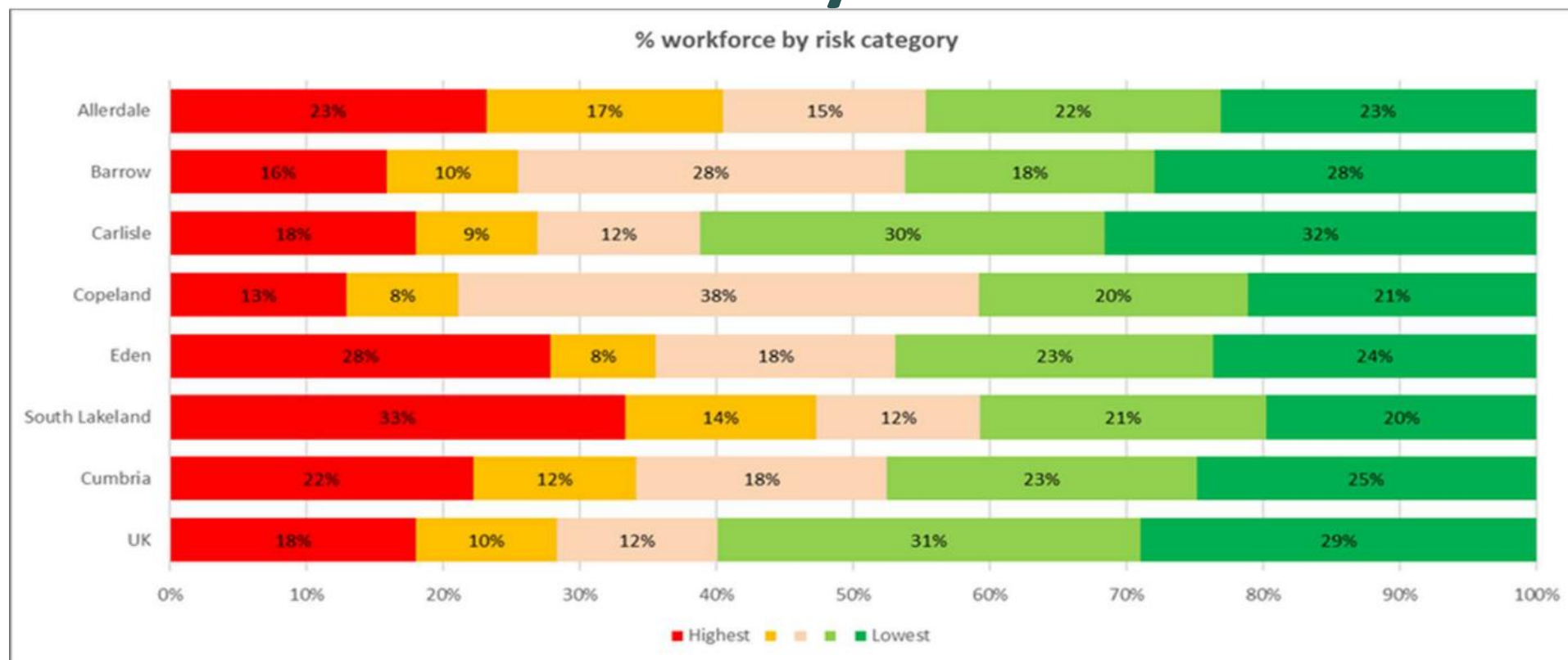
- **CLEP Chief Executive chaired the Business and Economy Response and Recovery Group (BERRG) of the Local Resilience Forum. BERRG's priorities are to:**
 - ❑ **Assess the economic implications for Cumbria and ensure that accurate and up to date intelligence is collected and disseminated as appropriate**
 - ❑ **Identify the effectiveness of national and local mitigation activity in maintaining economic and business activity and identify any further mitigation actions**
 - ❑ **Develop clear and consistent communication channels to ensure that all businesses are aware of the support available to them**
 - ❑ **Support businesses to continue trading and to manage liquidity during the emergency**
 - ❑ **Develop an economic recovery strategy, at the appropriate point.**



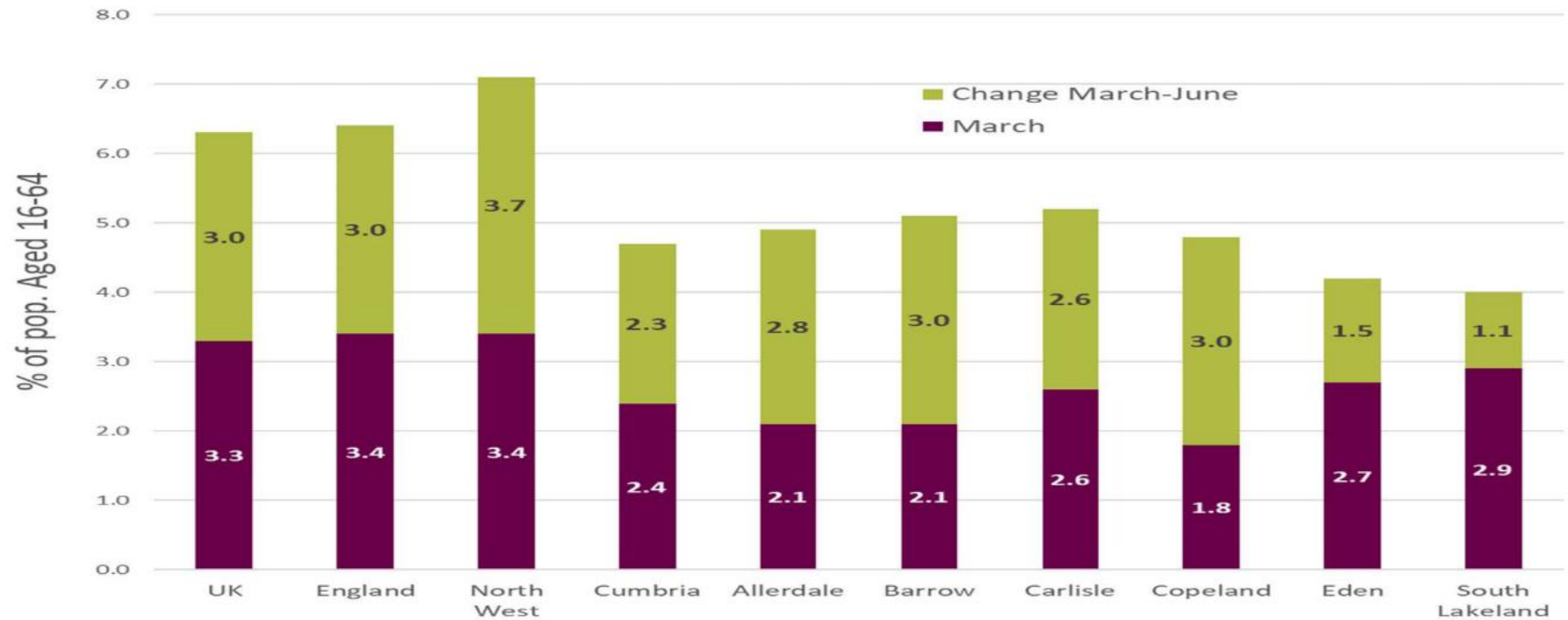
CLEP's Governance Structure



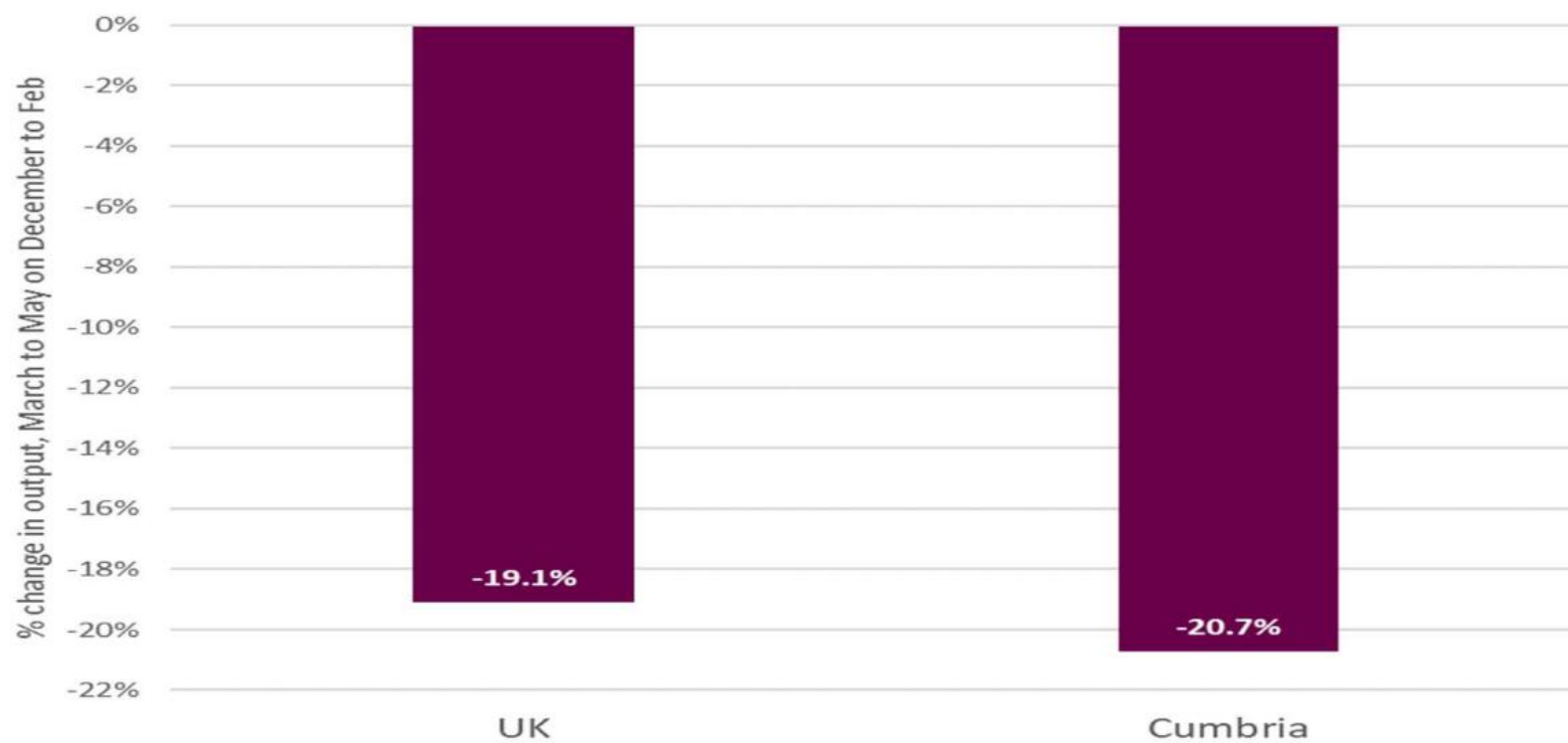
Economic Vulnerability Index



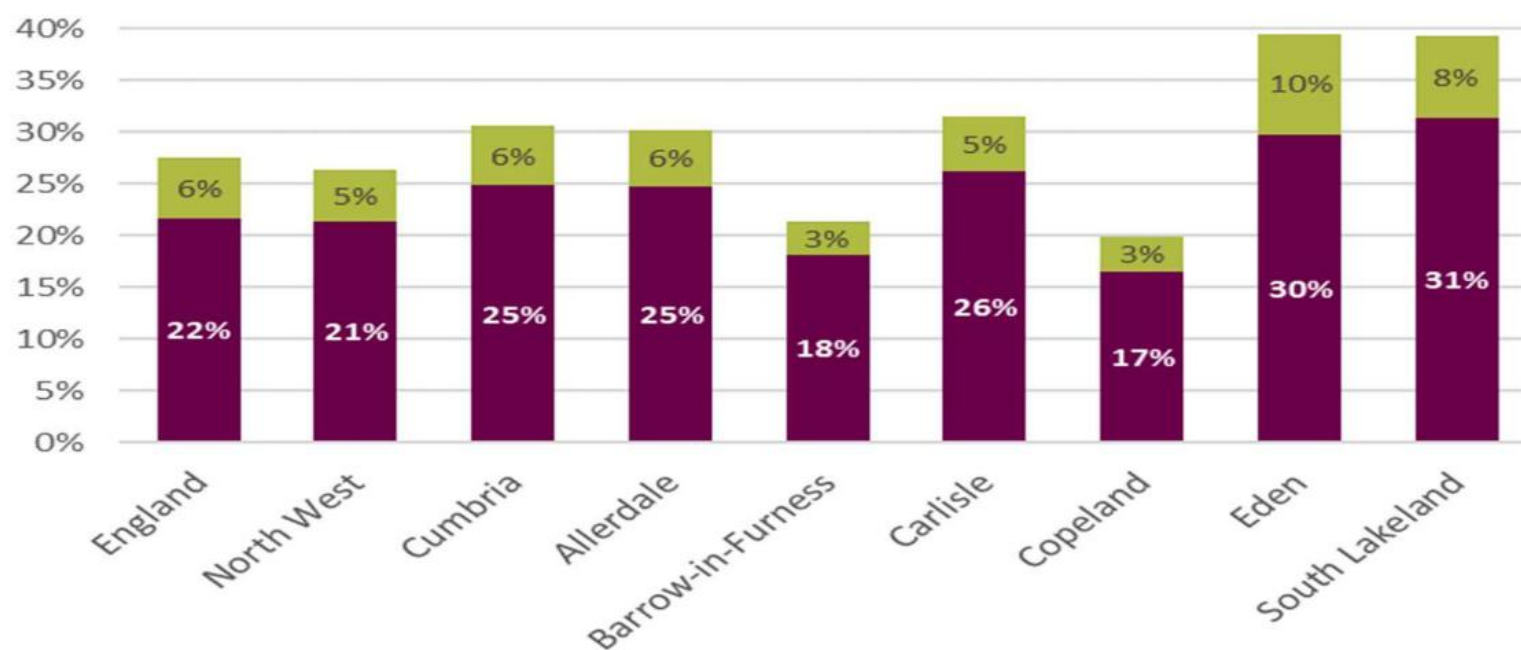
Impact on Employment



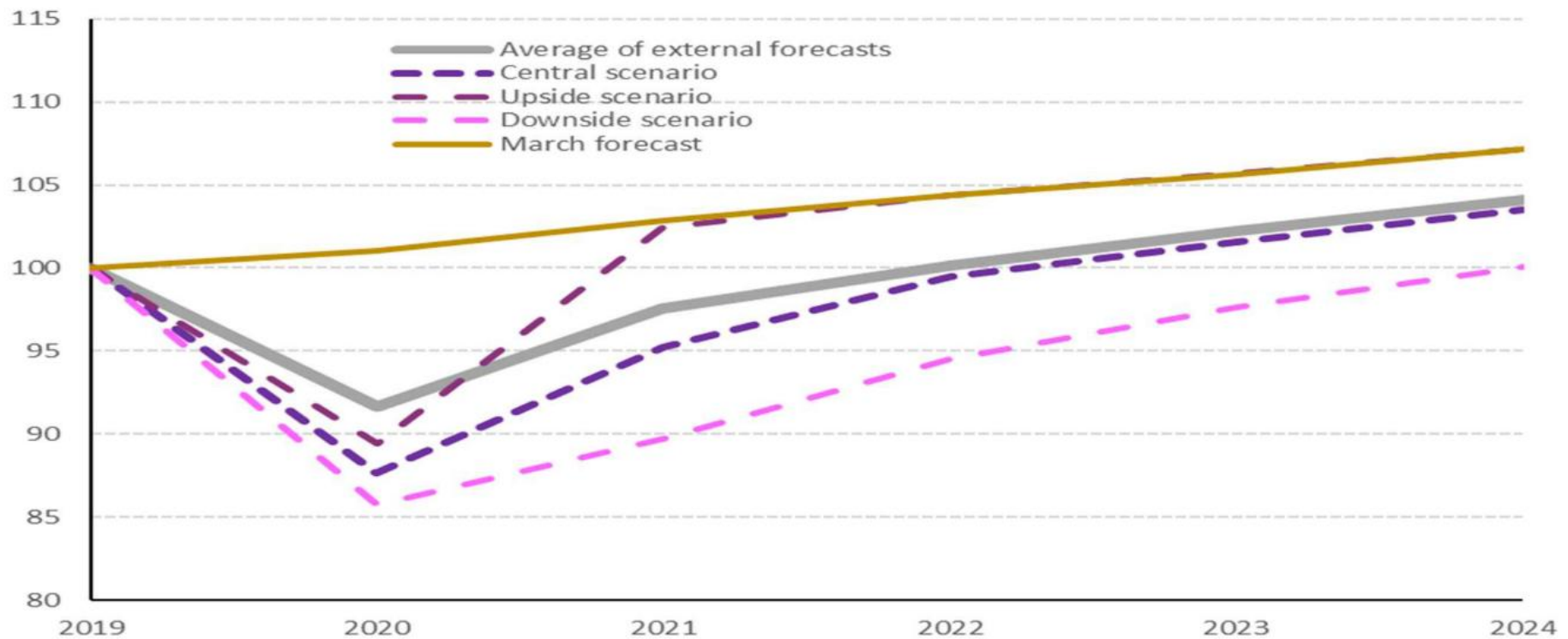
Economic Contraction



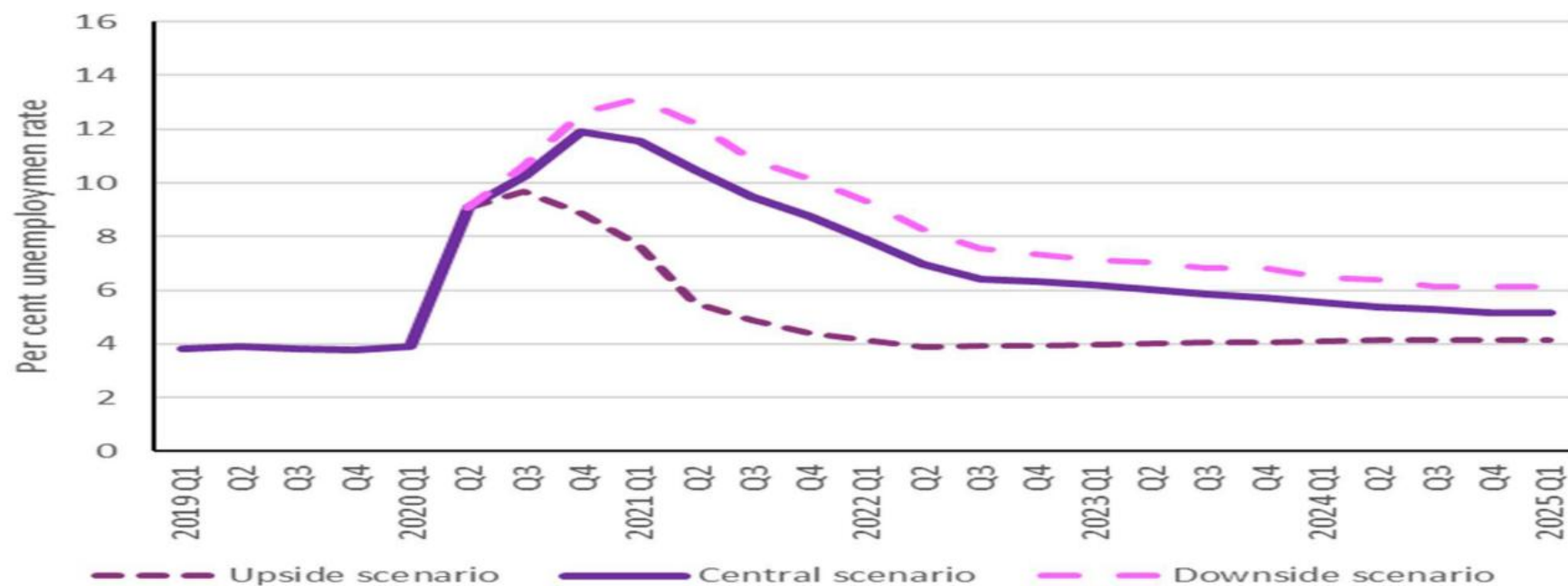
Numbers Claiming CJR and SEISS



UK Forecast Economic Output



UK Forecast Unemployment Levels



Recovery Planning

- **Restart** – getting those businesses that can to return to work. This has already been happening in Cumbria through the active promotion of working safely.
- **Reboot** – Developing a flight path back to those Local Industrial Strategy ambitions, which remain feasible and deliverable.
- **Rethink** –addressing the limitations of some aspects of economic policy including globalisation, just in time supply chains, and short-term policy thinking.

Recovery Planning

- **Mitigation** – ensuring that all actions to minimise impact and support businesses and the economy have been identified and taken
- **Access** – getting people to and from employment and leisure locations in a safe and sustainable way
- **Communication** – getting the right messages to the right people at the right time
- **Measures** – taking all necessary measures to protect employees and customers in a way that is financially viable
- **Attitude** – Developing measures to restore public confidence
- **Policy** – identifying opportunities and challenges to support post-response activity

Example Sector Recovery Plan Synthesis

Annex A - Cumbria Visitor Economy: Moving Beyond Response						
	1. Mitigation – ensuring that all actions to minimise impact and support businesses and the economy have been identified and taken.	2. Access – getting people to and from employment and leisure locations in a safe and sustainable way.	3. Communication – getting the right messages to the right people at the right time.	4. Measures – taking all necessary measures to protect employees and customers in a way that is financially viable.	5. Attitude – Developing measures to restore public confidence in returning.	6. Policy – identifying opportunities and challenges to support post-response activity.
Prestart: Preparation for restart phase	<ol style="list-style-type: none"> 1. Take a coordinated approach to recovery planning and delivery through joint working with all relevant partners, both across the public and private sector (including supply chain and transport providers) 2. Encouraging businesses to adopt digital technology (online booking etc.) to support social distancing 	<ol style="list-style-type: none"> 1. Develop a Safely Managing Public Realm Plan: addressing PHE and social distancing guidelines covering managing visitor flows and increased waste with safe disposal, public amenities, dispersal of visitors to avoid overcrowding. Implement attract and disperse across the county to achieve this 2. Identify and mitigate the impact of restrictions to capacity across the sector 	<ol style="list-style-type: none"> 1. Development and realisation of a multi-layered Marketing Recovery Plan led by Cumbria Tourism, in collaboration with all partners, recognising a dynamic approach to adapting the plan as circumstances evolve, and recognising a segmented market of local, national and international visitors who will return in stages 	<ol style="list-style-type: none"> 1. Adopt National Charter Mark on safe working practices/standards and gain local buy-in to adopt these as a gold standard 	<ol style="list-style-type: none"> 1. Messaging as part of Marketing Recovery Plan 	<ol style="list-style-type: none"> 1. Lobby for change from 2m to 1m 2. Develop a proposal to government for a specific Visitor Economy longer-term support package including extension CJRS; National campaign funding; longer term rates relief, training and capital funds 3. Seek clarification on the public and employee liability for visitors and employees in relation to COVID infection and the cover provided by public and employee liability insurance.
Restart: Starting the economy and leaving emergency response mode	<ol style="list-style-type: none"> 1. Continue as above 	<ol style="list-style-type: none"> 1. Recognise the impact of capacity restrictions to accommodation providers which may inhibit the long term ability to encourage more overnight stays in the County 	<ol style="list-style-type: none"> 1. All partners to continue to subscribe to the above 	<ol style="list-style-type: none"> 1. Ensuring compliance to national cleanliness standards with the aspiration of best practice. 	<ol style="list-style-type: none"> 1. Re-position Cumbria as the UK visitor destination of choice for domestic visitors, given limited international travel opportunities. 	<ol style="list-style-type: none"> 1. Secure funding for investment and training
Reboot: defining a new path towards realising the Local Industrial Strategy (LIS), recognising that the economic landscape has changed significantly since the initial LIS development phase	<ol style="list-style-type: none"> 1. Work with the Sub Regional Tourism Partnerships to shape, enable and support their plans to grow the whole of Cumbria visitor offer, recognising the context and opportunities in each part of the County, and how that will fit with the wider Attract and Disperse strategy 2. Work with relevant partners to enable provision of improved digital connectivity to support businesses adopting more digital working practices 	<ol style="list-style-type: none"> 1. To develop the VE led strategy for sustainable visitor transportation, linking that with the wider County and Borderlands plan for infrastructure improvements and net zero carbon planning 2. Development of a strategy and plan to improve the overall Inclusivity of the VE sector businesses and facilities – to include diversity, economic, social and physical access for all 	<ol style="list-style-type: none"> 1. Promote Cumbria's strategic priorities to key audiences - attract and disperse, overnight higher value stays, access for all 2. Engage with all age groups on the health and wellbeing agenda 	<ol style="list-style-type: none"> 1. Encourage consumers to support local producers and suppliers through their buying decisions, as part of re-booting of the economy 	<ol style="list-style-type: none"> 1. Implement an Excellence Programme - Invest in the skills and career development of the current and future workforce, focused on ensuring that visitors have an excellent experience first time, every time 	<ol style="list-style-type: none"> 1. Lead the development of the Tourism Sector Deal offer and develop Enterprise Zone application for Cumbria as a whole 2. Ensure that key strategic programmes and policies integrate the visitor economy - including Borderlands, Future High Street Funds and Town Deals 3. Accelerated digital connectivity for businesses
Rethink: New ways of looking at policy and economic activity, identifying opportunities and catalysing them locally if not nationally.	<ol style="list-style-type: none"> 1. To develop a strategy and plan for growing all year round tourism, assessing development options and identifying the specific actions and the enablers that are realistically available that could encourage the growth of tourism in the Winter season, including the growth of all year business tourism 2. Identifying ways in which to enable a growing ratio of full time over part time roles in the sector 	<ol style="list-style-type: none"> 1. Create the most digitally enabled visitor location 2. Work with transport companies to encourage take up of sustainable transport usage 	<ol style="list-style-type: none"> 1. Establish an enhanced capability for Marketing and Promotion and digital signposting of our offer that addresses market failures 	<ol style="list-style-type: none"> 1. Re-position Cumbria as the hub for visitor economy supply chain - work with manufacturers to make Cumbria the location to deliver everything needed to operate in a post-COVID world 	<ol style="list-style-type: none"> 1. To use the reset in consumer behaviour forced by lockdown to consider wider questions such as sustainability and longer term consumer behaviour 	<ol style="list-style-type: none"> 1. A new suite of policies and incentives that promote a rethink of the offer – e.g. Low Carbon holidays, more Mobility as a Service activity, visitor giving linked to discount schemes and tax concessions, new investment bonds with Government backing to raise funding to promote new low carbon infrastructure, make Cumbria the UK centre for social prescribing and build upon Glover Report

Impact on LIS Strategic Priorities

Strategic Imperative	Impact			Priority Activity
	Short Term (Sept 2020 to June 2021)	Medium Term (Sept 2020 to June 2021)	Longer Term (Sept 2022 onwards)	
1. Declining Working Age Population	LOW Reduced employment opportunities will mask the shortage of labour.	MEDIUM Jobs recovery projected to be slower and slowly returning to normal levels avoiding obvious labour shortages.	HIGH Jobs return to pre COVID-19 levels exposing the growing workforce gap.	Ensure Jobs Fuse is linking the workforce to job opportunities. Reboot the Your Future Campaign to promote Cumbria as a place to live, work and invest.
2. Thin pool of higher level skills	MEDIUM Demand will be reduced as job opportunities decline. However, this is offset by redundancies some of which will affect those with higher skill levels.	MEDIUM Employment demand will not have fully returned, which will mask the availability of higher level skills.	HIGH Return to pre-COVID-19 levels of employment, increased new business opportunities and potential exit from the labour market of those with higher level skills will expose gap.	Encourage businesses to preserve higher level skills in restructuring activity. Develop Cumbria's HE offer through Citadels and Barrow Campuses. Strengthen linkages with HE institutions outside of Cumbria to promote Cumbria as a live and work destination.
3. Cold spots of worklessness and deprivation	HIGH Forecasting significant increases in unemployment making those further from the labour market less likely to be employed.	HIGH Employment opportunities in short supply. Business base in safeguarding rather than growth mode.	HIGH Increasingly competitive labour market makes it more difficult for long term unemployed to return to work.	Ensure new DWP programmes provides the necessary support to link opportunity and need. Work with CLES to develop and implement reboot Cumbria's commitment to inclusive growth.

Impact on LIS Strategic Priorities

Strategic Imperative	Impact			Priority Activity
	Short Term (Sept 2020 to June 2021)	Medium Term (Sept 2020 to June 2021)	Longer Term (Sept 2022 onwards)	
4. Increase Business Start Ups	HIGH Start-ups unlikely in uncertain and difficult trading environment	MEDIUM More stable trading environment and availability of redundant workers stimulate start-ups.	MEDIUM Trading environment still not strong enough to see significant start up activity.	Target would-be entrepreneurs through the Your Future and Our Future campaigns. Ensure business start-up is an option for redundant workers
5. Increase Faster Growing Firms	HIGH Business focussed on stabilisation and preservation.	HIGH Businesses focussed on returning to pre-COVID performance.	MEDIUM Trading environment more settled and potential for growth returns.	Implement Peer-to-Peer Network programme. Implement Covid-19 Supplementary BEIS programme.
6. Increase Innovation Activity	MEDIUM COVID-19 has forced innovations as businesses have needed to adapt to survive.	MEDIUM Innovations implemented in COVID-19 period are refined and developed.	LOW The combination of COVID-19 and Brexit will have fostered innovations.	Develop and implement the Cumbria Innovation Programme, providing a route map through innovation products and services. Roll out the learning from the MIT REAP programme.
7. Improved Infrastructure	MEDIUM Infrastructure performed well during lockdown and delivered acceleration of digital working.	LOW Demand settles in a way that balances supply and demand.	LOW Greater harmony on infrastructure supply and demand, which facilitates further economic growth.	Promote and identify investment for Cumbria's Infrastructure priorities. Finalise and implement Digitalisation Strategy.

Impact on LIS Priorities

Promoting Cumbria	Innovation and Idea	People and Skills	Business environment	Infrastructure	Places
PC1: Develop Brand Cumbria to effectively markets Cumbria's enviable offer H	Id1: Anchor more R&D activity M	Sk1: Make best use of available talent (amongst the workless and older residents) M	BE1: Develop and nurture a stronger enterprise culture in Cumbria L	Inf1: Improve our digital connectivity H	Pl1: Address cold spots of worklessness and social deprivation in Cumbria H
PC2: Develop soft landing packages for those re-locating to Cumbria L	Id2: Operate as the national testbed for new ideas L	Sk2: Develop and retain higher level skills in our economy H	BE2: Increase the rate of fast growing businesses in Cumbria L	Inf2: Invest in road and rail to facilitate growth and productivity H	Pl2: Support local place shaping programmes M
PC3: Promote Cumbria as the place where outdoor lifestyle meets technology businesses M	Id3: Commercialise our excellent innovation and ideas M	Sk3: Create the future workforce and skills to meet the needs of our economy M	BE3: Develop strong and productive sectors and networks H	Inf3: Develop products and interventions to increase housing delivery M	Pl3: Encourage housing which is the right product at the right price in the right place M
PC4: Promote Cumbria as a great location for inward investment H	Id4: Develop the Innovative Cumbria programme H	Sk4: Develop our future leaders and managers M	BE4: Enhance and exploit supply chain opportunities H	Inf4: Support development of new sites and premises in areas of demand L	Pl4: Encourage and support bespoke local area economic diversification strategies H
	Id5: Identify opportunities for innovation in "clean growth" H	Sk5: Address worklessness and youth unemployment H	BE5: Increase trade and new investment H	Inf5: Ensure the key infrastructure to support the development of a resilient and green economy H	Pl5: Work with public sector partners to deliver high quality public services L
H High Importance M Medium Importance L Low Importance					

Transport Investment Priorities

SHORT TO MEDIUM TERM ROAD

Scheme	Description	Request
A595 Grizebeck Improvements	The scheme seeks to improve connections between South and West Cumbria supporting major economic activity at BAE and Sellafield. The scheme would see a new 1km single carriageway road between Chapels and Grizebeck, to the east of the existing A595; significantly improving journey time reliability.	Confirmation of £12.7m funding from DfT to ensure that Growth Deal funding of £2.25million can be spent before March 2021.
A595 Bothel Improvements	Delivering a package of measures along a 5km section of the A595 near Bothel the scheme seeks to improve connectivity between Carlisle and West Cumbria. Enhancements include climbing lanes, carriageway realignment and junction improvements.	Confirmation of DfT Major Road Network Funding of £24.5m. Getting Building funding of £5million secured, subject to compliant Business Case.
A66 Ramsay Brow	This proposal would support logistics activity in west Cumbria by improving accessibility at a key pinch point in Workington. The scheme would see the delivery of significant improvements to junction capacity, layout and pedestrian access and in so doing, enhance access to Workington Town Centre, Port of Workington and employment sites at the east and north of the town.	DfT Pinchpoint funding for the scheme.

Transport Investment Priorities

INTERNATIONAL CONNECTIVITY

Scheme	Description	Request
Carlisle Airport – Public Service Obligation	Carlisle Airport achieved a significant milestone when it opened in July 2019, improving connectivity to Carlisle and the wider Borderlands region. However, commercial passenger services ceased at Carlisle Airport following Covid-19. To facilitate reestablishment of passenger services it is considered necessary for a Public Service Obligation to be introduced.	Funding support from DfT through a Public Service Obligation.
Multi-Centre Freeport	Delivery of a multi-centre Freeport for Cumbria utilising Workington Port, Carlisle Airport and Barrow Port. This would support economic growth, allowing the County to capitalise on significant manufacturing and clean capabilities.	Early sight of the application process to facilitate development work on Cumbria's application.

Transport Investment Priorities

LONGER TERM ROAD

Scheme	Description	Request
Whitehaven Relief Road	New eastern bypass of Whitehaven. This would transform journey times, resilience and reliability; enhancing access to major employment and nuclear sites to the south of town; it would also increase access to markets, employment and services while supporting housing and employment growth.	Acceleration into Road Infrastructure Scheme 2 (RIS2) programme
A66 Brigham/ Broughton Junction	A66 provides strategic connections between M6, Lake District and West Cumbria. This scheme would see the provision of a new roundabout to resolve significant safety issues at staggered junction.	Funding support to proceed under RIS2
A689 Trunking	Inclusion of the A689 between the A69 and J. 44 of the M6 within the Strategic Road Network to ensure better legibility of the SRN and to enhance connections to Carlisle Lake District Airport.	Funding support to proceed under RIS2
A590 Improvements	A590 is only route to the Furness peninsular and is critical for access to major manufacturing businesses, including BAE. Improvements to junctions at Ulverston, Meathop and Brettargh Holt are required to enhance the reliability, and resilience while also improving integration and accessibility within Ulverston.	Funding support to proceed under RIS2
Kendal Northern Access Route	To support the longer term growth of this market town, a new link road is required to help remove traffic from the town and to unlock development land. The proposal would include a new link between the A6 and A591 to the North of Kendal. This would address traffic and air quality issues in the town, support future growth and facilitate prioritisation of public and active travel within historic town centre.	Funding from DfT Large Local Major Fund to develop an Outline Business Case and a position on DfT pipeline



Transport Investment Priorities

Rail

Scheme	Description	Request
Cumbrian Coast Line		
	The Cumbria Coastal Line is critical to major businesses in West Cumbria, including the servicing of national nuclear assets of Sellafield and Low Level Waste Repository. The line has suffered from under-investment and requires up-grades to improve capacity and journey times. Investment in the line will also support inward investment and enhance service provision linked to major wind and nuclear investment opportunities.	DfT to complete business case by summer 2021.
Lakes Line and Windermere Station Gateway	The Lakes Line connects West Coast Mainline at Oxenholme to Windermere in the heart of the Lake District World Heritage Site. This Line is critical to supporting the visitor economy and clean growth by enabling visitors to arrive by sustainable transport. Capacity improvements are required to support increased services between Oxenholme and Windermere. Project supported by major station redevelopment proposal at Windermere.	Network Rail to prepare Strategic Outline Business Case for Lakes Line and development of a proposal Windermere Station Gateway.
Borders Railway	Extension of the Borders Railway to Carlisle, transforming accessibility for communities and enhancing rail capacity between Scotland and England.	Borderlands Inclusive Growth Deal funding to support development activity.
Furness Line	Improvements to line speed to improve connectivity and integration.	Funding to support scheme development ahead of Control Period 7

Transport Investment Priorities

LONGER TERM

Buses

Scheme	Description	Request
Rural Mobility	Future sustainability of our rural communities relies on connectivity and access to services. New models of bus service provision are required. This scheme seeks to pilot on-demand rural bus services taking a hub and spoke model based focused on rural service centres (initially Penrith, Egremont/St Bees, Ulverston and Wigton).	DfT Rural Mobility Funding to support implementation.
Barrow Electric Bus Town	Barrow strong has ambitions for clean growth and wants to establish the town as one of the first Electric Bus Towns. The proposal seeks funding for development of all electric bus fleet and supporting infrastructure improvements. This will support modal shift, support major employment sites and clean growth.	DfT Bus Fund required to fund detailed proposal

Transport Investment Priorities

ACTIVE TRAVEL AND DECARBONISATION

Scheme	Description	Request
Local Walking and Cycling	Significant decarbonisation benefits can be realised through changing travel behaviours. A major programme of walking and cycling infrastructure plans is under development in Cumbria focused on the six main towns in Cumbria: Barrow, Carlisle, Kendal, Penrith, Whitehaven and Workington.	Delivery funding to implement the walking and cycling plans.
Strategic cycling corridors - along A590, A66, A591 and Hadrian's Wall	To create a low carbon visitor attraction and to increase active travel, ambitious plans are being developed to create continuous off-road multi-user cycle trails along the strategic corridors (A66, A591, A590 and along the Hadrian's Wall corridor in West Cumbria).	Inclusion of Hadrian's Wall Cycle route and the Lake District World Heritage Way along the A591 (See More Lake District) in Borderlands Inclusive Growth Deal. DfT funding to support other routes.

Rethink Priorities

- **Clean Energy Production**
- **Diversify to Thrive**
- **The New Visitor Experience**
- **The Future of Food**
- **Cumbria – the UK's Natural Capital**
- **The Way we Live, The Way We Work Now**



Brexit

- **Completed two Brexit Impact Assessment Reports – December 2018 and August 2019 – identified significant risks for Cumbria**
- **Reviewed proposed new tariffs and identified that far more benign if implemented**
- **Monitoring negotiations on Deal or No Deal**
- **CLEP Board has agreed to complete a further Brexit Impact Assessment, when the time is right**

Economic Growth Scrutiny Panel

Agenda
Item:

A.3

Meeting Date: 20th August 2020
Portfolio: Health and Wellbeing
Key Decision: N/A
Within Policy and Budget Framework: Yes
Public / Private: Public

Title: WINTER EVENTS
Report of: Deputy Chief Executive
Report Number: CS.23/20

Purpose / Summary: The purpose of this report is to update the Panel on the Winter Events programme 2020/2021 and to detail the impact of the Covid 19 pandemic.

Recommendations: The Panel is invited to make comments or suggestions that may assist officers in future event programming.

Tracking

Executive:	
Scrutiny:	
Council:	

1. BACKGROUND

- 1.1** The City Council delivers and manages events through the winter as part of the annual events programme. The events scheduled for the winter of 2020/2021 were:
- Carlisle Fire show in Bitts Park.
 - Carlisle Light Switch On, Carlisle City Centre.
 - Carlisle Christmas Market.
 - City of Lights (various locations, in conjunction with Cumbria County Council).
- 1.2** Events in the City Centre provide an economic boost by increasing footfall and visitor spend.
- 1.3** The Covid-19 pandemic has already led to the cancellation of all events up until the end of June including:
- Easter Market, Carlisle City Centre.
 - Upperby Gala, Hammonds Pond.
 - Armed Forces Day
 - Bitts Park Open Air concerts
- 1.4** Since July government guidance has allowed outdoor markets to operate and the monthly Farmers Market was held in July and August.
- 1.5** In late August the International Market is scheduled to go ahead in the City Centre.

2. IMPACT OF COVID 19 ON THE WINTER EVENTS SCHEDULE 2020/2021

- 2.1** The winter events schedule has been assessed in relation to the impact of the Covid 19 pandemic.
- 2.2** Following the review of the events on the schedule:
- The 2020 Carlisle Fireshow has been cancelled.
 - The 2020 Carlisle Christmas lights switch on has been cancelled.
- 2.4** It is not considered possible to organise these two events in a Covid secure way under current Government guidance due:
- Compromising social distancing.
 - Putting pressure on the transport network.
 - Putting pressure on emergency services.
- Proceeding with organising the event would commit the Council to significant financial liabilities.

3. IMPACT OF CITY OF LIGHTS 2020

- 3.1 A report was commissioned on the impact of the City of Lights events in 2020. The report is attached as an addendum and the Executive Summary outlined below:
- The inaugural City of Lights event in Carlisle in February 2020 provided a significant draw and motivation for people to visit the city. The event was instrumental in bringing people into the city, both locals and visitors from further afield.
 - The event had a widespread appeal – across all age groups, and party types (couples, families, friends) as well as attracting people from outside of the city (27%). The event was extremely well received, with high satisfaction rates across all aspects, and very high percentages of people who would return to another, similar event, and recommend the event to others.
 - Economic impact of the event is estimated at just over £166,000, with a good return on investment of over £6 generated for the local economy for every pound spent on the event.
 - In addition to the economic benefits, the event also played a part in changing perceptions of the city – people described it as ‘modern’ and ‘exciting’, saying it gave them a sense of pride in the city, and changed the way they viewed the cathedral.
 - Improved marketing, publicity and promotion would be recommended to help improve awareness of, and participation in, any future events.

4. CITY OF LIGHTS 2021

- 4.1 City of Lights 2021 is proposed to take place on 11, 12 and 13 February 2021. The forthcoming event will be held outdoors and tickets will be limited to 200 per session to allow for social distancing. Other mitigating factors such as face coverings may be encouraged. The event will be subject to the latest government guidance. The proposal for the 2021 event is to have two outdoor shows using either the Cathedral or Castle, or a combination of both venues. The reason for holding the event outdoors is that the risk of transmission will be significantly reduced. Cumbria County Council will once again contribute to the event by providing exterior lighting on key buildings in the city.

5. CHRISTMAS MARKET 2020

- 5.1 The Christmas Market is proposed to be held in Carlisle City Centre from 26 November until 20 December. Outdoor markets were one of the first sectors to be

able to re-open post lockdown. This is because the risk of transmission of significantly reduced outdoors. The aim of the market is to encourage visitors into the City Centre, increase dwell time and give visitors another reason to use the City Centre. The event management plan will include measures to make the event as safe as possible with measures relevant to government guidance at the time of the event.

6. CONTRIBUTION TO THE CARLISLE PLAN PRIORITIES

6.1

Contact Officer:

Paul Walker

Note: in compliance with section 100d of the Local Government Act 1972 the report has been prepared in part from the following papers:

- None

CORPORATE IMPLICATIONS:

LEGAL –

PROPERTY SERVICES -

FINANCE –

EQUALITY –

INFORMATION GOVERNANCE –

Report to Economic Growth Scrutiny Panel

Agenda
Item:

A.4

Meeting Date: 20 August 2020
Portfolio: Finance, Governance and Resources
Key Decision: No
Within Policy and Budget Framework: Yes
Public / Private: Public

Title: QUARTER 1 PERFORMANCE REPORT 2020/21
Report of: Policy and Communications Manager
Report Number: PC 19-20

Purpose / Summary:

This report contains the Quarter 1 2020/21 performance against the current Service Standards and a summary of the Carlisle Plan 2015-18 actions as defined in the 'plan on a page'. Performance against the Panel's Key Performance Indicators (KPIs) are also included.

Recommendations:

1. Scrutinise the performance of the City Council with a view to seeking continuous improvement in how the Council delivers its priorities.

Tracking

Executive:	14/09/20
Scrutiny:	Health and Wellbeing 27/08/20 Economic Growth 20/08/20 Business and Transformation 03/09/20
Council:	N/A

1. BACKGROUND

This report contains the Quarter 1 2020/21 performance against the Service Standards and a summary of the Carlisle Plan 2015-18 actions as defined in the 'plan on a page'. The Panel's Key Performance Indicators (KPIs) are also included as an appendix.

Service Standards are the measures judged to be the most important to our customers and therefore the mostly likely to influence the overall satisfaction with how the Council performs. The following pages contains the Council's performance against the Service Standards for this Panel.

The updates against the actions in the Carlisle Plan are presented in Section 3. Only actions within the remit of the Panel are included in this report. The intention is to give the Panel a brief overview of the current position without duplicating the more detailed reporting that takes place within the Scrutiny agendas and Portfolio Holder reports.

Summary of KPIs and Service Standards:

Service Standards – 0 'red', 0 'amber' and 1 'green'

KPIs – 1 'red', 0 'amber', 9 'green'

Summary of Exceptions (RED)

Measure	Target	Performance
CSe22: Actual city centre revenue as a percentage of city centre expenditure (including recharges)	80%	49.8% Revenue £13k under target.

2. PROPOSALS

None.

3. RISKS

None.

4. CONSULTATION

The report was reviewed at a Senior Management Team meeting in July 2020 and will be considered at the other Scrutiny Panels.

5. CONCLUSION AND REASONS FOR RECOMMENDATIONS

The Panel are asked to scrutinise the Performance Report prior to it being submitted to Executive.

6. CONTRIBUTION TO THE CARLISLE PLAN PRIORITIES

Detail in the report.

Contact Officer: Gary Oliver

Ext: 7430

Appendices attached to report:

Performance Dashboard

Note: in compliance with section 100d of the Local Government (Access to Information) Act 1985 the report has been prepared in part from the following papers:

- None

CORPORATE IMPLICATIONS:

LEGAL - This report raises no explicit legal issues.

FINANCE – This report raises no explicit financial issues.

EQUALITY – This report raises no explicit issues relating to the Public Sector Equality Duty.

INFORMATION GOVERNANCE – This report raises no explicit issues relating to Information Governance.

PROPERTY SERVICES - This report raises no explicit issues relating to Property Services

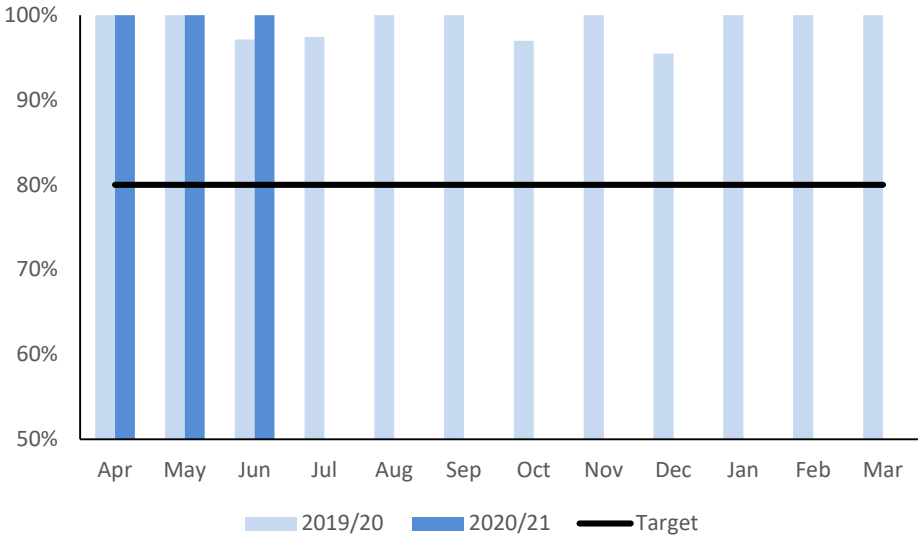
Section 1: Service Standards 2020/21

Service Standards were introduced in 2012 after consultation with Service Managers, DMTs, SMT and JMT. Following a review of the initial set of five Service Standards, five further measures were introduced from Quarter 2 2017/18.

Service Standards are the measures judged to be the most important to our customers and therefore the mostly likely to influence the overall satisfaction with how the Council performs.

The following pages contains the Council's performance against the Service Standard within the Panel's remit.

SS01: Percentage of Household Planning Applications processed within eight weeks

Service Standard	To end of Quarter 1 2020/21	Performance by Month	Further Information
80% (Nationally set target)	100%	 <p>53 household planning applications have been processed in Quarter 1 compared with 88 in the same period last year.</p>	
	(Q1 2019/20: 98.9%)		
	On target?		
	✓		

Section 2: Key Performance Indicators (KPIs)

Service Standards are not the only set of measures used to interrogate the performance of the Council. Alongside the review of Service Standards, a set of Key Performance Indicators, derived from the links between the service plans and Budget Resolution were developed. These are attached as a Dashboard.

Section 3: Carlisle Plan on a Page Delivery

The current Carlisle Plan covered the period 2015-18 and many of the key actions are now either delivered or considered business as usual and feature within existing service plans. These were closed last year and are no longer be reported on.

The following pages provide an update on the remaining key actions.

Priority 1: Support business growth and skills development to improve opportunities and economic prospects for the people of Carlisle

Business Property & Infrastructure:

OUTCOME	<u>2. City Centre redevelopment projects</u>
SMT OWNER	Jane Meek
Scrutiny Panel	Economic Growth / Business & Transformation
Specific – What is the task	Promote development opportunities and regeneration opportunities within the city centre (including Carlisle Station, Caldew Riverside, The Citadel, English Street and The Pools). Set out a strategy for the future vitality and viability of the city centre including development options for the regeneration opportunity sites (Carlisle Station, The Pools, Court Square, Caldew Riverside and the Citadel).
Measurable – How will success be measured?	Production of a city centre masterplan.
Achievable – Is it feasible?	Yes
Realistic – Resources available	Consultancy support will be required to produce the masterplan. This will be funded by revenue budgets secured through the MTFP process.
Time Bound – Start/end dates	The preparation of the masterplan will commence Q3 2018-19, with a draft version produced by the end of Q4.
Progress in Quarter 1 2020/21 against project plan / key milestones achieved	Outline business cases are now being prepared for the regeneration of Carlisle Station and the Citadels site to draw down the funding allocated through the Borderlands Inclusive Growth Deal. A programme of projects to improve the vitality and viability of the city centre have been developed that will be included in the business case for Future High Street Fund investment. A strategy for the city centre is currently being developed through the Towns Fund programme and will be presented in a Town Investment Plan for the city.
Emerging issues / risks to the project	None

Strategy & Planning:

OUTCOME	<u>6. Progress the Borderlands Initiative</u>
SMT OWNER	Jane Meek
Scrutiny Panel	Economic Growth
Specific – What is the task	Progress the Borderlands Initiative
Measurable – How will success be measured?	By way of the successful continuation of the innovative and long-term partnership and the level of additional public and private sector investment secured as a direct result of the initiative.
Achievable – Is it feasible?	Yes. A co-ordinated approach to support regional economic development through partnership working will help to attract additional investment. Progression of ‘The Borderlands Proposal’ will rely on support from both the UK and Scottish Government.
Realistic – Resources available	Corporate Director of Economic Development and Borderlands Project Officer time to support the Initiative. In addition, partners have contributed towards a centralised fund to enable the appointment of consultancy support to develop a suite of strategic outline business cases and other evidence base requirements. It is anticipated that additional financial revenue resources will be required to provide support to move from Heads of Terms to Final Deal, which will be considered as part of the 2019/20 budget process.
Time Bound – Start/end dates	The Borderlands Partnership submitted the Borderlands Inclusive Growth Deal Proposal 2018 to UK and Scottish Government on 28 th September 2018. It is anticipated that a Heads of Terms agreement on a Deal could be reached by the end of the calendar year/early 2019. Thereafter it can typically take twelve months to agree and sign a Deal based on the experience of other areas. The Deal would then progress to the implementation and delivery phase, timescales for which would be dependent on individual projects or programmes.

Progress in Quarter 1 2020/21 against project plan / key milestones achieved	Preparation of the outline business case continues. Options for potential improvements to the Station within the identified budget have been identified. A second consultation on these options took place between 24 January and 14 February 2020.
Emerging issues / risks to the project	None

OUTCOME	<u>7. Infrastructure Delivery Plan</u>
SMT OWNER	Jane Meek
Scrutiny Panel	Economic Growth
Specific – What is the task	Maintain an up to date Infrastructure Delivery Plan and develop proposals to address identified issues.
Measurable – How will success be measured?	Progress and issues will be reported through the annual statutory Authority Monitoring Report.
Achievable – Is it feasible?	Regular dialogue with infrastructure providers set up and maintained.
Realistic – Resources available	Can be delivered within existing staff resource and budget allocation.
Time Bound – Start/end dates	The Plan is aligned to the Carlisle District Local Plan 2015-30. Comprehensive update critical to development of masterplan and delivery strategy for St. Cuthbert's Garden Village.
Progress in Quarter 1 2020/21 against project plan / key milestones achieved	There is continued engagement with a broad range of infrastructure providers, including through dedicated workshops and one to one sessions, to better understand their needs moving forward not only for St Cuthbert's Garden Village but for the District as a whole. Session arranged with Education Authority to focus on likely education needs in the Garden Village and the wider area. We continue to pursue funding to implement specific improvement projects. The team has submitted a Full Business Case to secure LGF grant funding from the Cumbria LEP for a highway improvement project for Sewells Lonning in Harraby. We are awaiting a response. A report on Stage 1 of the viability work needed to underpin the masterplan has been received, and the next steps include the need to prepare a brief for the stage 2 viability work which will cover Local Plan viability.
Emerging issues / risks to the project	None

OUTCOME	<u>8. Develop a St Cuthbert's Garden Village Masterplan covering housing, design, employment land, community facilities, transport and infrastructure</u>
SMT OWNER	Jane Meek
Scrutiny Panel	Economic Growth
Specific – What is the task	The development and adoption of a masterplan covering St. Cuthbert's Garden Village.
Measurable – How will success be measured?	Masterplan will be incorporated into a Development Plan Document (DPD) which will require approval by Council. Masterplan to be delivered in 2 parts: Part 1 is visioning and concept framework; Part 2 is detailed framework plans.
Achievable – Is it feasible?	Production of DPD governed by Government Regulations, with policy and guidance also set out nationally
Realistic – Resources available	The project is detailed in the Council's approved Local Development Scheme (LDS). An adequate allocation has followed through the process of the MTFP. Additional funding to accelerate delivery and enhance quality has been forthcoming through inclusion in the Government's Locally Led Garden Villages Programme. Further Garden Village Capacity Funding applied for as and when funding rounds are announced.
Time Bound – Start/end dates	Mandate forthcoming from LDS which was approved in July 2016. Inclusion in Garden Village programme confirmed on 2nd January 2017. Anticipated adoption date of DPD April 2020.
Progress in Quarter 1 2020/21 against project plan / key milestones achieved	<p>Stage 2 Master planning progressing through technical stakeholder consultation towards a final preferred option masterplan framework which is due to be completed by the end of August 2020.</p> <p>Planning application for Carlisle Southern Link Road submitted due to be considered by CuCC in July 2020.. Project specific Grant Determination Agreement for the CSLR Housing Infrastructure Fund grant now received and being reviewed</p> <p>Outline housing delivery strategy agreed with Homes England as part of HIF contracting process. Contact made with MHCLG to register interest in Development Corporation</p>

	<p>Competition (£10m national pot) to explore the feasibility of different development models and drafting of bid well underway with support from Homes England.</p> <p>Garden Village Local Plan preferred option stage currently being drafted after two rounds of initial consultation. Preferred option consultation due winter 2020.</p> <p>Two supplementary planning documents underway to aid the process should any proposals for early land release in the area come forward in advance of the Local Plan being adopted.</p>
Emerging issues / risks to the project	<p>Project risks continue to be monitored and reviewed. A risk register is in place and is actively considered by the Strategic Board and Project Steering Group at their respective meetings. Key risks include:</p> <ul style="list-style-type: none"> - the viability of new development with specialist consultants however on-board to assess and ensure viability considerations are influencing the preferred masterplan option. - premature development proposals in advance of the completion of master planning and a comprehensive planning framework, with the progression of one or a number of Supplementary Planning Documents identified as a mitigating measure - resources available to the project partly mitigated however by the anticipated award of external capacity funding and an increased and recurring MTFP allocation from 2020 onwards.

Economic Growth Scrutiny Panel Performance Dashboard

Quarter 1 2020/21

Key	
↓	Performance is deteriorating (compared to same period last year)
↑	Performance is improving (compared to same period last year)
→	No change in performance (compared to same period last year)
✗	Off target
▲	Close to target (within 5%)
✓	On target

On Target?	New Code	Measure	Performance Q1 2020/21	Performance Q1 2019/20	Trend	Target	Comments
✗	CSe22	Actual city centre revenue as a percentage of city centre expenditure (including recharges)	49.8%	56.9%	↓	80%	Revenue £13k under target.
✓	ED02	Building Control to process S80 demolition notices within six weeks (statutory duty)	100%	100%	→	100%	
✓	ED03b	Building Control to decide 100% of all applications within the statutory period of 5 weeks or 2 calendar months (with the consent of the applicant)	100%	100%	→	100%	
✓	ED05	Proportion of major planning applications completed in 13 weeks or within agreed time extension	100%	91%	↑	60%	
✓	ED06	Proportion of minor planning applications completed in 8 weeks or within agreed time extension	97.7%	98%	↓	80%	
✓	ED07	Proportion of 'other' planning applications completed in 8 weeks or within agreed time extension	100%	99%	↑	80%	
N/A	ED08	Proportion of Tree Preservation Orders (TPO) confirmed within 6 months	N/A	100%	N/A	100%	None confirmed in the quarter
✓	ED10	Proportion of Tree Preservation Order applications determined within statutory period of 8 weeks	100%	100%	→	100%	
✓	ED11	% of valid full plan applications determined or checked by Building Control within 5 working days	58.1%	26%	↑	25%	
✓	ED12	% of valid full plan applications determined or checked by Building Control within 15 working days	100%	100%	→	95%	
✓	ED13	% of site inspections carried out by Building Control on the date agreed	99.1%	99.4%	↓	99%	

Economic Growth Scrutiny Panel

Agenda
Item:

A.5

Meeting Date: 20 August 2020
Portfolio: Cross-cutting
Key Decision: No
Within Policy and Budget Framework
Private/Public Public

Title: Overview Report
Report of: Overview and Scrutiny Officer
Report Number: OS.16/20

Purpose / Summary:

This report provides an overview of matters related to the Scrutiny Panel's work. It also includes the latest version of the work programme.

Recommendations:

Members are asked to:

- Note the items (within Panel remit) on the most recent Notice of Key Executive Decisions
- Review the current work programme and resolutions and make recommendations for the future work programme

Tracking

Executive:	Not applicable
Scrutiny:	EGSP 20/08/20
Council:	Not applicable

1. Notice of Key Decisions

1.1 At the time of writing this Overview Report, the most recent Notice of Key Executive Decisions was published on 17 July 2020. This was circulated to all Members. The following items fall within the remit of this Panel:

Items which are included in the Panel's Work Programme:

- None

Items which are not included in the Panel's Work Programme:

- KD 20/20 – LED Footway Lighting Installation

2. References from Executive

2.1 None

3. Progress on resolutions from previous meetings

3.1 The following table sets out the meeting date and resolution that require following up. The status is presented as either "completed", "pending" (date expected), or "outstanding". An item is considered outstanding if no update or progress has been made after three panel meetings. All the completed actions will be removed from the list following the meeting.

	Meeting date	Minute reference	Action	Status
1	09/07/20	EGSP 34/20	2) That the Overview and Scrutiny Officer liaise with the Local Enterprise Partnership; the Enterprise Zone and, Carlisle Ambassadors in relation to attending the August or October 2020 meetings of the Panel to discuss their work regarding economic recovery post Covid-19.	Complete
2	09/07/20	EGSP 34/20	3) That the Overview and Scrutiny Officer liaise with Officers regarding the submission of a report on events on the city for the August 2020 meeting of the Panel.	Complete

4. CONTRIBUTION TO THE CARLISLE PLAN PRIORITIES

4.1 The overview and scrutiny of the Carlisle Plan items that match the panel remit contribute to ongoing policy development.

Contact Officer: Rowan Jones

Ext: rowan.jones@carlisle.gov.uk

**Appendices
attached to report:**

1. Draft Scrutiny Panel Work Programme 2020-21

Note: in compliance with section 100d of the Local Government (Access to Information) Act 1985 the report has been prepared in part from the following papers:

- None

CORPORATE IMPLICATIONS:

LEGAL -

FINANCE –

EQUALITY – This report raises no explicit issues relating to the public sector Equality Duty.

INFORMATION GOVERNANCE –

APPENDIX 1: Draft Economic Growth Scrutiny Panel Work Programme 2020-21

Title	Lead Officer	Meeting Date
End of Year Performance Report	Gary Oliver	June 2020
St Cuthberts Garden Village - housing theme	Jane Meek	04/06/2020
Scrutiny Annual Report 2019/20	Rowan Jones	04/06/2020
Solway Coast AONB Management Plan 2020-2025	Jane Meek/ Richard Wood	June 2020
Economic recovery - focus on Covid challenges/ recovery. Town Centre support. To include update para on LEP. High Street Fund/ Investment Plan	Jane Meek	09/07/2020
Performance Report - Q1	Gary Oliver	20/08/2020
Events Planning for Autumn/ Winter 2020	Darren Crossley/ Paul Walker	20/08/2020
Cumbria Local Enterprise Partnership (LEP)	Jane Meek	20/08/2020
Kingmoor Park Update	Jane Meek	01/10/2020
Carlisle Ambassadors	Jane Meek	01/10/2020
Corporate Peer Challenge	Darren Crossley	01/10/2020
Housing Needs and Housing Strategy	Jane Meek	01/10/2020
Economic Strategy - development	Jane Meek	Autumn 2020
Budget setting	Alison Taylor	26/11/2020
Performance Report - Q2	Gary Oliver	26/11/2020
Environment (Climate Change) Strategy	Jane Meek/ Steven O'Keeffe	21/01/2021
Borderlands Inclusive Growth Deal/key projects	Steven Robinson	21/01/2021
St. Cuthbert's Garden Village	Jane Meek	21/01/2021
Flood risk management and community resilience	Steven O'Keeffe	04/03/2021
Performance Report - Q3	Gary Oliver	04/03/2021
Scrutiny Annual Report 2020/21	Rowan Jones	12/04/2021
EGSP and HWSP Joint Transport Inquiry Day	Rowan Jones/ Jane Meek	Not scheduled