



# CORPORATE RESOURCES OVERVIEW & SCRUTINY

## *Committee Report*

**Public**

**Date of Meeting:** 12 April 2007

**Title:** CONSULTATION ON PRODUCTION OF AN ANNUAL REPORT

**Report of:** The Director of Corporate Services

**Report reference:** CORP9/07

### **Summary:**

The purpose of this report is to consult members on the production of an annual report for the 2006/07 financial year, i.e what we have achieved in 2006/07 measured against what we planned to achieve.

Such a publication would improve the external scrutiny of the Council's financial position particularly in relation to the Council's priorities at the end of the financial year and will assist the Council improve its Use of Resources assessment for Financial Reporting.

### **Recommendations:**

- 1) The Committee are asked to give their views on whether:
  - to produce an annual report for 2006/07 and note that the earliest the publication could be produced is October 2007.
  - or**
  - be incorporated into the BVPP in future years i.e. BVPP & Annual Report. This would require the publication of the BVPP to be delayed until the final accounts are signed off by the Audit Commission.

**Contact Officer:** Michelle Bellis

**Ext:** 7281

Note: in compliance with section 100d of the Local Government (Access to Information) Act 1985 the report has been prepared in part from the following papers: None

## CITY OF CARLISLE

To: The Chairman and Members of  
Corporate Resources Overview & Scrutiny  
12 April 2007

CORP9/07

### CONSULTATION ON PRODUCTION OF AN ANNUAL REPORT

#### 1. Introduction

- 1.1 Under the financial reporting element of the Use of Resources (UoR) framework, the Council is assessed on how well it promotes external accountability. The council is measured against how it publishes financial information in a way that is accessible to the public.
- 1.2 Following the closure of accounts for 2005/06 the council produced a set of summarised accounts and this has been made available in public buildings and on the Council's website. Stakeholder feedback to date has been mainly positive with respondents commenting that they found the summarised accounts easy to read, interesting and informative. The Audit Commission has indicated in their recent UoR assessment, that the summary accounts could be further improved by including a commentary of performance against budget.
- 1.3 In order to obtain a UoR level 3 in this area, the council must be able to demonstrate that it is considering the views of a range of stakeholders in making its decision whether to publish an annual report.
- 1.4 In order to obtain a UoR level 4 in this area, the council must publish an annual report or similar document, which includes summary accounts and an explanation of key financial information/technical terms designed to be understandable by members of the public.

#### 2. Annual Report

- 2.1 We have looked at similar information provided by Councils who have received high ratings for financial reporting under UoR, and those elements seen to be best practice have been utilised to produce a first draft for consideration. Further work will be required for the final publication but it is the principle that is being consulted upon at this stage. This first draft is attached at **Appendix A**.

- 2.2 The attached draft annual report shows financial results by directorate, by priority and in the traditional statutory format required for the annual accounts. The annual report also attempts to strengthen the link between financial resources and the Council's priorities.
- 2.3 Rather than include a separate glossary of terms, we have attempted to use simple narrative throughout this publication. Where it was felt that a term required further explanation this has been included at the relevant point. However, the council produces a glossary of financial terms in the financials guide and this could be incorporated into the publication if it was thought to improve readability.
- 2.4 It is intended that if produced, the annual report would be distributed to officers, members and other interested stakeholders via the customer contact centre and other public buildings. A copy will also be placed on the Council's website.
- 2.5 In response to the Audit Commissions comments (outlined in 1.2 above), in the attached draft we have included on pages 8 & 13 the net budget, actual costs and variance. The accompanying commentary will be used to explain variances at the same time as reinforcing the link to actual performance during the year.
- 2.6 As an alternative the relevant information could be included in an existing publication, the UoR criteria states that an annual report **or similar document** be produced. A possible solution would be to incorporate the relevant information into the Best Value Performance Plan (BVPP). The BVPP is produced each year at the end of June and reports the authority performance over the past year. In years where a Corporate plan is produced the BVPP information is incorporated in the Corporate Plan. The problem with this option is the timing of the publication, in that a June publication date would contain unaudited figures. Current statutory timescales mean that the auditor should sign the accounts off by 30 September each year and so to get audited figures included would mean that the combined publication could not be issued until October (at the earliest).
- 2.7 It is estimated that to produce the annual report as a separate publication the cost would be in the region of £3,500. The current budget available for the production of the summarised accounts is £2,500 and it is anticipated that the remaining £1,000 could be found from within base budgets. There is however an additional resource implication in terms of staff time, however this could be minimised by merging documents.

- 2.8 This document is will not replace the Carlisle Performance & Council Tax Summary which we are statutorily required to issue each year with the council tax demand. This publication has won an award in the past for its style & content. However, recent feedback received from the public suggest that they are concerned about the cost of producing a glossy publication.

### 3. Consultation

- 3.1 SMT have considered this report. The Head of Policy & Performance has suggested that October is too late to report performance information. Therefore a combined publication is not feasible unless we produce the annual report based on unaudited figures.
- 3.2 It is intended to consult other stakeholders for their views on whether an annual report would be useful i.e. LEAG, Citizens Panel etc.
- 3.3 Feedback to date on current publications (i.e Council Tax leaflet & Summary Accounts) has been mixed with some positive feedback on content but concern over the cost of production.
- 3.4 The views of CROS will form part of the overall judgement as to whether to proceed.

### 4. Recommendations

- 4.1 The Committee are to give their views on whether:
- to produce an annual report for 2006/07 and note that the earliest the publication could be produced is October 2007.
  - be incorporated into the BVPP in future years i.e. BVPP & Annual Report. This would require the publication of the BVPP to be delayed until the final accounts are signed off by the Audit Commission.

ANGELA BROWN  
Director of Corporate Services

Contact Officer: Michelle Bellis

Ext: 7281

**DRAFT**

Annual Report  
&  
Summary of Accounts  
2006/07

Prepared by: Michelle Bellis March 2007

*What does my Council do*  
*and*  
*how is my money spent ?*

Annual Report  
&  
Summary of Accounts  
2006/07

(Draft Version March 2007)

## A Shared Vision

*“Our vision is to ensure a high quality of life for all in both our urban & rural communities.”*

## Our Council, Our Values

- *Putting customers first*
- *Valuing staff*
- *Achieving equality*
- *Being an open and accountable organisation*
- *Being sustainable*
- *Working in partnership*
- *Striving for improvement*
- *Managing effectively*



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## Welcome to our annual report for 2006/07

### Introduction by the Leader of the Council



Narrative provided by Cllr Mitchelson.

Cllr Mike Mitchelson  
Leader of the Council

### Introduction by the Chief Executive

Photo

Narrative provided by Maggie Mooney.

Maggie Mooney  
Chief Executive

## How is the council run?

Our constitution sets out how we operate, how decisions are made and procedures followed to ensure they are efficient, transparent, and accountable to local people. Our decision making structure is made up of the following parts:

### Full Council

The full council sits as a body with responsibility for strategic policy and decision making, including setting the council tax & budgets.

Composition – All 52 councillors, chaired by the Mayor

### Executive

The Executive makes most of the day to day decisions of the council. It comprises of the Leader of the Council together with six other Councillor Executive board members with individual responsibilities for particular areas of responsibility known as portfolios.

### Overview & Scrutiny

Overview & scrutiny reviews the work and decisions of the Executive, reviews all areas of the council's work and carries out specific projects and investigations and considers any matter, or service provided by an outside organisation, which affects residents in the district.

Composition –?

During 2006/07 we had ? scrutiny teams carrying out detailed investigations on .....

### Standards Committee

Relevant paragraph.

### Development Control Committee

Relevant paragraph.

### Licensing Committee

Relevant paragraph.

### Audit Committee

Relevant paragraph.

## The Executive

There are seven members of the executive and each has responsibility for a portfolio.

Cllr Michael Robert  
Mitchelson

Leader &  
Promoting Carlisle

Cllr Raynor Desmond  
Bloxham

Infrastructure &  
Environment

Cllr Mrs Marilyn Louise  
Bowman

Economic Development  
& Enterprise

Cllr Mrs Jacquelyne  
Geddes

Learning &  
Development

Cllr Donald John  
Jefferson

Finance &  
Performance Management

Cllr James Raymond  
Knapton

Leisure, Culture &  
Heritage

Cllr Mrs Judith Irene  
Prest

Sustainable  
Communities

### Promoting Carlisle

Brief narrative paragraph

### Infrastructure & Environment

Brief narrative paragraph

### **Economic Development & Enterprise**

Brief narrative paragraph

### **Learning & Development**

Brief narrative paragraph

### **Finance & Performance Management**

Brief narrative paragraph



























### **Leisure, Culture & Heritage**

Brief narrative paragraph

### **Sustainable Communities**

Brief narrative paragraph

## Councillors 2006/07

 Cllr R.E.F. Aldersey Morton	 Cllr T. Allison Dalston	 Cllr P. Atkinson Denton Holme	 Cllr J. R. Bainbridge Stanwix Rural
 Cllr R.D. Bloxham Longtown & Rockcliffe	 Cllr M. W. Boaden Botcherby	 Cllr Mrs M.L. Bowman Stanwix Rural	 Cllr C.S. Bowman Lyne
 Cllr H.M. Bradley Currock	 Cllr J.R. Collier Burgh	 Cllr B.H. Dodd Dalston	 Cllr B.O. Earp Wetheral
 Cllr P. Farmer Morton	 Cllr Mrs H.D.M. Farmer Morton	 Cllr Mrs S.E. Fisher Belah	 Cllr Mrs J. Geddes Stanwix Urban
 Cllr Mrs A. Glendinning Botcherby	 Cllr C.W. Glover Currock	 Cllr W.J. Graham Hayton	 Cllr J.D. Hendry Yewdale
 Cllr P.R. Im Thurn Currock	 Cllr D.J. Jefferson Longtown & Rockcliffe	 Cllr J.R. Knaption Irthing	 Cllr N.J. Lishman Wetheral
	 Cllr Mrs O. Luckley Castle	 Cllr Mrs E.A. Mallinson Stanwix Urban	

### Key

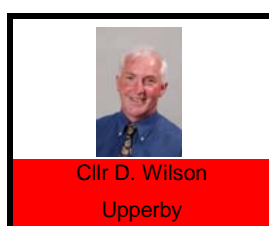
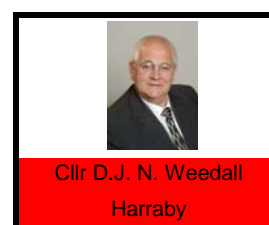
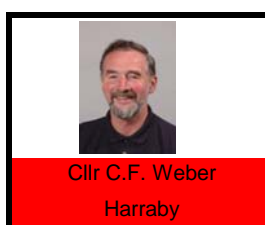
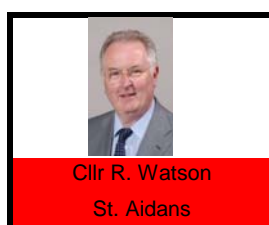
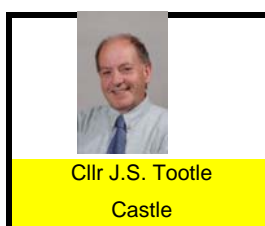
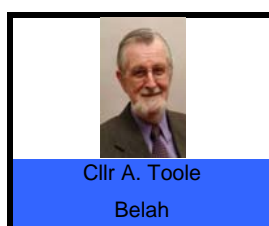
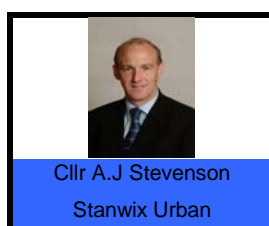
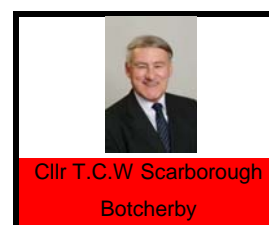
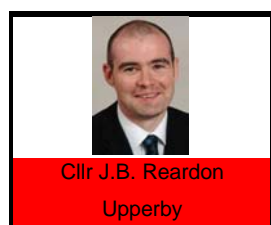
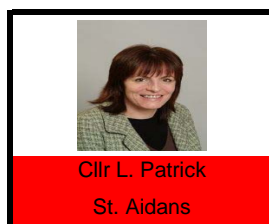
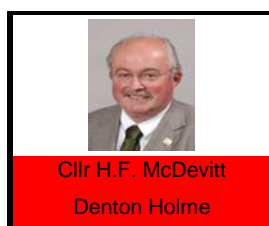
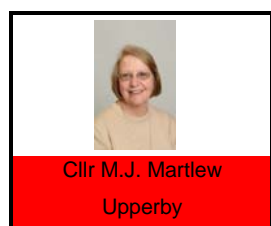
Labour

Conservative

Liberal Democrat

Independent

## Councillors 2006/07



### Key

Labour

Conservative

Liberal Democrat

Independent

## The Senior Management Team

The services provided by the City Council are delivered by six Directorates. These directorates are as follows:

Maggie Mooney

Chief Executive

Michael Battersby

Director of Community  
Services

Jason Gooding

Deputy Chief Executive  
& Director of People,  
Policy & Performance

Angela Brown

Director of Corporate  
Services

John Egan

Director of Legal &  
Democratic Services

Catherine Elliot

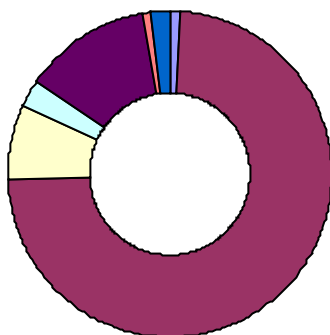
Director of Development  
Services

Ian McNichol

Director Carlisle  
Renaissance



**This chart shows the net expenditure by priority  
for 2005/06**



The table below shows how the City Council's spend was split over directorates during

	Net Budget £000s	Net Actual £000s	Variance (Under)/ Overspend
Carlisle Renaissance	153	167	14
Community Services	11,967	11,639	(328)
Corporate Services	1,127	1,167	40
Development Services	864	452	(412)
Legal & Democratic Services	2,162	1,995	(167)
People, Police & Performance	343	121	(222)
Money requested by Parish Councils	317	317	0
<b>Total</b>	<b>16,933</b>	<b>15,858</b>	<b>(1,075)</b>

2006/07.

**Note – The figures in the table are for illustrative purposes only and relate to 2005/06.**

### **Carlisle Renaissance**

Brief narrative explaining variance (if any) and emphasising link to performance.

For example an area may be underspend but PI's are still on target showing that performance has not been affected.

Where expenditure against budgets has slipped into the next financial year a brief commentary of the value of work slipped and the reasons why.

### **Community Services Directorate**

Brief narrative explaining variance (if any) and emphasising link to performance.

For example an area may be underspend but PI's are still on target showing that performance has not been affected.

Where expenditure against budgets has slipped into the next financial year a brief commentary of the value of work slipped and the reasons why.

### **Corporate Services Directorate**

Brief narrative explaining variance (if any) and emphasising link to performance.

For example an area may be underspend but PI's are still on target showing that performance has not been affected.

Where expenditure against budgets has slipped into the next financial year a brief commentary of the value of work slipped and the reasons why.

**Development Services Directorate**

Brief narrative explaining variance (if any) and emphasising link to performance.

For example an area may be underspend but PI's are still on target showing that performance has not been affected.

Where expenditure against budgets has slipped into the next financial year a brief commentary of the value of work slipped and the reasons why.

**Legal & Democratic Services Directorate**

Brief narrative explaining variance (if any) and emphasising link to performance.

For example an area may be underspend but PI's are still on target showing that performance has not been affected.

Where expenditure against budgets has slipped into the next financial year a brief commentary of the value of work slipped and the reasons why.

**People, Policy & Performance Directorate**

Brief narrative explaining variance (if any) and emphasising link to performance.

For example an area may be underspend but PI's are still on target showing that performance has not been affected.

Where expenditure against budgets has slipped into the next financial year a brief commentary of the value of work slipped and the reasons why.

## Our Priorities

Carlisle City Council's vision is to ensure a high quality of life for local people in all of our urban and rural communities. To deliver our challenging ambitions for Carlisle, we have identified two priorities on which to focus our efforts over the next five years. These priorities have been developed through consultation with local people.

The key priorities are:

- Cleaner, Greener & Safer
- Learning City

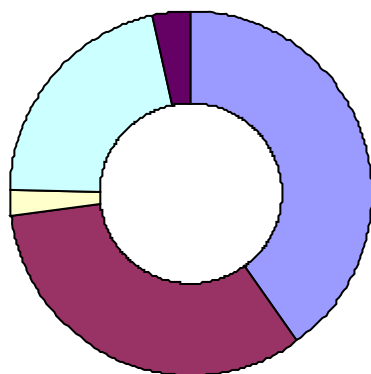
The Council also recognises the importance of and fully supports the Carlisle Renaissance agenda.

In addition to the key priorities the council is statutorily obliged to provide a number of services.

These Statutory Services include:

- Council Tax Collection
- NNDR Collection
- Benefits Administration
- Electoral Registration & Elections
- Concessionary Travel
- Homeless Services
- Licensing
- Land Charges

This chart shows the spend by priority in 2006/07



The table below shows how the City Council's spend was split over priorities during 2006/07.

	Net Budget £000s	Net Actual £000s	Variance (Under)/ Overspend
Cleaner, Greener & Safer	8,404	8,404	0
Learning City	6,874	6,874	0
Carlisle Renaissance	491	491	0
Statutory Services Provided by the Council	4,475	4,475	0
Other Services Provided by the Council	702	702	0
Trading Activities	(4,261)	(4,261)	(0)
Interest received on investments	0	0	0
Money requested by Parish Councils	390	390	0
Money taken from reserves	(563)	(563)	
<b>Total</b>	<b>16,512</b>	<b>16,512</b>	<b>1</b>

Note – The figures in the table are for illustrative purposes only and relate to the 2007/08 budget. The actual figures for 2006/07 will be used in the final publication.

# Cleaner, greener & safer

## Overview

This priority promotes sustainable communities. Where people will want to live, work and where they feel safe.

Our Area Maintenance teams, based in our local communities, have established themselves as the providers of crucial front line services such as street cleaning, waste collection, graffiti removal and grounds maintenance. They also link in with other agencies such as the police, housing associations and resident groups so that the services we provide can be matched to the needs of different neighbourhoods.

The majority of respondents to the Citizens Panel in 2006, said that reducing waste, more recycling and enforcing environmental laws were highly important. Work has already begun to ensure we continue to improve our performance in these areas.

## Achievements

During 2006/07 – narrative commentary on achievements relative to priority during year. Including awards received, highlights of year, service improvements etc. etc.

# Cleaner, greener & safer

## Performance

Performance Indicator (PI)	PI Number	Actual 2005/06	Target 2006/07	Actual 2006/07	On Target ?
Domestic burglaries per 1,000 households	BV126a	7.61	9.45	6.84	✓
Vehicle crimes per 1,000 population	BV128a	10.54	9.94	8.81	✓
Public disorder incidents per 1,000 population	LP134	104.28	96.10	160.68	✗
Violent offences committed under influence of alcohol per 1,000 population	LP127d	4.02	7.37	3.94	✓
% food inspections conducted – high risk premises	LP114a	96%	89%	89%	✓
% food inspections conducted – others	LP114b	84%	89%	89%	✓
% household waste recycled/composted	BV82a/b	28.89%	32%	32%	✓
% new homes built on brownfield sites	BV106	70.77%	58%	66.66%	✓
Number of planning applications (includes householder developments) determined in eight weeks	BV109c	85.79%	80%	83.52%	✓

Note – the table above shows likely result for 2006/07 – this will be updated to actual result for final publication.

## Looking Ahead

During 2007/08 – narrative commentary on plans for year ahead



## Overview

Learning City Carlisle is a priority that allows individuals and organisations the opportunity to reach their full potential in order to 'grow' the local economy.

This priority is in response to a number of key economic, social and cultural issues facing Carlisle, which have had, up to now, the potential to prevent growth.

These issues include:

- The numbers of people staying on in education after the age of 16 is the lowest in Cumbria and lower than the national average
- A low waged, low skilled economy
- Cumbria is the fourth poorest sub-region in the UK, in terms of gross value added (GVA), which is a measure of economic prosperity.

Through Learning City, we will:

- promote access to learning
- develop skills to support, nurture and attract businesses
- make Carlisle the hub of the University of Cumbria
- as a local authority, lead by example.

Learning City will address the whole spectrum of learning and help Carlisle to develop as a city of regional significance.

We will lead by example as an employer and be a role model within the community, in the way we develop our staff.

## Achievements

During 2006/07 – narrative commentary on achievements relative to priority during year. Including awards received, highlights of year, service improvements etc. etc.





## Performance

Performance Indicator (PI)	PI Number	Actual 2005/06	Target 2006/07	Actual 2006/07	On Target ?
No. of visits to museums/galleries in person per 1,000 population	BV170b	2,678	2,700	2,617	✗
No. of school pupils visiting museums and galleries in school groups	BV170c	13,824	12,000	12,000	✓
Ensure at least 90% occupancy of Carlisle City Council's commercially let business units	LP57	94%	90%	96.58%	✓
No. of people taking part in learning activities delivered by the Museum and Arts Service.	LP72	N/A	175,734	215,518	✓

Note – the table above shows likely result for 2006/07 – this will be updated to actual result for final publication

## Looking Ahead

During 2007/08 – narrative commentary on plans for year ahead

# Carlisle renaissance

## Overview

Launched in August 2005, Carlisle Renaissance is a vision for the regeneration of Carlisle and is about making the city a better place to live, work and visit.

The Carlisle Renaissance agenda has six objectives:

- **Establishing Carlisle as a Learning City**
  - improving educational attainment and participation
- **Strengthening the City's economy**
  - securing jobs and growth
- **Establishing sustainable communities**
  - tackling deprivation
- **Growing the visitor economy**
  - attracting more leisure and business visitors
- **Expanding and revitalising the City Centre**
- **Improving movement into and around the city**

The City Council is leading the Carlisle Renaissance agenda, working in partnership with organisations from the public sector, the business community and the voluntary sector, as well as securing support from regeneration agencies.

The City Council's Renaissance role has three elements:

- providing strong leadership
- making sure that the City Council's activities fully support Carlisle Renaissance
- Helping and encouraging other partners to deliver support for Renaissance

## Achievements

During 2006/07 – narrative commentary on achievements relative to priority during year. Including awards received, highlights of year, service improvements etc. etc.

## How does the city spend my council tax each week?

The Carlisle City Councils share of the Council Tax for a band D property is £171.03 per year or £3.29 a week, this delivers a large range of services (listed below).

The table below shows how the average band D council tax is spent across services per week.

	<u>£</u>
Environment & Public Health (e.g. Food Safety)	0.31
Waste Services (e.g. Refuse Collection & Recycling)	0.30
Economic & Community Development	0.33
Culture & Heritage (e.g. Museums)	0.29
Parks & Open Spaces	0.33
Tourism	0.09
Housing Benefits & Council Tax Administration	0.33
Planning	0.16
Transport (e.g. Concessionary Fares)	0.20
Street Cleaning	0.17
Sports & Recreation	0.21
Housing (Homelessness & Hostels)	0.20
Essential Running Costs (e.g. Emergency Planning & Democratic Representation)	0.37
	<hr/> 3.29 <hr/>

**Note – the above table is for illustrative purposes and shows the figures for 2006/07. This will be updated to 2006/07 in the final publication.**

## City Council Statistics

<b>Location</b>	Carlisle is a vibrant city which dominates the borderlands of England and Scotland. It offers all the facilities you would expect from an important city and regional centre while being one of the most compact and visitor friendly city centre in the country. It is ideally placed adjacent to the M6 motorway and is home to world class businesses.
<b>Area</b>	???,??? hectares
<b>Population</b>	103,793 (2006 estimate) The main towns are Carlisle, Brampton & Longtown.
<b>Access</b>	Carlisle is situated adjacent to the M6 motorway and close to the major east-west routes of the A69 and A66. The railway station in the centre of the city is one of the stops on the west coast main line. Glasgow and Manchester, with their international airports, are less than 2 hours away while Newcastle airport is just over an hour by road.
<b>Households</b>	52,000
<b>Workforce</b>	62,200
<b>Number of companies</b>	3,900
<b>Employment structure</b>	Approximately 78% of employees in Carlisle City area are engaged in the service sector.
<b>Major manufacturing companies</b>	?
<b>Major employers in Carlisle City Area</b>	?

# Summary of Accounts

## 2006/07

Each year the Council has to produce an Annual Statement of Accounts. The following pages summarise the information contained within that publication.

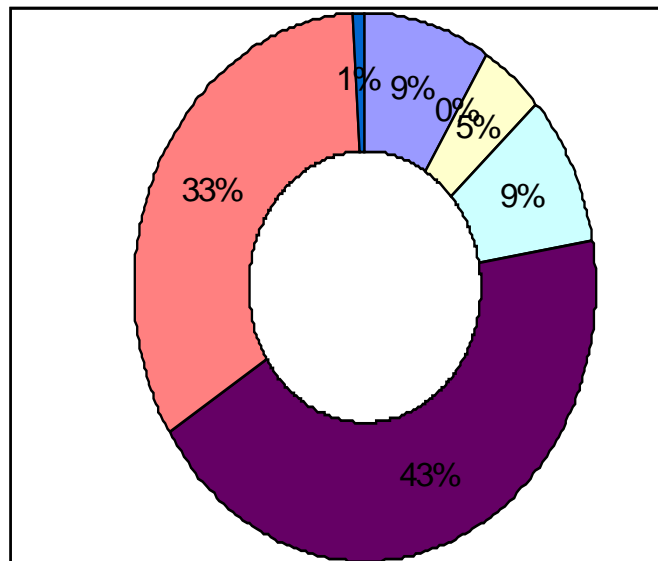
This year's statement of accounts has been prepared in line with the Accounting Code of Practice for Local Authorities.

The figures in this summary have been put together following proper accounting practices.

The District Auditor, who is appointed by the Audit Commission, has audited Carlisle City Council's accounts for 2006/07. They agree that our accounts have been prepared and present fairly the financial position of Carlisle City Council as at 31 March 2007.

If you would like a full copy of the audited statement of accounts please call **01228 817200**, email **customerservices@carlisle.gov.uk** or visit our website **[www.carlisle.gov.uk](http://www.carlisle.gov.uk)**.

### Where did the money come from?



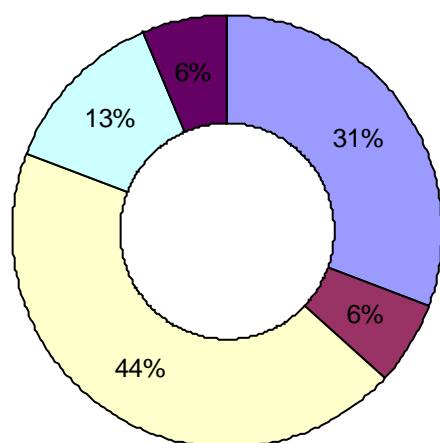
This chart shows the gross figures for 2006/07

We spent £14.41m in 2006/07 on day-to-day activities after deducting income for specific services. We funded our spending from Council Tax and Government grants.

	2006/07 £000s
Local Taxes - Council Tax	5,708
Local Taxes - Council Tax Surplus	66
Business Rates	2,942
Revenue Support Grant	5,694
<b>Sub Total</b>	<b>14,410</b>
Grants & Receipts	28,478
Fees & Charges	21,482
Reserves	594
<b>Total</b>	<b>64,964</b>

Note – The figures in the table are for illustrative purposes only and relate to the 2005/06 budget. The actual figures for 2006/07 will be used in the final publication.

## Where did the money go?



The chart shows the gross figures for 2006/07

The cost of our services is shown in our Income & Expenditure account. This shows the day-to-day running costs in 2006/07 for all Council services and the amount funded from Council Tax and other Government Grants.

	Gross £000s	Net £000s
Culture, Environment & Planning	19,934	11,364
Highways, Roads & Transport	4,055	915
Housing Services	28,527	2,151
Central Services	8,294	3,573
Exceptional Item - Flood	4,154	390
Trading Activities		(2,280)
Interest received on investments		(1,426)
Money requested by Parish Councils		317
Money taken from reserves		(594)
<b>Total</b>	<b>64,964</b>	<b>14,410</b>

Note – The figures in the table are for illustrative purposes only and relate to the 2005/06 budget. The actual figures for 2006/07 will be used in the final publication.

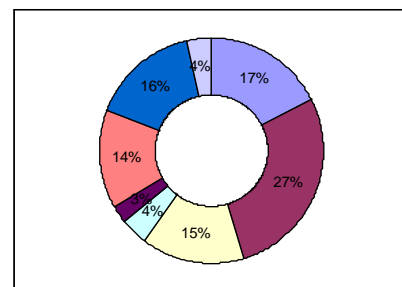
## Capital Spending

We also spend money on:

- providing grants to improve housing in the area
- providing grants to businesses to help them develop employment opportunities
- improving and enhancing our land and property so we can provide good quality services and facilities.

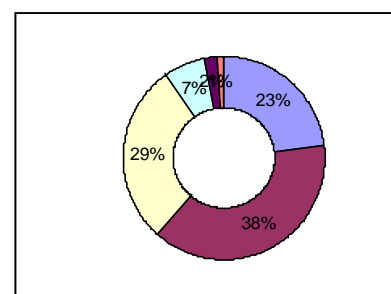
This is known as capital spending and we have to treat it differently from day-to-day spending on services. During 2006/07 we spent £9.95m on the following capital projects:

	2006/07 £000s
Housing Improvement Grants	1,728
Flood Damage	2,779
Sheepmount Project	1,495
Sands Centre	381
Stony Holme Golf Course	253
Other Land & Property	1,406
Vehicles, Plant, Equipment	1,560
Other Schemes	349
<b>Total</b>	<b>9,951</b>



## How this is funded

	£000s
Grants from the Government & other organisations	2,295
Receipts from sales of Council land & property	3,819
Insurance Receipts (Flood)	2,866
Council Reserves	669
Contributions from partner organisations	187
Credit arrangement via Finance Lease	115
<b>Total</b>	<b>9,951</b>



Note – The figures in the tables are for illustrative purposes only and relate to the 2005/06 budget. The actual figures for 2006/07 will be used in the final publication.



## Cash Flow

The following table shows the movements on the City Council's cash account during the year.

	£000s
Cash overdrawn at 1 April	(490)
Income received	133,025
Payments made	(132,701)
Cash overdrawn at 31 March	(166)

Over the year the City Council received £324,000 more cash than it paid out, reducing its overdrawn balance.

**Note – The figures in the tables are for illustrative purposes only and relate to the 2005/06 budget. The actual figures for 2006/07 will be used in the final publication.**

## How much is Carlisle City Council Worth?

At the end of March each year, we have to draw up a balance sheet to show:

- the value of the City Council's land and property
- the amount owed by and to the City Council
- the balance on the City Council's bank account
- the level of money retained by the City Council in its reserves

Together, this shows the City Council's net worth. At the end of March 2007 the balance sheet showed the following:

	£000s
Value of land & property	127,518
Money owed to the Council	34,184
Money owed by the Council	(43,238)
Cash at bank overdrawn	(166)
<b>Total</b>	<b>118,298</b>

### The net worth of the Council is made up of

	£000s
Capital Reserves	19,792
Technical Accounting Reserves	84,835
Revenue Reserves	13,671
<b>Total</b>	<b>118,298</b>

**Note – The figures in the tables are for illustrative purposes only and relate to the 2005/06 budget. The actual figures for 2006/07 will used in the final publication.**

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