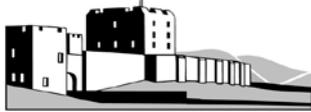


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ENVIRONMENT & ECONOMY OVERVIEW AND SCRUTINY PANEL

Panel Report

Public

Date of Meeting: 5th April 2012

Title: Overview Report and Work Programme

Report of: Overview and Scrutiny Officer

Report reference: OS 11/12

Summary:

This report provides an overview of matters related to the Environment & Economy O&S Panel's work. It also includes the latest version of the work programme.

Recommendations:

Members are asked to:

- Decide whether the items on the Leader's Forward Plan should be included in the Panel's Work Programme for consideration. (para 1 & Appendix 1)
- Comment on the draft Scrutiny Annual Report 2011/12 (para 3 & Appendix 2)
- Note and/or amend the Panel's work programme (Appendix 4)

Contact Officer: Nicola Edwards

Ext: 7122

1. Forward Plan Items

The Forward Plan of the Executive covering the period 1st April – 31st July 2012 was published on 16th March 2012. The following issues contained in this Forward Plan that fall into the remit of this Panel are as follows and full details can be found at **Appendix 1**:

KD.004/12 Interim Planning Statement – Housing - The Chair and Vice Chair of the Panel met with Chris Hardman on 6th March 2012 to look at this report. It was agreed that the statement addresses the requirement for the Council to have the correct policy in place to ensure a 5 year supply of housing is always available to be developed. As there was not a change to policy it was proposed by the Chair and Vice Chair that this was not put on the agenda of the Panel. A note was circulated to all Members of the Panel to this effect with a copy of the report attached and no concerns were raised about this proposal.

KD.003/12 Enterprise Centre – There will no longer be a report to the Executive as the decision has been made as part of the 2012/12 budget process. However the Panel will receive an update report on implementations of the Task Groups recommendations later on the agenda today.

KD.008/12 Castleway Cycle Ramp – A decision will be taken at the Executive meeting on 5th April with regard to releasing of capital funding. There is little merit in the Panel considering the report on 23rd June as detailed in the Forward Plan.

KD.010/12 Castle Street Public Realm Improvements – A decision will be taken at the Executive meeting on 5th April with regard to the approval of spending of the surplus from the Castle Street project. Again there is little merit in the Panel considering the report on 23rd June.

KD.011/12 Events Policy – deferred pending further work

KD.006/12 Core Strategy Preferred Options - Members have the opportunity to consider this report at their meeting on 21st June 2012 before the Executive make their final recommendations on 2nd July 2012.

2. References from the Executive

There are no references from the Executive for this meeting.

3. Scrutiny Annual Report

The draft of the Scrutiny Annual Report is attached at **Appendix 2**. It aims to summarise the work carried out this Civic Year and also to discuss issues for the future. Comments from Members of the Panel are invited. Suggestions made by the three O&S Panels will be used to amend this draft before it goes to the Scrutiny Chairs Group for its agreement before going to Council.

4. Economy & Skills

The Carlisle Economic Partnership Chair has agreed to work with the Chamber of Commerce and its own core membership to look at the development of an information exchange forum / platform around skills provision and demand. Unfortunately when the recommendations came through from the Overview and Scrutiny Panel the agenda for the Carlisle Economic Partnership Meeting in February had already been determined and distributed. The issue has been programmed into the agenda for the group's meeting in April.

Work has been progressed to try and address concerns around communication with hard to reach 16-18 year olds. The City Council, Carlisle College, the Youth Zone, and Inspira (formerly Connexions) have come together to develop a work programme to improve use of, and communication through, digital technology and social media specifically targeted at NEET young people. A workshop will be held as part of the Carlisle Superfast City Digital Inclusion Conference on 30th May and this will be followed up with a 'hack-lab' where NEET young people and service users work directly alongside developers and programmers to establish new communication mediums. The Director of Community Engagement will gladly update the panel on this work in the Summer.

5. Visit to Richard Rose Academy – 13th March 2012

Members of this Panel and the Community Overview and Scrutiny Panel were invited to attend the Richard Rose Morton Academy to hear about the Career Academy. A briefing note on the key points raised is attached for information at **Appendix 3**. A letter of thanks for arranging the session has been sent on behalf of the Panel to Kate Holt, Principal of 14-19 Education.

6. Work Programme

The Panel's current work programme is attached at Appendix 4 for comment/amendment.

FORWARD PLAN
Index of Active Executive Key Decisions relevant to:
Environment and Economy Overview and Scrutiny Panel

Key Decision Ref Nos:	Subject:	Date of Executive Meeting
KD.003/12	Enterprise Centre	5 April 2012 2 July 2012
KD.004/12	Interim Planning Statement - Housing (EX.017/12 on 13 February 2012 under GE)	13 February 2012 5 April 2012
KD.006/12	Core Strategy Preferred Options	1 June 2012 2 July 2012
KD.008/12	Castleway Cycle Ramp (also known as 'Caldew Cycle Plan' in Sainsbury S.106-687 Document)	5 April 2012
KD.010/12	Castle Street Public Realm Improvements	5 April 2012
KD.011/12	Events Policy	5 April 2012

FORWARD PLAN
Active Executive Key Decisions relevant to:
Environment and Economy Overview and Scrutiny Panel

Ref: KD.003/12 **Portfolio Area:** Economic Development

Subject Enterprise Centre

Key Decisions:

Decision on preferred option for future use of the Enterprise Centre

To be considered initially by Executive: 5 April 2012

Decision to be taken at Executive on: 2 July 2012

Responsible or Lead Overview and Scrutiny Panel:

Environment and Economy Overview and Scrutiny Panel

Date when the matter will be available for consideration by Overview and Scrutiny Panel

A Policy and Budget Framework matter which will be available for consideration by the Environment and Economy Overview and Scrutiny Panel on 21 June 2012

Consultees:

Date for Consultees' comments:

Relevant reports/background papers which are available:

Enterprise Centre Task and Finish Group Report

The Director of Economic Development's report will be available five working days before the meeting

Further Information From:

Director of Economic Development, Carlisle City Council, Civic Centre, Carlisle, CA3 8QG

Ref: KD.004/12

Portfolio Area: Economic Development

Subject Interim Planning Statement - Housing (EX.017/12 on 13 February 2012 under GE)

Key Decisions:

To approve the Interim Planning Statement for implementation

To be considered initially by Executive: 13 February 2012

Decision to be taken at Executive on: 5 April 2012

Responsible or Lead Overview and Scrutiny Panel:

Environment and Economy Overview and Scrutiny Panel

Date when the matter will be available for consideration by Overview and Scrutiny Panel

Will be available for consideration by the Environment and Economy Panel on 5 April 2012

Consultees: Consultation will follow initial consideration of the report

Date for Consultees' comments:

Relevant reports/background papers which are available:

Report ED.07/12 - Interim Planning Statement - Housing (at Executive 13 February 2012)
The Director of Economic Development's report will be available five working days before the meeting

Further Information From:

Director of Economic Development, Carlisle City Council, Civic Centre, Carlisle, CA3 8QG

Ref: KD.006/12

Portfolio Area: Economic Development

Subject Core Strategy Preferred Options

Key Decisions:

To approve the Preferred Options for public consultation

To be considered initially by Executive: 1 June 2012

Decision to be taken at Executive on: 2 July 2012

Responsible or Lead Overview and Scrutiny Panel:

Environment and Economy Overview and Scrutiny Panel

Date when the matter will be available for consideration by Overview and Scrutiny Panel

Policy and Budget Framework Matter which will be available for consideration by the Environment and Economy Overview and Scrutiny Panel on 21 June 2012.

Consultees: Consultation will take place over a six week period following Council

Date for Consultees' comments:

Relevant reports/background papers which are available:

ED.11/12 - Core Strategy Preferred Options

The Director of Economic Development's report will be available five working days before the meeting

Further Information From:

Director of Economic Development, Carlisle City Council, Civic Centre, Carlisle, CA3 8QG

Ref: KD.008/12

Portfolio Area: Environment and Housing

Subject Castleway Cycle Ramp (also known as 'Caldew Cycle Plan' in Sainsbury S.106-687 Document)

Key Decisions:

To release the £370,000 contribution and include the Project in the Capital Programme, to be funded from the Sainsbury S.106 monies

To be considered initially by Executive:

Decision to be taken at Executive on: 5 April 2012

Responsible or Lead Overview and Scrutiny Panel:

Environment and Economy Overview and Scrutiny Panel

Date when the matter will be available for consideration by Overview and Scrutiny Panel

Will be available for consideration by the Environment and Economy Overview and Scrutiny Panel on 23 June 2012

Consultees:

Date for Consultees' comments:

Relevant reports/background papers which are available:

The Director of Resource's report will be available five working days before the meeting

Further Information From:

Director of Resources, Carlisle City Council, Civic Centre, Carlisle, CA3 8QG

Ref: KD.010/12

Portfolio Area: Environment and Housing

Subject Castle Street Public Realm Improvements

Key Decisions:

To consider and approve the spending of the surplus from the Castle Street Public realm Improvements on:

- Enhancements to Annetwell Street/Abbey Street junction
- Carry out enhancements in the City Centre/Historic Quarter

To be considered initially by Executive:

Decision to be taken at Executive on: 5 April 2012

Responsible or Lead Overview and Scrutiny Panel:

Environment and Economy Overview and Scrutiny Panel

Date when the matter will be available for consideration by Overview and Scrutiny Panel

Will be available for consideration by the Environment and Economy Overview and Scrutiny Panel on 21 June 2012

Consultees:

Date for Consultees' comments:

Relevant reports/background papers which are available:

The Director of Local Environment's report will be available five working days before the meeting

Further Information From:

Director of Local Environment, Carlisle City Council, Civic Centre, Carlisle, CA3 8QG

Ref: KD.011/12

Portfolio Area: Environment and Housing

Subject Events Policy

Key Decisions:

To give consideration to the new Events Policy

To be considered initially by Executive:

Decision to be taken at Executive on: 5 April 2012

Responsible or Lead Overview and Scrutiny Panel:

Environment and Economy Overview and Scrutiny Panel

Date when the matter will be available for consideration by Overview and Scrutiny Panel

Will be available for consideration by the Environment and economy Overview and Scrutiny Panel to be held on 21 June 2012

Consultees:

Date for Consultees' comments:

Relevant reports/background papers which are available:

The Director of Local Environment's report will be available five working days before the meeting

Further Information From:

Director of Local Environment, Carlisle City Council, Civic Centre, Carlisle, CA3 8QG

SCRUTINY ANNUAL REPORT 2011/12

INTRODUCTION

Scrutiny is considered to be the main balance to the power of the Executive and involves many of the Councillors who are not on the Executive. Individual councillors are selected by their political parties to sit on the scrutiny panels.

The key roles of scrutiny are:

- ensuring that the Council and the Executive is accountable. This means questioning members of the Executive and senior officers about decisions that have been made or are about to be made. It also involves looking at how well the Council is doing against its policy objectives and targets for achievement.
- reviewing and developing policies. In this role, scrutiny can help the Council to develop its policy and budgetary framework. This might involve research and consultation with the community and other agencies on policy issues, good practice and looking at alternative ways of doing things.
- ensuring the continuous improvement of Council services. Scrutiny can make suggestions to the Executive for service reviews. Members of scrutiny panels are often involved in individual reviews where a particular service or function of the Council is thoroughly examined

In Carlisle, scrutiny operates through three panels - Community Overview and Scrutiny Panel, Resources Overview and Scrutiny and Environment and Economy Overview and Scrutiny. The Scrutiny Chairs Group (Chairs and Vice Chairs of the three Scrutiny Panels) meets on an ad hoc basis to deal with any overarching scrutiny issues.

There are eight non-Executive members on each panel and each panel is politically balanced (ie the proportions of each political party on the panel are the same as on the Council as a whole).

This annual report provides an overview of the work of the scrutiny function during the 2011/12 civic year. The first part of the report provides brief details of the work of the individual panels and gives details of examples of Task Group work. The second part of the report considers current scrutiny practices and issues this year and looks to the future, considering areas where further development could be considered.

Community Panel

Personal View from Cllr Olwyn Luckley, Chair of Community O&S Panel

The Panel, this year as in many others, has had a full work programme with lengthy agendas to tackle. Overall I see the Panel's work this year as primarily devoted to disabilities and vulnerabilities within our community. This brought about scrutiny of services for young people, the elderly and those with disabilities.

The Task and Finish group's recommendations with regard to the Disabled Facilities Grant Scheme in this era of scarcer financial resources should contribute positively to a service that has to cope with ever growing challenges.

The recommendations of the previous years Neighbourhood Working Task and Finish Group have been turned into an action plan which gives the Panel the opportunity to examine the outcomes.

We have continued to monitor the Cumbria Affordable Warmth project, the aim of which is to increase the insulation of homes which is essential in protecting the health of particularly the elderly and the very young and to reduce the cost of keeping warm which is the most expensive of outlays for many on limited income.

The Shaddon Gateway Centre has been a regular agenda item right through the year as preparations were made for its building's completion and opening in April 2012. This will be a facility with dual use; as a local Community Centre and as a venue for those agencies working in the field of homelessness.

Of particular concern to the Panel is youth homelessness and the need for expanding preventative measures together with the various support systems that bring about positive outcomes. The contribution the new centre can make will continue to be closely scrutinised.

The Panel this year also scrutinised the Council's Housing Strategy for 2011-15 which is set against the background of the present economic difficulties. The strategy is ambitious but realistically so, as Carlisle's demographics continue to change. Those demographics played an important part in the Panel's scrutiny.

The Carlisle and Eden Crime and Disorder Reduction Partnership is embarking on its work this year without the administrative and financial support it previously had. This is of

concern to the Panel and the future outcome for the Partnership, which has to date a very successful record, will continue to be closely scrutinised.

The principle role of the Scrutiny Panel to my mind is to hold the Council's Executive to account for its decisions and actions, whilst making recommendations that would assist betterment of services. The attendance of Portfolio Holders at our meetings has enabled us to carry out that role in a constructive and non combative manner. I therefore thank them, the Director of Community Engagement and all other officers who have attended the Panel and Task Group meetings for their attendance and input.

Many thanks also to the Scrutiny Officer who has given such excellent service to the Panel.

DFG Task Group – box to be inserted with details of Task Group

Environment and Economy Panel

Personal View from Cllr Carole Rutherford, Chair of Environment & Economy O&S Panel

The Panel has had a very busy year both in the scrutiny of issues at the formal Panel meetings and more in depth work through a number of workshops and task and finish groups.

After a somewhat protracted delay the Panel finally saw many of the recommendations of its Parking Task and Finish Group being implemented and together with the Community Panel there was a joint Task and Finish investigation into Neighbourhood Working in our communities. Both these two pieces of works revealed how important it was that this authority works effectively with partners. The Parking one was mainly delayed because parking in Carlisle is not under the control of any one authority. Both the City and County Councils are involved, each with their own, at times, cumbersome structures, procedures and agendas to follow. All of which leads to delay and frustration when any changes to the system are suggested by any one party.

With Neighbourhood Working the situation was even more complicated. A large number of organisations whether statutory, private and voluntary all have a role to play in providing services to residents and visitors within the district. With all the financial constraints on all those involved it is vital that we work together to avoid duplication of some things whilst failing to provide others.

Under the Transformation process and the need to identify savings, the Council has had to look at new ways of delivering its environmental services such as waste management, street cleaning the maintenance of its green spaces etc. A number of workshops were held on

these issues many of which were thrown open to other scrutiny and non-scrutiny members. The Panel has also taken part in the ongoing work of the review of the Local Development Framework (LDF).

Partly I suspect because of the present economic climate, this year the Panel has placed a strong emphasis on the economy of Carlisle and what the Council can do to assist in its development. We have therefore followed with interest the development of the new city centre partnership and the possible formation of a Business Improvement District (BID). We thought that ideally this should not be just retail based but should have included the tourism side of the city offer. Carlisle has a relative compact city centre that includes the principal tourist venues side by side with the major retail outlets. Many of the issues and solutions to problems are common to both parties and a joint project could be of benefit to all.

It has often been said that Carlisle is a low paid and low skilled economy with employers maintaining that not only do people not have the necessary skills to fill existing job vacancies but that there are not always appropriate local courses available for them to train up their workforces.

To this end the Panel initiated a meeting that brought together employers, schools, further education and training providers, employment agencies and local government. It was encouraging to hear that some good joint working between some of the organisations present already existed and that people were keen to develop closer links between employers and education/training providers. Since that meeting one of the local academies has invited members to a follow up session to see how the Carlisle Career Academies project is progressing. Improving skills and aspirations of Carlisle's citizens is vital if Carlisle wishes to grow and prosper and this authority has a key role to play in helping to bring that about.

I have been involved in scrutiny and on this particular Panel (formerly the Infrastructure Committee) from its very start, I have therefore seen many changes take place to the role and work of overview and scrutiny over the last 10 + years. Many of us, particularly those members and officers used to operating under the old committee system, found it a little difficult to change overnight. Some might say that they still do!

After a somewhat shaky start Scrutiny has settled down and I think everyone would agree that, that over the years, all the Panels have achieved some very good pieces of work that could not have taken place under the old committee system. However, whilst some of the initial issues surrounding the format and procedures at meetings have been resolved there

are some that seem to be difficult to overcome and are still ongoing. Time tabling of reports between the Panels and the Executive still does not work as smoothly as it could and should. One of the purposes of introducing the new system was to streamline the decision process and yet we still have things going back and forth between Panels and Executive before decisions are made. There seems to be an iron cast rule that Scrutiny can not see a document before the Executive even where it would be speedier for Scrutiny to give its input prior to going to the Executive for a decision.

Resources Panel

A Personal View from Cllr Steve Layden, Chair of Resources O&S

I believe the past year has been a successful one for the Resources Overview and Scrutiny Panel. Our work has been carried out in the challenging environment of financial pressures, budgeting constraints and the ongoing Transformation programme. Whilst this backcloth limits the council's options for positive development, it has made the purpose of scrutiny extremely important in helping seek and ensure the best solutions.

Of particular interest and importance has been the Asset Review, which addresses vital issues and choices for the future growth, stability and opportunities for the City of Carlisle. The difficulties of the present economic climate in this country and in Europe, impact greatly on us all, but the Asset Review gives the Carlisle City Council an opportunity to put itself in a more advantageous position as we start to come out of recession. The Panel's involvement in considering the process has been welcome.

The Scrutiny Support has, I feel, operated well this year. The one scrutiny officer has highlighted issues and guided our deliberations in an effective and objective manner. Our discussions with the Chief Executive and with the Director of Finance have been open and informative helping us gain a clear sense of our direction of travel.

Our workshop on financial matters and budgetary factors helped to involve and inform more members, a trend I hope will continue to grow in the future.

I was pleased to be involved, as Chair of ROSP in the Task & Finish Group considering Disabled Facilities Grants. This examined the input of many interested parties and gave a clear sense of the future need for an integrated, holistic approach on the part of the various agencies involved in this increasingly significant area of funding.

A ROSP Task & Finish group is looking at the topic of Shared Services and will report on this sensitive area of activity in the new Council year.

Looking forward, my main hope would be that the Panel is able to be more proactive in considering future impact of policies and directions. Influences such as Welfare Services Reform, Locality of Funding and Transformation plans could be explored at an earlier stage in the evolutionary cycle, shaping the movement forward of the democratic process instead of mainly reacting to it.

DRAFT

Part 2: Development of Scrutiny & Summary of Progress

Relationship with the Executive

A revised Protocol on Relations between Overview and Scrutiny and the Executive was agreed within the Annual report 2010/11. This protocol covered:

- Portfolio Holders' attendance at Scrutiny Meetings scrutinising matters within their portfolio.
- Scrutiny Members attendance at Executive meetings
- Discussions and advance notice of Forward Plan matters
- Portfolio Holders responding to O&S Subject Review Final Reports
- Responding to O&S recommendations/resolutions
- Planning for O&S Policy Development Role around Forward Plan matters
- Corporate Performance Monitoring

The protocol introduced Tripartite meetings which would be established for each of the three panels. Terms of Reference for Tripartite meetings were developed by a working group consisting of representation from the Executive, Scrutiny and Senior Management Team together with the Overview and Scrutiny Officer.

Unfortunately there was subsequently some confusion as to whether the meeting were to be held per panel or a generic Tripartite meeting for all. This has resulted in the meetings not being established within the Civic Calendar. One meeting did take place for the Environment and Economy O&S Panel and was deemed a successful means of communication between Executive and Scrutiny Members and Officers. **It is suggested that a meeting is held between the Scrutiny Chairs Group and Executive Members as soon as possible in the next Civic Year to revisit the protocol and agree or amend as appropriate.**

Forward Plan and Policy and Budgetary Framework

Improvements to the Policy Framework via a reduction in the number of policies reserved to Council were agreed by Council on 1st March 2011. This has streamlined the decision making process by enabling the Executive to make more decisions in the first instance.

The current format of the Forward Plan states the date when a report would be available for Overview and Scrutiny for issues both inside and outside the Policy and Budgetary Framework. For those issues outside the Policy and Budgetary Framework i.e. Executive

Decision this date is the next appropriate Scrutiny Panel following the date of the Executive decision. Scrutiny Members have not found this helpful as clearly the decision will have been made by this point and the only recourse is to call-in the decision.

It is therefore suggested that the format of the Forward Plan is amended for that those issues which fall outside of the Budget and Policy Framework to state only the responsible or lead Overview and Scrutiny Panel with no reference to date when the issue will be considered.

Agendas and Chairing of meetings

There have been some concerns this year about the length of agendas for a number of panel meetings. Invariably this has meant that several meetings have also run into the afternoon. This is not ideal as later items on the agenda can be rushed, officers may have waited around for some time and it is also difficult for Portfolio Holder and SMT officers when there has been a clash with other afternoon meetings, in particular Joint Management Team (JMT).

Concerns have also been raised that at times that Scrutiny within formal Panel's has not been as focused as it could be and Members have veered off the topic under discussion. At times Chairs of Panels have found it difficult to focus Members to the topic at hand and this can cause some frustration to other participants.

The guidance for Chairs will be revisited before the start of the next civic year and appropriate training will be sought for Chairs and Vice Chairs in order to fulfill their roles effectively. Chairs also need to give consideration as to whether they are receiving reports for scrutiny or for information only so that agendas are not filled with reports and presentations which scrutiny does not add value to.

Attendance at Meetings

It has been raised at a meeting of the Scrutiny Chairs Group that attendance by Members at Scrutiny Panel throughout the year has at times been sporadic and should be highlighted within this report. Substitute Members are not always available to attend or have not been arranged and on more than one occasion a panel has taken place with only 5 Members in attendance.

Although it is acknowledged that Members are not always able to attend every meeting due to busy diaries and commitments elsewhere, consistent scrutiny of ongoing topics requires

consistent attendance. Otherwise valuable Panel time can be spent going over old ground. Group Leaders are requested therefore to consider the availability of Members to attend scrutiny when allocating Membership of the Overview and Scrutiny Panels.

Scrutiny Support

2011/12 was the second year following the reduction of dedicated scrutiny support. Early teething troubles have been ironed out and the Scrutiny Chairs Group have agreed that they are satisfied with the level of support by officers of the Senior Management Team. Regular meetings have been held between the relevant Chair, Vice Chair and SMT officer and it is the view of the Scrutiny Chairs Group that this should continue in 2012/13.

There has been a concern raised however that those Scrutiny Members who are not Chairs or Vice Chairs are not receiving adequate advice and support between Panels to enable them to undertake their role effectively. The Scrutiny Officer is available to any Member to support them in their role but clearly if this is the view of other Members then this needs be addressed early in 2012/13.

Scrutiny Structure

The Scrutiny Chairs Group request that a review should be undertaken in 2012/13 to look at the appropriateness of the number of Scrutiny Panels, which will also look at different ways of working, together with the remits and responsibilities of each panel.

Do Scrutiny Members agree that this is an accurate reflection of the work undertaken this year and address concerns raised appropriately?

Are there any other issues which Members would like included within the report?

Are there any particular topics that Members would like to be considered for review in 2012/13?

**Environment & Economy Overview & Scrutiny Panel
Visit to Richard Rose Morton Academy
On Tuesday 13 March 2012**

Members of the Environment and Economy Overview and Scrutiny Panel were invited to visit the Richard Rose Morton Academy to hear about the Career Academy and be given a tour of the new premises.

Kate Holt, Principal of 14-19 Education, explained that:

- Students wishing to be accepted onto the Career Academy were required to complete an application form similar to a normal workplace application and undergo an interview with 3 people – at least one of which would be an employer involved with the scheme. This helps the students to understand appropriate dress code and interview technique. Visits to the workplace help students to understand workplace behaviour
- There were currently 43 students on the Career Academy with an expected 60-70 next year
- Employers involved in the scheme included Pirelli, System People, Dodd & Co Accountants, David Allen Accountants, NHS, CN Print most of whom were mentors to the students. Cllr Rutherford agreed to speak with Members of the City Council with regard to Council Officers becoming mentors as well as highlighting the needs of smaller employers.
- Students not on the Career Academy scheme are not excluded from benefits such as workplace visits, projects and commissions from employers.
- The Carlisle Career Academy is the largest in England and is held by the National Career Academy as an example of good practice and has been referred to by Nick Clegg in the House of Commons as the Carlisle project. It is the same size as the second largest in the US.
- Attendance among students on the scheme is improved and grades are usually higher than anticipated.
- The employers advised that they gained benefits as well as the students on the scheme eg Pirelli apprentices are currently working with students on a project to build a solar powered Formula 1 racing car. This is teaching them leadership, teaching and management skills.
- It is important to encourage students to return to Carlisle if they had been to university elsewhere.
- The employers gave their views on the scheme and what they gained from being mentors to the students.
- Six Career Academy students joined the meeting and gave their views on the scheme. They were very positive and confident about the scheme itself and their mentors.
- Students not on the scheme wished they had applied as they can now see the benefits.
- Kate Holt is looking at the scheme becoming part of the Youth Council and is also looking at linking with overseas academies such as Norway, Denmark and the USA.
- There is space available if students wish to start up their own business.
- There was then a tour of the premises – Members were very impressed with the facilities and the layout.

ENVIRONMENT AND ECONOMY OVERVIEW AND SCRUTINY PANEL WORK PROGRAMME 2011/12

Date last revised: 26 March 2012

Issue	Type of Scrutiny					Comments/status	Meeting Dates							
	Performance Management	Forward Plan Item/Referred from Executive	Policy Review/Development	Scrutiny of Partnership/External Agency	Monitoring		23 Jun 11	28 Jul 11	08 Sep 11	20 Oct 11	01 Dec 11	19 Jan 12	23 Feb 12	05 Apr 12
THIS MEETING 5th April 2012														
Tourism Cllr Bowman/Jane Meek						To receive a report on the current issues regarding Tourism including the Partnership and the issues relating to Transformation								✓
Dog Fouling Cllr Bloxham/Angela Culleton			✓			To receive a report on the Enforcement of Dog Fouling								✓
City Centre Partnership Cllr Bowman/Darren Crossley				✓		Update on progress of BID	✓		✓	✓				✓
Economy of Carlisle Cllr Bowman Jane Meek				✓		Update of response from Carlisle Economic Partnership to recommendations from Workshop			Workshop 15/11/11			✓		✓
Scrutiny Annual Report Scrutiny Chairs Group			✓		✓	Draft report for comment before Chairs Group								✓

ENVIRONMENT AND ECONOMY OVERVIEW AND SCRUTINY PANEL WORK PROGRAMME 2011/12

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	Performance Management	Forward Plan Item/Referred from Executive	Policy Review/Development	Scrutiny of Partnership/External Agency	Monitoring		23 Jun 11	28 Jul 11	08 Sep 11	20 Oct 11	01 Dec 11	19 Jan 12	23 Feb 12	05 Apr 12
TASK AND FINISH GROUPS														
Enterprise Centre			✓			To monitor implementation of recommendations (Part B)			✓			✓		✓
Area Working			✓			To monitor Task Group Recommendations	✓						✓	
Car Parking Cllr Bloxham			✓			Update on implementation of Task Group Recommendations				✓				
FUTURE MEETINGS														
Waste Services Cllr Bloxham/Angela Culleton			✓	✓	✓	Annual update								June?
COMPLETED ITEMS														
Sustainable Energy Strategy		✓				Awaiting feasibility study for sustainable energy projects		✓						
Core Strategy		✓				To consider issues and options paper as part of consultation		✓						

ENVIRONMENT AND ECONOMY OVERVIEW AND SCRUTINY PANEL WORK PROGRAMME 2011/12

Date last revised: 26 March 2012

Issue	Type of Scrutiny					Comments/status	Meeting Dates							
	Performance Management	Forward Plan Item/Referred from Executive	Policy Review/Development	Scrutiny of Partnership/External Agency	Monitoring		23 Jun 11	28 Jul 11	08 Sep 11	20 Oct 11	01 Dec 11	19 Jan 12	23 Feb 12	05 Apr 12
Transformation Programme Cllrs Bloxham/Bowman Angela Culleton/Jane Meek		✓				Green Spaces Review - Feb 2012				✓			✓	
Control of Seagulls Cllr Bloxham Angela Culleton			✓			12 month update							✓	
Performance Monitoring Reports Cllr Ellis/Bloxham/Bowman Steven O'Keefe	✓				✓	Monitoring of performance relevant to the remit of Panel	✓		✓	✓			✓	
Environmental Performance of the Council Cllr Bloxham Arup Majhi			✓		✓	Regular monitoring of performance, including progress updates on Climate Change Strategy, Carbon Trust and Green Travel Plan.					✗	✓		
Cumbria Waste - Enhanced working		✓				To consider Options for CSWP Project		✓				Workshop 19/1/12		

ENVIRONMENT AND ECONOMY OVERVIEW AND SCRUTINY PANEL WORK PROGRAMME 2011/12

Date last revised: 26 March 2012

Issue	Type of Scrutiny					Comments/status	Meeting Dates							
	Performance Management	Forward Plan Item/Referred from Executive	Policy Review/Development	Scrutiny of Partnership/External Agency	Monitoring		23 Jun 11	28 Jul 11	08 Sep 11	20 Oct 11	01 Dec 11	19 Jan 12	23 Feb 12	05 Apr 12
Budget Cllrs Mallinson /Bloxham/Bowman Peter Mason/Darren Crossley		✓	✓			To consider budget proposals for 2011/12				✓				
Car Parking Study Cllr Bloxham/Angela Culleton/Keith Poole			✓			To consider results of car parking study				✓			Update Oct 12	
Botchergate Conservation Area Appraisal		✓				To consider report prior to Council for adoption as part of the LDF			✓					
Radio One Big Weekend						A presentation showing the economic impact of the event			✓					
Parking Connect Cllr Bloxham Angela Culleton		✓				Update on response from County Council			✓					
Claimed Rights Cllr Bloxham Angela Culleton		✓				To hold workshop to consider options for future of Claimed Rights in Carlisle			W/Shop 8/9/11					