Decision Ref No: EX.	001/11

BUDGET 2011/12 - CONSIDERATION OF CONSULTATION FEEDBACK

The Leader reported the submission of the following documents in response to consultation on the draft Budget proposals:

- (a) Minutes of the budget consultation meeting with the Large Employers Affinity Group 7 January 2011
- (b) Minutes of the budget consultation meeting with representatives of Trade Unions 7 January 2011
- (c) Minutes of the Resources Overview and Scrutiny Panel 6 January 2011

In addition, comments received from staff / a member of the public in response to the budget consultation process had been circulated to Executive Members prior to the meeting.

The Chairman of the Resources Overview and Scrutiny Panel made reference to the very complex nature of the budget process which in turn made the Executive's Budget Proposals difficult to understand. It was difficult to consult with the public and other Members of the Council on that basis. He further referred to the consultation methodology adopted by Cumbria County Council in relation to its budget and suggested that in future the Executive present it budget proposals in plain English.

The Chairman further indicated his agreement with the decisions taken by the Executive and the City Council regarding the Discretionary Rate Relief Policy.

In response, the Leader acknowledged that the budget was complex in nature and the Executive had been working to a very tight timetable. There was, however, a great deal of information available in the public domain. He emphasised that, unlike the County Council, the Executive had made its draft budget proposals available for consultation since they recognised the importance of adhering to the proper process. That exercise afforded people the opportunity to comment and input into the budget proposals.

Referring to the decision taken by the City Council on 11 January 2011 concerning the Discretionary Rate Relief Policy, the Leader stressed that money remained available in the budget for future applications for rate relief. The next step involved the development of criteria under which applications for discretionary rate relief would be considered and Members of Overview and Scrutiny would have a role in development thereof for the benefit of the community.

The Governance and Resources Portfolio Holder felt that both the City and County Councils could learn lessons from each other in terms of consultation on their respective budgets. The Portfolio Holder thanked the Chairman of the Resources Overview and Scrutiny Panel for his support, commenting that he did not consider it appropriate for individual applications for discretionary rate relief to be submitted to Overview and Scrutiny. Such decisions were delegated to the Executive under the Council's Constitution. The Portfolio Holder added that he had already sought the assistance of Overview and Scrutiny in the development of that criteria.

The Community Engagement Portfolio Holder said that Officers and Portfolio Holders recognised the need for Overview and Scrutiny to feed into development of the criteria.

The Leader thanked all those who had taken the time to respond to the budget consultation process. He believed that the majority of people sympathised with the very difficult and challenging financial position in which the Council found itself, and recognised that difficult

decisions had to be made to ensure the future sustainability of the authority.

The Governance and Resources Portfolio Holder paid particular tribute to the Large Employers Affinity Group and representatives of the Trade Unions for their very helpful contributions at the budget consultation meetings held on 7 January 2011.

- 1. That the Minutes of the consultation meetings with the Large Employers Affinity Group and Trade Union representatives, the Extract from the Minutes of the Resources Overview and Scrutiny Panel and comments received from staff / a member of the public be received.
- 2. That the consultation feedback be received, it being noted that the comments had been taken into account by the Executive when formulating its final recommendations for the City Council's 2011/12 budget to be submitted later in the meeting.

2011/12 budge	t to be submitted	later in the m	eeting.	
Key or Non-Key Decision:	Key		Key Decision Ref:	KD.029/10
Portfolio:	Governance and	Resources		
Who made deci	sion:	Executive		
Date:	19-Jan-1	11		
Reports and Ba	ckground Paper	rs considere	d:	
	budget consultate budget consult		; and comments received fro	om staff/public in
Reasons for De	cision:			
To take into acc 2011/12 Budge		ation feedbac	ck when formulating recomm	nendations on the
Summary of Op	tions rejected:			
None				
Interests declar	red: None			
Date published	: 21-Jan-	11		
Urgent decision	not subject to	call in:	No	
Consent of Cha	nirman/ Deputy C ency:	hairman of	Not applicable	
Deadline for ca	II-in:	5.00 pm 28	January 2011	
Implementation	date if not calle	:d-in: 31	January 2011	
Relevant Overv Panel:	iew and Scruting	y Resou	rces Overview and Scrutiny	Panel
Call-in notified	to and date noti	fied:		
Approved for in	nplementation o	n:		

Decision Ref No:	EX.002/11		
Subject Matter:			
	REVENUE ESTIMATES - 3 O 2015/16	SUMMARY OF OVERA	LL BUDGETARY
	aragraph 15(i) of the Overv n procedures should not be		dure Rules, the Mayor
providing an update o informed Members that Proposals which were	K.220/10, the Assistant Dire n the Council's revenue bu at the report had been ame issued for consultation pul orther known changes since	dget position for 2011/1 nded to mirror the Exec rposes on 22 December	2 to 2015/16. He utive's draft Budget 2010, and updated to
2010/11 revised to 20	r (Resources) summarised 014/15. He added that any uncil reserves. He further	budget shortfall would r	need to be met by
required. In 2010/11	summary set out in the rep £3 million recurring savings a further £2.5 million in sa	had been built into the	budget. However, given
Grant Allocations. De	t some information remaine pending upon the timing of tive's budget proposals pre	any announcements th	e final figures would be
Decision:			
	eived and noted the draft u the potential use of baland ary 2011.		
Key or Non-Key Decision:	Key	Key Decision Ref:	KD.029/10
Portfolio: Govern	ance and Resources		
Who made decision:	Executive		
Date:	19-Jan-11		
Reports and Backgrou	und Papers considered:		
_	ant Director (Resources) (Fesition 2011-12 to 2015-16	RD.70/10) - Revenue Es	timates: Summary of
Reasons for Decision:	:		
To enable the Executive	/e's draft budget proposals	for consultation purpose	es to be prepared.
Summary of Options r	ejected:		
None			

Interests declared:	None		
Date published:	21-Jan-11		
Urgent decision not su	ıbject to call in:	Yes	
Consent of Chairman/ Council to Urgency:	Deputy Chairman of	Received 11/1/11	
Deadline for call-in:	Not applicable		
Implementation date if	not called-in:		
Relevant Overview and Panel:	d Scrutiny Resources	S Overview and Scrutin	y Panel
Call-in notified to and	date notified:		
Approved for impleme	ntation on:		

Decision Ref No: EX.003/11			
Subject Matter:			
**BUDGET 2011/12 - PROVISIONAL CA	APITAL PROGRAM	ME 2011/12 TO	2015/16
(In accordance with Paragraph 15(i) of the had agreed that call-in procedures should			Rules, the Mayor
Pursuant to Minute EX.221/10, the Assisthe Council's Capital Programme for 201 had been updated to reflect the Executive changes. The report detailed the revised programme for 2011/12 to 2015/16, together the Executive Council Programme for 2011/12 to 2015/16, together the Executive Council Programme for 2011/12 to 2015/16, together the Executive Council Programme for 2011/12 to 2015/16, together the Executive Council Programme for 2011/12 to 2015/16, together the Executive Council Programme for 2011/12 to 2015/16, together the Executive Council Programme for 2011/12 to 2015/16, together the Executive Council Programme for 2011/12 to 2015/16, together the Executive Council Programme for 2011/12 to 2015/16, together the Executive Council Programme for 2011/12 to 2015/16, together the Executive Council Programme for 2011/12 to 2015/16, together the Executive Council Programme for 2011/12 to 2015/16, together the Executive Council Programme for 2011/12 to 2015/16, together the Executive Council Programme for 2011/12 to 2015/16, together the Executive Council Programme for 2011/12 to 2015/16, together the Executive Council Programme for 2011/12 to 2015/16, together the Executive Council Programme for 2011/12 to 2015/16, together the Executive Council Programme for 2011/12 to 2015/16, together the Executive Council Programme for 2011/12 to 2015/16, together the Executive Council Programme for 2011/12 to 2015/16, together the Executive Council Programme for 2011/12 to 2015/16, together the Executive Council Programme for 2011/12 to 2015/16, together the Executive Council Programme for 2011/12 to 2015/16, together the Executive Council Programme for 2011/12 to 2015/16, together the Executive Council Programme for 2011/12 to 2015/16, together the Executive Council Programme for 2011/12 to 2015/16, together the Executive Council Programme for 2011/12 together the	1/12 - 2015/16. He e's budget proposa d capital programme	informed Memb Is together with a e for 2010/11 and	ers that the report any other known d proposed capital
The Assistant Director (Resources) added capital programme over the next 5 years capital schemes with the aim of ensuring receipts, the outcome of which was incomplications of the review on the proposalital bids submitted to date for considereduced capital resources available to further than the proposalital bids of the review of the proposalital bids.	, a fundamental rev the Council maintal porated within the r posed programme for eration. It further su	iew had been un lined a minimum report. The repol or 2011/12 to 20	dertaken to prioritise level of capital rt also summarised 15/16 in light of the
Decision:			
That the Executive: 1. Agreed the Revised Capital Programm Capital Programme from 2011/12 to 2015 together with the estimated available rese 2011 including carry forwards of £4,063.4 £99,700 being returned to reserves. 2. Approved the release of £1,638,000 from Review and to fund improvements to Indian 3. Recommended to the City Council that proceed after a full report, including busing the Executive, following detailed considerations.	5/16 in the light of the burces, for recommendo, new schemes from the Asset Managustrial Estate Roads any capital schemeness case and finan	ne capital bids su endation to Coun or 2010/11 totalli gement Reserve in 2011/12. e approved by Co cial appraisal, ha	bmitted to date, icil on 1 February ing £421,500 and to support the Asset buncil may only ad been approved by
Key or Non-Key Key			D.029/10
Decision:			
Portfolio: Governance and Resource	es		
Who made decision: Executiv	re		
Date: 19-Jan-11			
Reports and Background Papers consider	dered:		
A Report of the Assistant Director (Resc 2011/12 to 2015/16	ources) (RD.73/10) -	- Provisional Cap	oital Programme
Reasons for Decision:			
To prepare a draft Budget proposal for 20	011/12 for recomme	ndation to the Ci	ty Council.

Summary of Options rejected:

None	
Interests declared:	None
Date published:	21-Jan-11
Urgent decision not su	bject to call in: Yes
Consent of Chairman/ Council to Urgency:	Deputy Chairman of Received 11/1/11
Deadline for call-in:	Not applicable
Implementation date if	not called-in:
Relevant Overview and Panel:	Scrutiny Resources Overview and Scrutiny Panel
Call-in notified to and o	late notified:
Approved for implement	ntation on:

Decision Ref No: EX.004/11
Subject Matter:
**TREASURY MANAGEMENT STRATEGY STATEMENT, INVESTMENT STRATEGY AND MINIMUM REVENUE PROVISION STRATEGY 2011/12
(In accordance with Paragraph 15(i) of the Overview and Scrutiny Procedure Rules the Mayor had agreed that call-in procedures should not be applied to this item)
Pursuant to Minute EX.222/10, the Assistant Director (Resources) submitted report RD.71/10 setting out the Council's Treasury Management Strategy Statement for 2011/12 with had been prepared in accordance with the CIPFA Code of Practice on Treasury Management. He added that the Investment Strategy and Minimum Revenue Provision Strategy for 2011/12 were also incorporated as part of the Statement, as were the Prudential Indicators as required within the Prudential Code for Capital Finance in Local Authorities.
He added that those requirements came into operation on 1 April 2004 under the provisions of the Local Government Act 2003. Part 1 of the Act allowed a local authority to borrow money for any purpose that was within its control or for the purposes of the prudent management of its financial affairs. Since April 2004 there had been no statutory limit to the amount that could be borrowed. There was, however, a requirement for full compliance with CIPFA's Prudential Code; the key objectives of which were to demonstrate that the proposed capital investment plans had been assessed by the Council as affordable, prudent and sustainable. Section 3(1) of the Act placed a duty on the Council to determine before the start of the financial year and keep under review the maximum amount that it could afford to borrow. That amount was called the Authorised Limit and was discussed at Appendix A to his report.
The Assistant Director (Resources) reminded Members that the draft Statement had been considered by the Executive on 22 December 2010 prior to the consultation period on the budget proposals for 2011/12. It had also been considered by the Resources Overview and Scrutiny Panel and the Audit Committee.
An Extract from the Minutes of the Audit Committee on 14 January 2011 (AUC.12/11) had been circulated, confirming that the Committee received the report.
Decision:
That the Treasury Management Strategy Statement for 2011/12, which incorporated the Investment Strategy and Minimum Revenue Provision Strategy, together with the Prudential Indicators for 2011/12, as set out in Appendix A, and to increase the Counterparty limit for Lloyds Group Banks and RBS Group Banks to £8 million as highlighted in paragraph 9.1.7 of Report RD.71/10, be approved for submission to the City Council on 1 February 2011.
Key or Non-Key Decision: Key Decision Ref: KD.029/10
Portfolio: Governance and Resources
Who made decision: Executive
Date: 19-Jan-11
Reports and Background Papers considered:
A Report of the Assistant Director (Resources) (RD.71/10) - Treasury Management Strategy Statement, Investment Strategy and Minimum Revenue Provision Strategy 2011/12

Reasons for Decision:

To recommend the Treasury Management Strategy Statement, Investment Strategy and Mimimum Revenue Provision Strategy for 2011/12 to the City Council.

Summary of Options	rejected:		
None			
Interests declared:	None		
Date published:	21-Jan-11		
Urgent decision not s	ubject to call in:	Yes	
Consent of Chairman/Council to Urgency:	Deputy Chairman of	Received 11/1/11	
Deadline for call-in:	Not applicat	ble	
Implementation date i	f not called-in:		
Relevant Overview an Panel:	d Scrutiny Resou	rces Overview and Scrutiny Panel	
Call-in notified to and	date notified:		
Approved for impleme	entation on:		

Decision Ref No:	EX.005/11
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DRAFT PENSION FUND VALUATION

(With the consent of the Chairman, and in accordance with Rule 15 of the Access to Information Procedure Rules, this item was included on the Agenda as a key decision, although not in the Forward Plan)

The Assistant Director (Resources) submitted report RD.74/10 updating Members on the draft Actuarial Valuation of the Cumbria Local Government Pension Scheme as at 31 March 2010 in respect of the City Council.

He outlined the background to the matter, commenting that the Pension Fund was revaluated every three years and the draft results of the actuarial valuation had recently been received from the Fund's Actuary. The new contribution results arising from the valuation would apply for the three year period commencing 1 April 2011.

A range of options had been provided for the contribution rates. Fixed contribution rates had been provided based upon a 19 year deficit recovery period with options to extend that to 25 years (but no longer). However, a shorter period could be adopted if required. Any increase in contribution rates from April 2011 could be implemented on a phased approach over a maximum three year period.

The Assistant Director (Resources) informed Members that the draft results also provided options with regard to the future funding of past service costs, which had previously been recovered as a percentage of the authority's pensionable pay. The Actuary had provided 2 options, namely to continue funding past service costs as a percentage of pensionable pay; or to pay a lump sum expressed as a £ amount.

The budget made an assumption of a 1.5% increase in the employer's contribution rate over each of the next three years, equating to £206,000 per annum. Early indications were, however, that the increase could be much higher and as much as 4.5%, although changes announced by the Government in June altered the way in which public sector pensions would be increased and the basis from RPI to CPI resulting in a lower cost to authorities. In the event, the suggested increase was slightly below the initial forecast with the fixed rise on a 25 year recovery period coming in at 0.9% over the three years. The rate for the 19 year recovery period at 2.7% was above the forecast. All of the figures included assumptions for recovery of the deficit i.e. past service costs.

Members' attention was drawn to the table at section 1.5 of the report detailing the estimated cost of the various options, compared to the sums set aside as contained in the revenue budget. It should be noted that those sums were all based upon the current level of payroll costs with no specific provision having been made for any changes arising from the transformational process, shared services, inflation, etc.

It was recommended that the Council retained its current policy of making a fixed rate contribution over three years, rather than moving to a phased rate of increase over that period. There were advantages in that course of action in terms of budget stability.

The Assistant Director (Resources) outlined the implications for the Council of the following options:

Option 1 - 19 year recovery period

Option 2 - up to 25 year recovery with the deficit recovered as a percentage of pensionable pay

Option 3 - up to 25 year recovery with the deficit paid as a lump sum

He reported that both options 2 and 3 could be accommodated within the existing budget provision, with option 2 generating more savings at £79,000 per annum. Option 3, although more costly to the authority, would mitigate any further past service pension liabilities arising in future actuarial valuations and, for that reason, it was recommended at Option 3 be approved. The additional £10,000 costs could be funded from the increase in the 2011/12 tax base equating to £16,000 per annum.

The Governance and Resources Portfolio Holder stated that he was in full agreement with the Assistant Director's recommendation, believing that Option 3 constituted a very sensible and prudent step for the future. Accordingly he moved that recommendation.

Decision:

That the Executive:

Key or Non-Key	Key Decision Ref:
Decision:	
Portfolio:	Governance and Resources
Who made dec	ision: Executive
Date:	19-Jan-11
Reports and Ba	nckground Papers considered:
A Report of th	e Assistant Director (Resources) (RD.74/10) - Draft Pension Fund Valuation
Reasons for De	ecision:
	the Cumbria Local Government Pension Scheme was adequately resourced in
To ensure that	the Cumbria Local Government Pension Scheme was adequately resourced in
To ensure that the medium ter	the Cumbria Local Government Pension Scheme was adequately resourced in m in order that all the employing bodies could meet their future liabilities falling
To ensure that the medium ter on the Fund. It	the Cumbria Local Government Pension Scheme was adequately resourced in m in order that all the employing bodies could meet their future liabilities falling a particular, actuaries had assessed the contributions that the City Council would
To ensure that the medium ter on the Fund. In have to make it	the Cumbria Local Government Pension Scheme was adequately resourced in m in order that all the employing bodies could meet their future liabilities falling a particular, actuaries had assessed the contributions that the City Council would the next three years in order to be able to adquately fund those liabilities in the
To ensure that the medium ter on the Fund. It have to make i longer term. V	the Cumbria Local Government Pension Scheme was adequately resourced in m in order that all the employing bodies could meet their future liabilities falling a particular, actuaries had assessed the contributions that the City Council would the next three years in order to be able to adquately fund those liabilities in the arious options had been provided for making those contributions and the option
To ensure that the medium ter on the Fund. It have to make i longer term. V 3 was the reco	the Cumbria Local Government Pension Scheme was adequately resourced in m in order that all the employing bodies could meet their future liabilities falling a particular, actuaries had assessed the contributions that the City Council would the next three years in order to be able to adquately fund those liabilities in the
To ensure that the medium ter on the Fund. In have to make i longer term. V 3 was the recowas also regare	the Cumbria Local Government Pension Scheme was adequately resourced in m in order that all the employing bodies could meet their future liabilities falling a particular, actuaries had assessed the contributions that the City Council would the next three years in order to be able to adquately fund those liabilities in the arious options had been provided for making those contributions and the option mmended option. In terms of balancing risk management and affordability, that
To ensure that the medium ter on the Fund. In have to make i longer term. V 3 was the recowas also regar.	the Cumbria Local Government Pension Scheme was adequately resourced in m in order that all the employing bodies could meet their future liabilities falling a particular, actuaries had assessed the contributions that the City Council would the next three years in order to be able to adquately fund those liabilities in the arious options had been provided for making those contributions and the option mmended option. In terms of balancing risk management and affordability, that ded as the most advantageous option.
To ensure that the medium ter on the Fund. In have to make i longer term. V 3 was the recowas also regard. Summary of Options 1 and	the Cumbria Local Government Pension Scheme was adequately resourced in m in order that all the employing bodies could meet their future liabilities falling in particular, actuaries had assessed the contributions that the City Council would in the next three years in order to be able to adquately fund those liabilities in the arious options had been provided for making those contributions and the option immended option. In terms of balancing risk management and affordability, that ded as the most advantageous option. Stions rejected: 2 as set out in the report
the medium ter on the Fund. In have to make in longer term. V 3 was the reconwas also regares	the Cumbria Local Government Pension Scheme was adequately resourced in m in order that all the employing bodies could meet their future liabilities falling in particular, actuaries had assessed the contributions that the City Council would in the next three years in order to be able to adquately fund those liabilities in the arious options had been provided for making those contributions and the option immended option. In terms of balancing risk management and affordability, that ded as the most advantageous option. Stions rejected: 2 as set out in the report None
To ensure that the medium ter on the Fund. In have to make i longer term. V 3 was the recowas also regard Summary of Options 1 and Interests declars.	the Cumbria Local Government Pension Scheme was adequately resourced in m in order that all the employing bodies could meet their future liabilities falling in particular, actuaries had assessed the contributions that the City Council would in the next three years in order to be able to adquately fund those liabilities in the arious options had been provided for making those contributions and the option immended option. In terms of balancing risk management and affordability, that ded as the most advantageous option. Stions rejected: 2 as set out in the report None
To ensure that the medium ter on the Fund. In have to make i longer term. V 3 was the recowas also regard Summary of Options 1 and Interests declar Date published Urgent decision	the Cumbria Local Government Pension Scheme was adequately resourced in m in order that all the employing bodies could meet their future liabilities falling in particular, actuaries had assessed the contributions that the City Council would in the next three years in order to be able to adquately fund those liabilities in the arious options had been provided for making those contributions and the option immended option. In terms of balancing risk management and affordability, that ded as the most advantageous option. Stions rejected: 2 as set out in the report Ted: None 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1

Implementation date if not called-in:		31 January 2011	
Relevant Overview and Scrutiny Panel:	Res	sources Overview and Scrutiny Panel	
Call-in notified to and date notified:			
Approved for implementation on:			

Decision Ref No:	EX.006/11

** EXECUTIVE RESPONSE TO THE BUDGET CONSULTATION AND RECOMMENDATIONS FOR THE 2011/12 BUDGET

(In accordance with Paragraph 15(i) of the Overview and Scrutiny Procedure Rules the Mayor had agreed that call-in procedures should not be applied to this item)

The Leader referred to the Executive's Budget proposals for 2011/12, copies of which were tabled at the meeting, and pointed out that some minor alterations had been made subsequent to the Executive meeting held on 22 December 2010.

The Leader informed the meeting that this was a most difficult and challenging budget for the City Council, particularly bearing in mind the substantial implications of the Government's Comprehensive Spending Review. Referring to the background to and context of the 2011/12 budget, the Leader said that previously focus had centred upon the Transformation Programme and the need to achieve £3m in savings over three years. The achievement of those savings had gone a long way towards the total figure required in 2011/12 and he paid tribute to the considerable amount of work undertaken by the Town Clerk and Chief Executive, and Members of the Senior Management Team in that regard.

Of particular note for residents was the fact that there would be no increase in Council Tax during 2011/12.

The Leader set out the key principles for delivering additional savings, namely to reduce the discretionary services provided by the Council; look at Shared Services, re-modelling of service provision and commissioning of services in the medium to long-term; and seek to increase income generation via the Asset Review. Although the capital programme was significantly reduced money was still available for investment in important projects for the City, including the Resource Centre and new families accommodation.

In conclusion, the Leader recommended that the Budget Proposals for 2011/12 be forwarded to the City Council on 1 February 2011 for approval.

The Governance and Resources Portfolio Holder said that the decision to embark upon the Transformation Programme had been extremely fortuitous for the City Council. That did not, however, belittle the difficulties everyone faced in relation to the current very difficult budget process. The Portfolio Holder was of the belief that the budget proposals tabled struck the correct balance between a structural change within the authority and the aim of ensuring that the effect upon service provision was minimised. He considered that the proposals constituted a robust and sustainable model which would serve the authority well into the future.

The Economic Development Portfolio Holder and Performance and Development Portfolio Holder echoed the thanks expressed for the work undertaken by the Town Clerk and Chief Executive, and the Senior Management Team.

The Community Engagement Portfolio Holder reported that to date several meetings had taken place with people in receipt of grants from the City Council, and no-one was in disagreement with the way forward in that regard. She looked forward to working with partners and organisations in moving the matter forward.

That the Executi 1 February 2011		get propos	sals for 20	11/1:	2 be forwarded	to the City	y Council for approval on
Key or Non-Key Decision:		Key			Key Decis	ion Ref:	KD.029/10
Portfolio:	Soverna	nce and F	Resources				
Who made decis	sion:	E	Executive				
Date:		19-Jan-1	1				
Reports and Bac	kgrou	nd Papers	s consider	red:			
A number of re	ports h	ad been co	onsidered	as pa	art of the 2011/	12 budget	process
Reasons for Dec	ision:						
To produce the I	Executi	ve's budge	et proposal	ls for	2011/12 for re	commend	ation to the City
Summary of Opt	ions re	jected:					
A number of op- deliberations as					d as part of the	Council's	2011/12 budget
Interests declare	ed:	None					
Date published:		21-Jan-1	1				
Urgent decision	not su	bject to c	all in:	_	Yes		
Consent of Chai Council to Urger		Deputy Cl	nairman o	f	Received 11/1	/11	
Deadline for call	-in:		Not applic	able			
Implementation	date if	not called	l-in:				
Relevant Overvion	ew and	Scrutiny	Reso	ource	s Overview an	d Scrutiny	Panel
Call-in notified to	o and o	late notifi	ed:				
Approved for im	plemei	ntation on	:				

Decision Ref No:	EX.007/11		
Subject Matter: POLICY FRAMEWORK	(
Pursuant to Minute EX. concerning the Council	171/10, the Assistant Dire 's Policy Framework.	ctor (Governance) subn	nitted report GD.08/11
considered Report GD.	(Governance) reminded M 54/10 on the matter and, a e Council's Policy Framew	as a result, agreed that o	consideration should be
He then outlined the pu feedback, details of wh	rpose of the Policy Frame ich were provided.	work, together with resu	ılts of the consultation
	onsidered by the Commun Panels and Minute Extract d prior to the meeting.		
Framework via a reduction the Framework and the	stant Director (Governance tion in the number of polici Council's decision making on was that a report with a ing on 1 March 2011.	es reserved to Council g process. If the Execu	thus streamlining both tive was supportive of
workshop held on 21 D	esources Overview and So ecember 2010 had been e he Council's Budget and F within the authority.	excellent. Members wer	e content with the
Assistant Director (Gov	tive, the Leader expressed ernance) and team, and ir s-party support when the m	put from Members of th	e Council. He therefore
Decision:			
That the Executive reco	mmended to Council that	it:	
	the reduction of the Coun policies and strategies to the		
2. Amend Article 4 of the Appendix 2; and	e Constitution and revise i	ts Budget and Policy Fra	amework as specified in
3. Authorise the Assista	nt Director (Governance) t	o amend the Council's	Constitution accordingly.
Key or Non-Key Decision:	Key	Key Decision Ref:	KD.033/10
Portfolio: Cross-Co	utting		
Who made decision:	Executive		
Date:	19-Jan-11		

Reports and Background Papers considered:

A Report of the Assistant Director (Governance) (GD.08/11) - Policy Framework and Extracts from the Minutes of the Community; Environment and Economy; and Resources Overview and Scrutiny Panels

Reasons for Decision:

As detailed in Report GD.08/11, the proposed changes would lead to a reduced Policy Framework which would streamline the decision making process and improve the clarity of decision making and, in particular, the responsibility for decisions

Summary of Options	rejected:
None	
Interests declared:	None
Date published:	21-Jan-11
Urgent decision not s	subject to call in: No
Consent of Chairman	/ Deputy Chairman of Not applicable
Deadline for call-in:	5.00 pm 28 January 2011
Implementation date	if not called-in: 31 January 2011
Relevant Overview ar Panel:	Community; Environment and Economy; and Resources Overview and Scrutiny Panels
Call-in notified to and	I date notified:
Annroved for implem	entation on:

Decision Ref No:	EX.008/11

LOCAL DEVELOPMENT SCHEME

The Assistant Director (Economic Development) submitted Report ED.02/11 setting out the Local Development Scheme for the period 2011-2014.

The Local Development Scheme attached to her report provided an up-to-date work programme for the production of Carlisle's Local Development Framework (LDF) Development Plan Documents (DPDs) the Core Strategy and Land Allocations.

The Assistant Director (Economic Development) informed Members that delivery of the LDF in line with the milestones set within the LDS was essential to ensure that the Council had an up-to-date and effective Planning Policy Framework against which planning decisions could be made. There was a risk that pressures on staff time, due to competing work streams, could result in slower than timetabled progression on LDF, resulting in an uncertain Planning Policy Framework for Carlisle. It was therefore vital to ensure that the LDF was recognised as a key priority for the City Council at the corporate level. She then set out details of the key milestones, commenting that work on the evidence base to support the preparation of the documents referred to, as well as supplementary planning guidance, was ongoing.

The LDS differed from the previous version 2008-2011 in that there was no longer a requirement to provide a timetable for the production of proposed Supplementary Planning Documents (SPDs). However, a list of intended SPDs for production along with the evidence base to support the production of the LDF was still included within the LDS.

The Assistant Director (Economic Development) said that the existing version of the LDS included an Area Action Plan (AAP) for St Nicholas / Botchergate South. However, the preparation of AAPs had to follow on from the production of the Core Strategy to ensure it aligned to the overall spatial strategy. That would lead to considerable delay before the work could be progressed. She added that, having regard to the timing and resource availability over the next few years it had been concluded that an AAP should not be progressed, a more practical option being to ensure that the specific issues and requirements relating to areas of the City Centre would be best met through their consideration within the Core Strategy DPD. Further detail on specific areas could then possibly be provided through the production of area specific SPDs. The same approach would apply to the Rickergate Area which was to be incorporated within the City Centre Area Action Plan.

A Members' workshop had taken place on 26 November 2010 when details of the planning documents listed within the LDS were discussed, along with the proposed timescales for their production. A general overview of the LDF and current work on the evidence to support new policies and strategy was also provided. Members had valued the workshop and requested greater involvement during production of the work which would add value. It was, therefore, proposed that a Member Working Group be established to work with Officers on the development of the Core Strategy, Allocations DPD and progression of the evidence base, thus ensuring that the Council's corporate priorities were recognised.

The Economic Development Portfolio Holder said that she was enjoying the challenge presented by this area of work. She recommended that a cross-party Working Group be established as soon as possible to ensure that Members had greater knowledge and involvement in the process.

That the Local Dev submitted to Govern		is apper	nded to Report ED.02/1	1, be approved and
2. That a Local Deve assist in the preparati				et up to give guidance to
3. That the report be Panel for consideration		e Enviro	nment and Economy O	verview and Scrutiny
Key or Non-Key Decision:	Key		Key Decision Ref:	KD.001/11
Portfolio: Econo	mic Development			
Who made decision:	Executive	9		
Date:	19-Jan-11			
Reports and Backgro	und Papers consid	ered:		
A Report of the Assi Scheme	stant Director (Econo	omic De	velopment) (ED.02/11)	- Local Development
Reasons for Decision	n:			
To establish the plann	ning policy work prog	ramme	for the next three years	
Summary of Options	rejected:			
None				
Interests declared:	None			
Date published:	21-Jan-11			
Urgent decision not s	subject to call in:		No	
Consent of Chairman Council to Urgency:	/ Deputy Chairman	of	Not applicable	
Deadline for call-in: 5.00 pm 28 January 2011				
Implementation date if not called-in: 31 January 2011				
Relevant Overview and Panel:	nd Scrutiny En	vironme	nt and Economy Overv	ew and Scrutiny Panel
Call-in notified to and	d date notified:			
Approved for implem	entation on:			

Decision Ref N	o :	EX.009/11				
Subject Matter:						
ACQUISITION	AND DI	SPOSAL POLIC	Y			
content and pe Gallery Servic Archives' (ML	urpose of e. The A A) Accred	the Acquisition a cquisition and Di litation Scheme v	and Dispos sposal Poli which set n	al Policy for Carlisle' cy formed part of the ationally agreed star	27/10 setting out the s Museums and Art e Museums Libraries and ards for museums in ment and developmen	n the
Policies at lea current thinkin additions to its use of collection	st every f g. It was collections met t eded to b	ive years to ensu important that th ns to ensure the he requirements be submitted to th	re that the ne Council in care of the of the Accr	y were up to date an ecognised its respo collections, docume editation Standard.	Acquisition and Disposed reflected changes in acquiring entation arrangements. A number of other sition and Disposal Possal Possa P	n s and
Accreditation smaterials and access, learni	Scheme \ resource ng, inclus	which encourage s produced by M	d innovatio LA and its . Those ma	partners relating to t	nbers' details of the through the use of oth he care of collections oport and guidance in	,
	nat it was				appended to his reponthe legal contracts for	
The Performa			tfolio Holde	er commented upon	the importance of the	
Decision:						
That the Execu	ıtive:					
as appended to	o Report	CD.27/10, and a	greed that i		s and Art Gallery Ser Museums Libraries	
Agreement (or Museum and A	e of the s art Gallery	suite of legal agre to a Trust) and	eements un that proced			
Key or Non-Ke Decision:	y	Key		Key Decision Ref:	KD.002/11	
Portfolio:	Performa	ance and Develor	pment			
Who made dec	ision:	Executiv	ve			

Reports and Background Papers considered:

Date:

19-Jan-11

A Report of the Assistant Director (Community Engagement) (CD.27/10) - Acquisition and Disposal Policy

Reasons for Decision:

The Museums Service would submit the Acquisition and Disposal Policy as part of the national Museums Libraries and Archives Accreditation Scheme. For Tullie House it was particularly relevant as Accreditation and the Acquisition and Disposal Policy would be referred to within the legal contracts being prepared in readiness for change of governance. Accreditation enabled museums and governing bodies to assess their current performance, and it supported them in planning and developing their services.

Details of the scheme were set out in the report.

Summary of Options	rejected:
None	
Interests declared:	None
Date published:	21-Jan-11
Urgent decision not s	ubject to call in:
Consent of Chairman, Council to Urgency:	Deputy Chairman of Not applicable
Deadline for call-in:	5.00 pm 28 January 2011
Implementation date i	f not called-in: 31 January 2011
Relevant Overview an Panel:	d Scrutiny Community Overview and Scrutiny Panel
Call-in notified to and	date notified:
Approved for implement	entation on:

Decision Rei No.		Decision Ref No:	EX.010/11
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DEVELOPMENT OF CARLISLE'S VISITOR ECONOMY

(With the consent of the Chairman, and in accordance with Rule 15 of the Access to Information Procedure Rules, this item was included on the Agenda as a key decision, although not in the Forward Plan)

The Strategic Director submitted report SD.02/11 providing Members of the Executive with an overview of the outline proposals to bring together the Carlisle Tourism Partnership and the City Centre Partnership to form a new 'not for profit' company limited by guarantee.

The Strategic Director explained in some detail the background to the matter, together with details of the visitor economy position statement. He informed Members that the Cumbria Local Economic Assessment (November 2010) data showed that there were 2.3m visitors to Carlisle in 2008 generating an estimated £120m in business revenue and supporting approximately 2,100 jobs within the district. Although those figures represented a modest but steady growth in spend from 2000 - 2008, that growth had not been as high as other areas of Cumbria and employment in hotels and restaurants had remained fairly static. Other trend data also indicated that, although Carlisle was recognised as having an attractive city centre, there had been a fall in retailing and wholesale employment since 2005.

Cross sector partnership working to support the visitor economy during that period had been led by two Groups, Carlisle Tourism Partnership and the City Centre Partnership Steering Group, the aims; achievements and current financial position of which were provided.

As Members were aware, the Government's Comprehensive Spending Review had brought significant negative implications for the Council's Revenue and Capital Budgets. Those challenges had been addressed in the draft Budget for 2011-12 and the revised draft Medium Term Financial Plan. The Council's capacity for revenue investment in external partnerships had been significantly reduced due to external spending pressures and consequently a revised approach was required in order to make progress on Carlisle's visitor economy and city centre development.

The Strategic Director stated that, in order to address the financial constraints referred to and also align those plans with the work of the Cumbria Enterprise Partnership, Local Strategic Partnership and Economic Development and Enterprise Theme Group, a working group of Officers together with the Portfolio Holder had developed proposals which sought to bring together into a more cost efficient model the two partnerships outlined above. In addition to the functions of the two partnerships the proposed model also sought to incorporate a working relationship with further and higher education partners, and to seek Government grant support for the creation of jobs via the Regional Growth Fund.

The Strategic Director further outlined details of the company roles; company development; and proposed funding arrangements for the new company. In conclusion, he requested that the Executive consider the outline proposals contained within his report prior to seeking the views of the Environment and Economy Overview and Scrutiny Panel on the proposed way forward.

The Community Engagement Portfolio Holder emphasised the importance of building upon the work of the Carlisle Tourism Partnership and the need to keep that momentum going.

In response, the Economic Development Portfolio Holder thanked the Community Engagement Portfolio Holder for her support. The Carlisle Tourism Partnership had proved to be a successful venture and she paid tribute to its work and achievements. Unfortunately, further to the Government's Comprehensive Spending Review the Partnership now faced significant financial

challenges in terms of available revenue for its operation and staffing resources in 2011/12 and beyond.

She reported that work continued on the new partnership proposals outlined in the Strategic Director's report. A Conference had taken place, to which all businesses had been invited with a view to keeping them fully informed, and which had resulted in a great deal of support being received.

In conclusion, the Economic Development Portfolio Holder moved the recommendation set out in the report.

The Leader commented that the proposals outlined needed to be considered for the reasons stated. For the foreseeable future the focus should centre around moving the new Partnership forward and bringing the City Centre into that equation.

economy contain	re had considered the outline proposals on the development of Carlisle's visitor ed within Report SD.02/11 and made the report available for consideration by and Economy Overview and Scrutiny Panel.
Key or Non-Key Decision:	Key Decision Ref:
Portfolio: E	conomic Development
Who made decis	on: Executive 19-Jan-11
Reports and Bac	kground Papers considered:
A Report of the	Strategic Director (SD.02/11) - Development of Carlisle's Visitor Economy
Reasons for Dec	sion:
To provide Memb Visitor Economy	ers with an overview of the outline proposals for development of Carlisle's
Summary of Opti	ons rejected:
None	
Interests declare	d: None
Date published:	21-Jan-11
Urgent decision i	not subject to call in:
Consent of Chair Council to Urgen	man/ Deputy Chairman of Not applicable cy:
Deadline for call-	in: 5.00 pm 28 January 2011
Implementation of	late if not called-in: 31 January 2011
Relevant Overvie Panel:	w and Scrutiny Environment and Economy Overview and Scrutiny Panel

Call-in notified to and date notified:	
Approved for implementation on:	

Decision Ref No:	EX.011/11		
Subject Matter:			
FORWARD PLAN			
The Forward Plan of K for information.	Key Decisions for the period	d 1 January 2011 to 30 A	April 2011 was submitted
Connect - Joined Up C	· (Local Environment) had I Dn/Off Car Parking Enforce to report at this time as fur	ement for Cumbria (KD.0	31/10). She was not,
	(Resources) had been scl trategy 2010-12 (KD.005/1 deferred.		
Decision:			
That the Forward Plan received.	of Key Decisions for the po	eriod 1 January 2011 to	30 April 2011 be
Key or Non-Key Decision:	Non-Key	Key Decision Ref:	Not applicable
Portfolio: Cross-C	Cutting		
Who made decision:	Executive		
Date:	19-Jan-11		
Reports and Backgrou	ınd Papers considered:		
Forward Plan of Key I	Decisions for the period 1	January 2011 to 30 April	2011
Reasons for Decision:			
Not applicable			
Summary of Options re	ejected:		
None			
Interests declared:	None		
Date published:	21-Jan-11		
Urgent decision not su	ubject to call in:	No	
Consent of Chairman/Council to Urgency:	Deputy Chairman of	Not applicable	
Deadline for call-in:	5.00 pm 28 Jan	nuary 2011	
Implementation date if	not called-in: 31 Jai	nuary 2011	

Relevant Overview and Scrutiny Panel:	nunity; Environment and Economy; and Resources riew and Scrutiny Panels
Call-in notified to and date notified:	
Approved for implementation on:	

Decision Ref No:	EX.012/11					
Subject Matter:						
SCHEDULE OF DECISIONS TAKEN BY OFFICERS						
Details of decisions taken by Officers under delegated powers were submitted.						
Decision:						
That the decisions be received.						
Key or Non-Key Decision:	Non-Key	Key Decision Ref:	Not applicable			
Portfolio: Performa	Performance and Development / Governance and Resources					
Who made decision:	Executive					
Date:	19-Jan-11					
Reports and Backgroun	nd Papers considered	d:				
A Schedule of Decision	ns taken by Officers ur	nder delegated powers				
Reasons for Decision:						
Not applicable						
Summary of Options re	jected:					
None						
Interests declared:	None					
Date published:	21-Jan-11					
Urgent decision not su	bject to call in:	No				
Consent of Chairman/ I Council to Urgency:	Deputy Chairman of	Not applicable				
Deadline for call-in:	5.00 pm 28	January 2011				
Implementation date if not called-in: 31 January 2011						
Relevant Overview and Scrutiny Panel: Resources Overview and Scrutiny Panel						
Call-in notified to and date notified:						
Approved for implementation on:						

Decision Ref No:	EX.013/11				
Subject Matter:					
JOINT MANAGEMENT	TEAM MINUTES				
The Minutes of the mee		gement Team held on 25 N	ovember 2010 were		
Decision:					
That the Minutes of the	Joint Management Tea	m held on 25 November 20	010 be received.		
Key or Non-Key	Non-Key	Key Decision Ref:	Not applicable		
Decision:			. тот арриоаото		
Portfolio: Various					
Who made decision:	Executive				
Date:	19-Jan-11				
Reports and Backgroui	nd Papers considered	:			
		ent Team held on 25 Nove	mber 2010		
Reasons for Decision:					
Not applicable					
Summary of Options re	jected:				
None					
Interests declared:	None				
Date published:	21-Jan-11				
Urgent decision not su	bject to call in:	No			
Consent of Chairman/ I	Denuty Chairman of	Not applicable			
Council to Urgency:	Sopuly Gridininan Gr	Ttot applicable			
Deadline for call-in:	5.00 pm 28 J	anuary 2011			
Implementation date if not called-in: 31 January 2011					
Relevant Overview and Scrutiny Panel: Community; Environment and Economy; and Resources Overview and Scrutiny Panels					
Call-in notified to and o	late notified:				
Approved for implemen	ntation on:				

Decision Ref No:	EX.014/11					
Subject Matter:						
CUMBRIA LEADERSH	IIP BOARD MINUTES					
The Minutes of the med submitted for information	eting of the Cumbria Leade on.	ership Board held on 12	November 2010 were			
Decision:						
That the Minutes of the	Cumbria Leadership Board	d held on 12 November	2010 be received.			
Key or Non-Key Decision:	Non-Key	Key Decision Ref:	Not applicable			
Portfolio: Cross-C	utting					
Who made decision:	Executive					
Date:	19-Jan-11					
Reports and Backgroui	nd Papers considered:					
	g of the Cumbria Leadershi	p Board held on 12 Nov	vember 2010			
Reasons for Decision:						
Not applicable						
Summary of Options re	ejected:					
None						
Interests declared:	None					
Date published:	21-Jan-11					
Urgent decision not subject to call in:						
Consent of Chairman/ Deputy Chairman of Council to Urgency:						
Deadline for call-in:	5.00 pm 28 Janu	uary 2011				
Implementation date if not called-in: 31 January 2011						
Relevant Overview and Scrutiny Panel: Community; Environment and Economy; and Resources Overview and Scrutiy Panels						
Call-in notified to and o	date notified:					
Approved for implement	ntation on:					