



REPORT TO EXECUTIVE

Date of Meeting: 20 March 2006

Public

Key Decision:	No	Recorded in Forward Plan:	No
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Inside Policy Framework

Title: CARLISLE RENAISSANCE: UPDATE
Report of: Director of Carlisle Renaissance
Report reference: CE06/06

Summary:

This report provides further information on the Carlisle Renaissance governance and management arrangements and progress on delivery planning, funding, public consultation and specific project proposals.

Recommendations:

Members are requested to: -

- a) Note the report and progress on taking forward Carlisle Renaissance

Contact Officer: Ian McNichol

Ext: 7399

Note: in compliance with section 100d of the Local Government (Access to Information) Act 1985 the report has been prepared in part from the following papers: None

1. BACKGROUND

- 1.1 On the 23 January 2006 (CE 01/06) the Executive agreed to a series of recommendations concerning the governance, scrutiny and management arrangements for Carlisle Renaissance and actions to progress aspects of the renaissance agenda, including public consultation on the Development Framework & Movement Strategy and a review of options for the relocation of the City Council from the Rickergate area.
- 1.2 This report provides further information on the Carlisle Renaissance governance and management arrangements and progress on delivery planning, funding, public consultation and specific project proposals.

2. GOVERNANCE & MANAGEMENT

- 2.1 On 4 July 2005 the Executive endorsed the Terms of Reference for the Joint Member Steering Group (ECD 06/05). A copy of this is included as an Appendix to this report, together with the membership of this group. Two sub-groups have been established to provide more detailed political oversight and guidance to work on the Development Framework & Movement Strategy and proposals of the regeneration of the Rickergate area of the City Centre. Membership of these sub groups is included as an Appendix to this report and their Terms of Reference will be reported to the Executive on 24 April 2006.
- 2.2 Both sub groups are supported by formal Project Teams which include representatives of the City Council, County Council and other relevant parties. The membership of these teams is included as an Appendix to this report. The Director of Carlisle Renaissance is the Project Sponsor for both teams, ensuring that their work is integrated into that of the City Council's Senior Management Team (SMT).
- 2.3 A further Project Team is being established to take forward the review of options for the relocation of the City Council from the Civic Centre. The Director of corporate Resources is the Project Sponsor and a Project Brief is under preparation. Members of Corporate Resources Overview & Scrutiny Committee were given the opportunity to put forward ideas in this respect at their meeting on 23 February 2005. This will be followed up by further engagement with that Committee at key stages of the project. The Project Brief and membership of the Project Team will be reported to the Executive at its meeting on 24 April 2006.
- 2.4 Carlisle Renaissance and aspects of it have been the subject of initial consideration by all of the City Council's Overview & Scrutiny (O&S) Committees and to reinforce the engagement of all Elected Representatives for the Carlisle area, a dedicated consultation workshop on the Development Framework & Movement Strategy has been arranged for the 29 March 2006 at 2:00pm in the Civic Suite.

- 2.5 The involvement of the private, voluntary and community sectors in Carlisle Renaissance will be critical to the delivery of the Vision and Strategic Objectives. The first meeting of the Carlisle Local Strategic Partnership (LSP) Forum took place on 7 March 2006 and the Leader of the Council was elected as the Chair of the LSP Forum and Executive. It is anticipated that the renaissance agenda will be a significant feature of the LSP Community Strategy and the work of its Executive and Priority Groups.
- 2.6 The core Delivery Team for Carlisle Renaissance is now fully established. Details of the team and a summary of their roles and responsibilities are included as an Appendix to this report, together with the Terms of Reference and membership of the Task Group of stakeholder partners which provides technical support, advice and guidance on Carlisle Renaissance to the Delivery Team.

3. DELIVERY PLANNING

- 3.1 Work has commenced on a Delivery Plan for Carlisle Renaissance. This will be integrated into the City Council's existing Service Planning process, linking it to the Annual Best Value Performance Plan and the Corporate Plan. It is also anticipated that it would form an integral part of the LSP Community Strategy Action Plan as it emerges in the coming months.
- 3.2 The detailed scope of the Delivery Plan is to be determined. A key challenge will be how it addresses a dynamic and evolving environment where the delivery implications of aspects the renaissance agenda are at a formative stage. Since the launch of the Prospectus in August 2005 the approach has been to plan alongside delivery this is expected to continue through the first half of 2006/07.
- 3.3 Work on the Development Framework & Movement Strategy is underway and following a further period of public consultation in May 2006 is expected to be completed and brought to the Executive in mid 2006. This will then be integrated as far as is practicable, into the Carlisle Local Plan and the Area Transport Plan (ATP) for Carlisle.
- 3.4 The regeneration of the Rickergate area is expected to be a priority in terms of taking forward of the City Centre Development Framework during 2006/07. A Memorandum of Understanding (MOU) has been prepared as the first stage of committing public sector landowners in the area to regeneration and this will be reported to Executive at its meeting on 24 April 2006.
- 3.5 Following approval of the Project Brief by Executive, work will commence on the review of options for the relocation of the City Council from the Civic Centre. Work is already underway on proposals for the relocation of the Fire Station from Rickergate. English

Partnerships (EP) has expressed an interest in playing a more direct role in facilitating the regeneration of this area and given its wealth of experience, its statutory powers and its resources, this could be extremely beneficial.

- 3.6 Work has commenced on the Project Brief for a new Economic Strategy for Carlisle that will guide public sector investment and intervention to strengthen the City's economic base. A Project Team is also being assembled, under the sponsorship of the Director of Development Services, and the Brief will be reported to Executive at its meeting on 24 April 2006. The geographic influence of the City in terms of employment and services will necessitate that the Strategy dovetails with those prepared for West Cumbria, rural North Cumbria and South West Scotland.
- 3.7 Following the Carlisle Renaissance Tourism Summit in January 2006, proposals are being prepared by the Head of Tourism for a range of activities intended to stimulate the City's visitor economy. This is linked to the Action Plan prepared by the Infrastructure Overview & Scrutiny Committee on the Evening & Night Time Economy and proposals outlined as part of the NWDA's Historic Towns & Cities Initiative. A Project Brief will be brought to the Executive at a future meeting.
- 3.8 Improving the sustainability of communities suffering the effects of multiple deprivation is fundamental to realising the Vision of Carlisle Renaissance. Communities in central and southern areas of the City are particularly badly affected and work is underway, led by the Director of Development Services, on proposals for a Neighbourhood Renewal approach to tackling deprivation to ensure that these communities can benefit from the opportunities created through Carlisle Renaissance.
- 3.9 In order to progress the work on housing renewal the Council's Housing Renewal Policy under the Regulatory Reform Order 2003 was reviewed and the new policy adopted by the Full Council on 8 November 2005. Community Overview and Scrutiny Committee has now initiated the process of defining the programme. Further analysis of the baseline data will enable decisions to be made during the year on the order in which this work will be progressed.
- 3.10 A Learning City Strategy and Action Plan is in preparation and will come to the Executive on 24 April as a draft for consultation.

4. FUNDING RENAISSANCE

- 4.1 The Executive has allocated £1.02m of revenue funding to support the Carlisle Renaissance Delivery Team over the period 2006/07 to 2008/09 (ECD 12/05) A further £1m of capital has been made available through the Asset Investment Fund to support strategic property acquisition in support of Carlisle Renaissance (FS 33/05). The Head of Property Services is

preparing a set of criteria to guide acquisition and this will be reported to the Executive at its meeting on 24 April 2006.

- 4.2 Following a report to Cumbria Vision's Projects Sub Group on 16 January 2005, the Director of Carlisle Renaissance is overseeing the preparation of a Concept Proposal for up to £1m of funding from the North West Development Agency (NWDA) for 2006/07. This is part of an outline allocation of £3m made by the NWDA through Cumbria Vision to support Carlisle Renaissance in the period 2006/07 to 2008/09
- 4.3 Following consultation with the Joint Members Steering Group and the Urban Regeneration Working Group the Concept Proposal will incorporate funding proposals for: -
- The preparation of an Economic Strategy for Carlisle
 - An evening economy "pilot" in partnership with City Centre occupiers
 - The development the City's heritage/historic "brand"
 - Feasibility work on reducing the impact of Castle Way on the City's historic core
 - Projects that address skills gaps and worklessness in deprived wards
 - Feasibility work on bringing brownfield land in the south of the City forward to generate new employment opportunities
- 4.4 The Concept Proposal will be reported to the Executive at its meeting on the 24 April 2006. Funding, if approved by the NWDA, could be available from mid 2006. English Partnership (EP) has indicated that in addition to its existing revenue funding support for Carlisle Renaissance (currently £330,000 over the period 2006/07 to 2008/09) it will consider allocating capital investment during the period 2007/08 to 2008/09, particularly in respect of the regeneration of the Rickergate area. Further details will be reported to the Executive at a future meeting.
- 4.5 As Carlisle Renaissance progresses the case for increased levels of external funding will strengthen but it remains unlikely that the City will achieve the same levels of external regeneration funding as other areas in the North West, where levels of deprivation of measurably higher. Mainstream funding in areas such as transport appear likely to continue to be constrained. Therefore it will be incumbent on the City Council and its partners to target existing expenditure, assets and operating budgets in support of the delivery of Carlisle Renaissance.

5. CONSULTATION

- 5.1 Public consultation on the Development Framework & Movement Strategy was undertaken between 23 January and 17 February 2006. The initial analysis of the findings of this exercise was reported by the Leader of the Council at the State of the City Debate on 1 March 2006. A copy of the presentation made by the Leader in this respect is included as

an Appendix to this report. A more detailed report on the findings of the consultation will be presented to the Executive at its meeting on 24 April 2006.

- 5.2 The level of involvement of the resident and business community in this consultation has been significant and represents a step change in the City Council's approach to engaging the community in the policy development, which will have implications not only for how consultation is integrated into future work on Carlisle Renaissance but also the work of the City Council as a whole.

6. FORWARD PLAN

- 6.1 The following will be brought to the next meeting of the Executive on 24 April 2006

- Terms of Reference (Development Framework & Movement Strategy Sub Group)
- Terms of Reference (Rickergate Sub Group)
- Draft MOU (Rickergate Public Sector Landowners)
- Project Brief (Relocation/Access to Services)
- Project Brief (Economic Strategy)
- Criteria for Property Acquisition in support of Carlisle Renaissance
- NWDA Concept Proposal
- Consultation Report (Development Framework & Movement Strategy)

- 6.2 Items for future meetings: -

- Outline Programme
- Extending the role of English Partnerships in Carlisle Renaissance
- Developing the Visitor Economy
- Delivery Plan

6. RECOMMENDATIONS

- 6.1 Members are requested to: -

- a) Note the report and progress on taking forward Carlisle Renaissance

7. REASONS FOR RECOMMENDATIONS

- 7.1 To ensure that the Executive is fully briefed in respect of Carlisle Renaissance governance and management arrangements and progress on delivery planning, funding, consultation and specific project proposals.

8. IMPLICATIONS

- Staffing/Resources – None
- Financial – This report refers to funding applications that at this stage are not yet fully developed. Any additional future funding which may be required from the Councils own resources will be considered in the light of the Councils overall asset base and financial resources and will be subject to specific approval by Council.
- Legal – This report refers to a Memorandum of Understanding (MOU) between the City Council and other public sector landowners in the Rickergate area. The Memorandum is not intended to be legally binding but is to be signed by the various landowners to set out their intention as to how they propose to proceed collaboratively to take the Rickergate redevelopment forward. The point should also be noted that any strategy or policy document, for example the Movement Strategy and the Development Framework, being discussed and worked up by the relevant groups will be required to be processed through the Council's formal decision making procedures for consideration and, if approved, adoption by the authority in the usual way.
- Corporate – This report refers to governance and management arrangements for Carlisle Renaissance
- Risk Management – This report refers to the preparation of a Strategic Delivery Plan which will incorporate a risk register
- Equality Issues – This report refers to a consultation exercise designed to ensure that 'hard to reach' and minority groups within the community are engaged in consultation
- Environmental – This report refers to proposals concerning the reuse of brownfield land for employment use
- Crime and Disorder – This report refers to proposals related to the Evening & Night Time Economy, the subject of an action plan Infrastructure Overview & Scrutiny Committee. One of the actions is the involvement of the Crime & Disorder Reduction Partnership (CDRP).
- Impact on Customers – This report refers to proposals for undertaking a review of the options for the relocation of the City Council from the Civic Centre

APPENDICES

- A. JOINT MEMBER STEERING GROUP
 - Terms of Reference
 - Membership
 - Sub Groups

- B. PROJECT TEAMS
 - Development Framework & Movement Strategy
 - Rickergate

- C. TASK GROUP
 - Terms of Reference
 - Membership

- D. DELIVERY TEAM
 - Roles & Responsibilities

- E. CONSULTATION
 - State of the City Presentation

APPENDIX A

JOINT MEMBER STEERING GROUP

- Terms of Reference
 - Membership
 - Sub Groups

**CARLISLE RENAISSANCE –
CITY AND COUNTY COUNCILLORS STEERING GROUP
TERMS OF REFERENCE**

Carlisle Renaissance, led by Carlisle City Council on behalf of partners and stakeholders, is the response made to address the devastation following the floods and storms in January 2005. The Carlisle Renaissance Action Plan, as it develops, will encapsulate all of the flood recovery work, which is ongoing, together with other major initiatives, which will shape the future of Carlisle for the next 10-15 years.

This significant work needs to be driven and co-ordinated in partnership by leading City and County Councillors. In the short term this group has a specific objective to produce the Carlisle Renaissance Action Plan in time for the visit of the Deputy Prime Minister in August.

In the longer term the objective of the group is to provide a forum to enable elected representatives of both the City and the County to give joint political oversight and direction to Carlisle Renaissance, so as to ensure positive partnership working and to drive forward and co-ordinate the work of the two authorities.

The Group is not a formal decision making body but a partnership forum for discussion. Formal decision-making rests with each Authority.

Functions of the Group

- To drive forward in partnership a vision for the Renaissance of Carlisle and to receive reports from the various Officers, the Task Groups and other partners working on Carlisle Renaissance initiatives.
- To ensure that the work of the City and the County on Carlisle Renaissance is properly co-ordinated and that, where possible, the views of other Members and relevant stakeholders are taken into consideration (e.g. City Vision Partnership)
- To feed back to each authority the views expressed by the group to assist the authorities in decision making in connection with Carlisle Renaissance matters.

Membership

- Six Members of each Authority

Frequency

- To meet as necessary to ensure that both short term and long term objectives are met.

**CARLISLE RENAISSANCE
JOINT MEMBER STEERING GROUP**

Name	Title	Organisation
Councillor Mike Mitchelson (Chair)	Leader of City Council	Carlisle City Council
Councillor Edward Firth	Deputy Leader / Portfolio Holder Finance & Resources	Carlisle City Council
Councillor Ray Bloxham	Portfolio Holder for Housing, Infrastructure & Transport	Carlisle City Council
Councillor Heather Bradley	Leader of Labour Group	Carlisle City Council
Councillor Cyril Weber	Labour Deputy Group Leader	Carlisle City Council
Councillor Trevor Allison	Lib Dem Group Leader	Carlisle City Council
Councillor Jim Tootle	Lib Dem Deputy Group Leader	Carlisle City Council
Maggie Mooney	Town Clerk & Chief Executive	Carlisle City Council
Ian McNichol *	Director of Carlisle Renaissance	Carlisle City Council
Councillor Timothy Stoddard	Leader of the Council (Cons)	Cumbria County Council
Councillor Joan Stocker	Deputy Leader (Lib Dem)	Cumbria County Council
Councillor Elizabeth Mallinson	Property Portfolio Holder	Cumbria County Council
Councillor Stewart Young	Labour Group Leader	Cumbria County Council
Councillor Reg Watson	Local Area Committee (Labour)	Cumbria County Council
Councillor Geoff Hodgson	Local Area Committee (Lib Dem)	Cumbria County Council
Peter Stybelski	Chief Executive	Cumbria County Council
Ralph Howard	Corporate Director Economy, Culture & Environment	Cumbria County Council

- **Contact for Information**

**CARLISLE RENAISSANCE
DEVELOPMENT FRAMEWORK & MOVEMENT STRATEGY
MEMBER WORKING GROUP**

Name	Title	Organisation
Councillor Ray Bloxham (Chair)	Portfolio Holder for Housing, Infrastructure & Transport	Carlisle City Council
Councillor H Bradley	Labour Group Leader	Carlisle City Council
Councillor T Allison	Lib Dem Group Leader	Carlisle City Council
Ian McNichol	Director of Carlisle Renaissance	Carlisle City Council
Chris Pearson *	Development Manager	Carlisle City Council
Councillor E Mallinson	Property Portfolio Holder	Cumbria County Council
Jonathan Smith	Transport Policy Team Leader	Cumbria County Council
Graham Haile	Principal Planning Officer, Spatial Planning	Cumbria County Council

* Contact for Information

**CARLISLE RENAISSANCE
RICKERGATE MEMBER WORKING GROUP**

Name	Title	Organisation
Councillor Edward Firth (Chair)	Deputy Leader	Carlisle City Council
Councillor to be confirmed	(Labour)	Carlisle City Council
Councillor Trevor Allison	Lib Dem Group Leader	Carlisle City Council
Ian McNichol	Director of Carlisle Renaissance	Carlisle City Council
Chris Pearson *	Development Manager	Carlisle City Council
Councillor to be confirmed	(Cons)	Cumbria County Council
Councillor to be confirmed	(Lib Dem)	Cumbria County Council
Councillor Cyril Weber	Carlisle Area Local Committee	Cumbria County Council
Ralph Howard	Corporate Director Economy, Culture & Environment	Cumbria County Council

* Contact for Information

APPENDIX B

PROJECT TEAMS

- Development Framework & Movement Strategy
 - Rickergate

**CARLISLE RENAISSANCE
DEVELOPMENT FRAMEWORK & MOVEMENT STRATEGY
PROJECT GROUP**

Name	Title	Organisation
Ian McNichol	Director of Carlisle Renaissance	Carlisle City Council
Chris Pearson	Development Manager	Carlisle City Council
David Atkinson	Head of Estates	Carlisle City Council
Les Tickner	Street Scenes Operation Manager	Carlisle City Council
Chris Hardman	Local Plans Officer	Carlisle City Council
John Bell	Tourism Manager	Carlisle City Council
Keith Poole	Service Development Manager	Carlisle City Council
Tom Millar *	Programme Manager	Carlisle City Council
Roger Higgins	Principal Urban Designer	Carlisle City Council
To be Confirmed	Finance	Carlisle City Council
To be Confirmed	Development Control	Carlisle City Council
Jonathan Smith	Transport Policy Team Leader	Cumbria County Council
Graham Haile	Principal Planning Officer, Spatial Planning Team	Cumbria County Council
To be Confirmed	Property	Cumbria County Council
Glynn Vaughan	Area Flood Defence Manager	Environment Agency
Mark Abbot	Planning & Strategy Manager	United Utilities
Stewart Swift	Cumbria Area Manager	NWDA
	Consultant	Taylor Young
	Consultant	Faber Maunsell
	Consultant	DTZ

* Contact for Information

**CARLISLE RENAISSANCE
RICKERGATE PROJECT GROUP**

Name	Title	Organisation
Ian McNichol	Director of Carlisle Renaissance	Carlisle City Council
Chris Pearson *	Development Manager CR	Carlisle City Council
David Atkinson	Head of Estates	Carlisle City Council
Tom Millar	Programme Manager CR	Carlisle City Council
Steve Adcock	Land & Property Manager	Cumbria County Council
Dave Keevil	ACO Operations Cumbria Fire & Rescue Service	Cumbria County Council
Dominic Harrison	DCFO Cumbria Fire & Rescue Service	Cumbria County Council
Neil Rhodes	Assistant Chief Constable	Cumbria Constabulary
Andy Christopherson	Programme Manager	Cumbria Constabulary
Robert De Vries	National FM Contact Manager	Probation Service
Mike Maiden	Chief Probation Officer	Cumbria Probation Service
Hazel Rowley	Strategic Estates Surveyor	DEFRA
Neil Milligan	Regional Estates Manager	Her Majesty's Courts Service
Steve Carman	Cumbria Area Estates Manager	Her Majesty's Courts Service
Gay Dobson	Corporate Services Director	Rural Payments Agency
Richard Green	Associate Director	Taylor Young

* Contact for Information

APPENDIX C

TASK GROUP

- Terms of Reference
- Membership

Carlisle Renaissance Task Group

Terms of Reference

September 2005

1. Context

- 1.1 Carlisle Renaissance is a major initiative that requires effective collaboration between Carlisle City Council and Cumbria County Council and their partners to ensure that the Vision for the City can be realised. Carlisle City Council and Cumbria County Council Joint Members Steering Group ("the Joint Steering Group") will drive forward the renaissance process. It will also establish Sub-Groups as required to oversee specific aspects of the renaissance process.
- 1.2 The Steering Group will direct, agree and endorse the work of the Task Group and will provide the political challenge. It will develop and clarify the work of the two local authorities and identify those specific projects on which each Council will provide the lead. The Task Group will steer and challenge the Carlisle Renaissance work at a technical level.
- 1.3 A new Carlisle Local Strategic Partnership (LSP) will provide the forum through which a wider partnership of public, private, voluntary and community sector stakeholders can engage in and contribute to Carlisle Renaissance.

2. Functions of the Carlisle Renaissance Task Group

- 2.1 The Carlisle Renaissance Task Group (the "Task Group") will provide strategic support to the two Local Authorities and advice on delivery and other relevant issues until such time as the LSP is established and a dedicated Implementation Team is in place. It will do this by:
 - Engaging representatives from central, regional and local government and other agencies in collaborative and partnership working on Carlisle Renaissance
 - Providing a forum for public sector stakeholders to share best practice in support of the delivery of Carlisle Renaissance
 - Helping to ensure that a sub regional, regional and national context to Carlisle Renaissance is maintained
 - Helping to ensure that strategic policy development reflects the needs of Carlisle Renaissance
 - Advising on partnership and governance arrangements
 - Providing strategic advice to the Interim Implementation Team
 - Acting as a critical friend to Carlisle Renaissance and forum for innovation
 - Helping to secure such technical and financial assistance as may be required in the delivery of Carlisle Renaissance
 - Reviewing the delivery programme and progress in meeting agreed targets

3. Powers

- 3.1 The Task Group will not have delegated authority from any of the organisations represented. Members of the Task Group cannot commit their organisation to any specific course of action without formal approval through normal organisational channels.

4. Membership

- 4.1 The following organisations will be represented on the Task Group

- Carlisle City Council
- Cumbria County Council
- Cumbria Vision
- Government Office for the North West
- Northwest Development Agency
- North West Regional Assembly
- English Partnerships
- Environment Agency
- Office of the Deputy Prime Minister

- 4.2 Membership will be reviewed on a regular basis as appropriate to the needs of Carlisle Renaissance.

5. Roles

- 5.1 Whilst it is not intended to restrict the contribution of organisations to specific areas of the Carlisle Renaissance agenda it is expected that they will play a leading role in respect of the following "issues"

Carlisle City Council	Lead agency Implementation Governance (Joint Steering Group) Learning City Development Framework/Planning
Cumbria County Council	Governance (Joint Steering Group) Movement Strategy Development Framework Learning City
Cumbria Vision	Economic Strategy Economic Renewal Action Plan
Government Office North West	Engaging Government Departments Sustainable Communities
Northwest Development Agency	Pan-regional initiatives
North West Regional Assembly	Regional spatial Strategy
English Partnerships	Development Framework Developer Procurement Best Practice
Environment Agency	Flood Defence
Office of the Deputy Prime Minister	Northern Way Best Practice Pan-regional initiatives Engaging Government Departments Sustainable Communities

6. **Administration**

- 6.1 The Task Group will be chaired by the Town Clerk and Chief Executive of Carlisle City Council and the City Council will be responsible for its secretariat.
- 6.2 The Task Group will meet at least monthly in the period to 31 March 2005. After this time its frequency will be reviewed.

CARLISLE RENAISSANCE TASK GROUP

Name	Title	Organisation
Councillor Mike Mitchelson (Chair)	Leader of the Council	Carlisle City Council
Maggie Mooney	Town Clerk & Chief Executive	Carlisle City Council
Ian McNichol	Director of Carlisle Renaissance	Carlisle City Council
David Atkinson	Head of Estates	Carlisle City Council
Chris Pearson	Development Manager	Carlisle City Council
Chris Hardman	Local Plans Conservation Manager	Carlisle City Council
David Beaty	Economic Development Manager	Carlisle City Council
Les Tickner	Street Scene Operations Manager	Carlisle City Council
Tom Millar *	Programme Manager	Carlisle City Council
Ralph Howard	Corporate Director Economy, Culture & Environment	Cumbria County Council
Rob Terwey	Transport & Spatial Planning Manager	Cumbria County Council
Jonathan Smith	Transport Policy Team Leader	Cumbria County Council
Chris Collier	Chief Executive	Cumbria Vision
Robert Johnston	Chief Executive	Chamber of Commerce
Paul Spooner	Regional Director	English Partnerships
Neil Clarke	Senior Regeneration Manager	English Partnerships
Kim Nicholson	Area Manager	The Environment Agency
Ian Warner	PACS Manager	The Environment Agency
Kathy Settle	Director of Regional Resilience	GONW
Liz Gill	Cumbria Area Team Leader	GONW
Dave Harrison	Head of DTI Agenda	GONW
Steve Fyfe	Local Plan & Transport Team Leader	GONW
Peter Styche	Director Housing & Communities	GONW
Peter Bailey	Housing Intervention Team Leader	GONW
Stewart Swift	Area Manager	NWDA
Andrew Sproat	Regeneration Manager	NWDA
Michael Gallagher	Director of Planning & Transport	North West Regional Assembly
Chris Stendall	Programme Manager – New Deal for Cities & Regions	Office of the Deputy Prime Minister
Sue Johnson	Policy Advisor	Office of the Deputy Prime Minister

Representation on this Group will vary; dependent upon priorities but the core Task Group organisations will remain as per those identified in the Carlisle Renaissance Prospectus.

* Contact for Information

APPENDIX D

DELIVERY TEAM

- **Roles & Responsibilities**

Carlisle Renaissance Team Roles

**Director of Carlisle Renaissance, Carlisle City Council
Ian McNichol**

To provide strategic management, leadership and support to the Council in order to fulfil the vision and strategic objectives of Carlisle Renaissance.

Project & Working Groups -

Attends:

- Council
- Executive
- Joint Management Team
- Senior Management Team
- Strategic Financial Planning Group
- Overview & Scrutiny Committees
- Joint Member Steering Group
- Task Group

Contact Information:

Carlisle City Council
Chief Executive's Office
1st Floor, Civic Centre
Carlisle, CA3 8QG

Tel. 01228 817399
Fax. 01228 817009
Email: ianmc@carlisle.gov.uk

Development Manager

Chris Pearson

Working within the Development Directorate overseeing physical and property related aspects of the Carlisle Renaissance programme.

In particular, this role involves overseeing the Development Framework and Movement Strategy element of the programme.

Principal responsibilities are:

- To engage with the Private Sector and to maximise investment to revitalise and expand the City Centre.
- To oversee preparation of Development Briefs for opportunity sites in the urban core.

Project & Working Groups -

Attends:

- Delivery Framework & Movement Strategy Project & Members Working Group
- Rickergate Project & Members Working Group
- Carlisle Renaissance Joint Members Steering Group
- Carlisle Renaissance Task Group

Contact Information:

Carlisle City Council
Development Services
Property, 8th Floor,
Civic Centre
Carlisle, CA3 8QG

Tel. 01228 817015

Email: christopherp@carlisle.gov.uk

Communications & Consultation Officer
Andrew Woods

Development and deliver a communications and consultation strategy for Carlisle Renaissance.

Principal responsibilities are:

- To promote Carlisle Renaissance externally
- To work with Members and officers to ensure that Carlisle Renaissance is promoted within the organisation
- To action consultation with the resident and business community, stakeholders and other partners.

Project & Working Groups -

Attends (as required):

- Delivery Framework & Movement Strategy Project & Members Working Group
- Carlisle Renaissance Joint Members Steering Group
- Consultation Advisory Group

Contact Information:

Carlisle City Council
People, Policy & Performance
Communications Office
1st Floor, Civic Centre
Carlisle, CA3 8QG

Tel. 01228 817527

Email: andrewwo@carlisle.gov.uk

Principal Urban Designer
Roger Higgins

To establish an urban design framework for the City Centre within the context of the Development Framework & Movement Strategy and Local Plan.

Advising Development Control on planning applications regarding 'best design quality', primarily those in the urban core.

To produce Design Briefs for opportunity sites within the urban core.

Project & Working Groups -

Attends as (required):

- Delivery Framework & Movement Strategy Project & Members Working Group
- Rickergate Project & Members Working Group
- Carlisle Renaissance Joint Members Steering Group
- Infrastructure Overview & scrutiny Committee
- Historic Core Group

Contact Information:

Carlisle City Council
Development Services
Planning, 6th Floor,
Civic Centre
Carlisle, CA3 8QG

Tel. 01228 817077

Email: rogerh@carlisle.gov.uk

Programme Manager

Tom Millar

To prepare the Delivery Plan for Carlisle Renaissance and provide programme and project management support to ensure targets are achieved.

To prepare a strategic programme and monitor progress of projects to ensure delivery within agreed parameters.

Project & Working Groups -

Attends:

- Delivery Framework & Movement Strategy Project & Members Working Group
- Rickergate Project & Members Working Group
- Carlisle Renaissance Joint Members Steering Group
- Carlisle Renaissance Task Group

Contact Information:

Carlisle City Council
Chief Executive's Office
1st Floor, Civic Centre
Carlisle, CA3 8QG

Tel. 01228 817018
Fax. 01228 817009
Email: thomasm@carlisle.gov.uk

PA/Administrator

Debbie Kavanagh

To act as Personal Assistant/Administrator to the Programme Director for Carlisle Renaissance providing confidential administrative and secretarial service.

To provide administrative support to the Carlisle Renaissance Team.

Project & Working Groups - This team member attends all Carlisle Renaissance meetings.

Contact Information:

Carlisle City Council
Chief Executive's Office
1st Floor, Civic Centre
Carlisle, CA3 8QG

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Fax. 01228 817009
Email: debbiek@carlisle.gov.uk

APPENDIX E

CONSULTATION

- **State of the City Presentation**

**Carlisle City Council
State of the City event
1 March 2006**



State of the City

- **The Mayor of Carlisle, Cllr Sandra Fisher**

State of the City

- **The Leader of Carlisle City Council,
Cllr Mike Mitchelson**

Creating a Brighter Future

The Council's mission is:-

**'To ensure a high quality of life for all in both
our urban and rural communities'**

Carlisle City Council priorities

Cleaner, greener & safer



Carlisle
renaissance

Budget 2006/2007

What we HAVE to do

- **Planning**
- **Building Control**
- **Housing Strategy**
- **Environmental Services**
 - Waste collection
 - Food standards

Budget 2006/2007

What we WANT to do

- **Tourism**
- **Community events**
- **Culture / sport / leisure**
- **Economic development**
- **Parks and open spaces**

Budget 2006/2007

- **Financial control**
- **External pressures**
- **Efficiency savings**
- **New investment**

Budget 2006/2007

- **Consultation**
 - Public
 - Business
 - Parish Councils
 - Trades Unions
 - Overview & Scrutiny

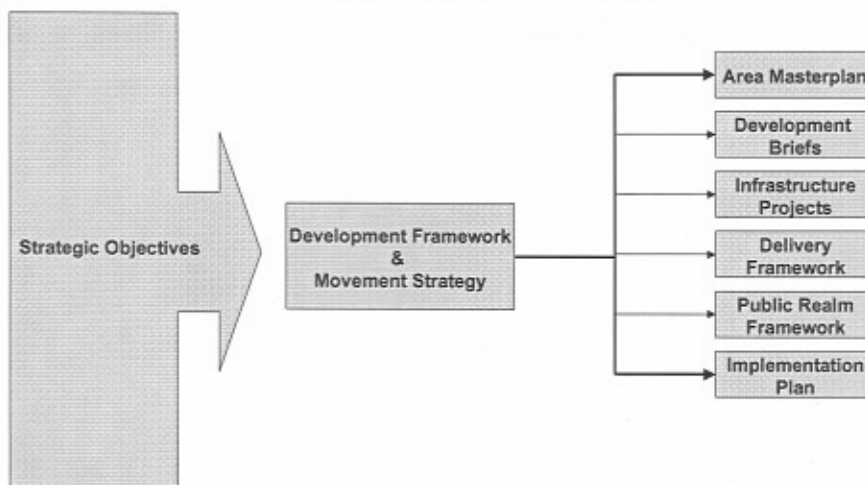
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Strategic Objectives

- Strengthen the City's economic base
- Establish Carlisle as a Learning City
- Maximise the City's tourism potential
- Establish sustainable communities
- Expand the City Centre
- Improve movement into and around the City

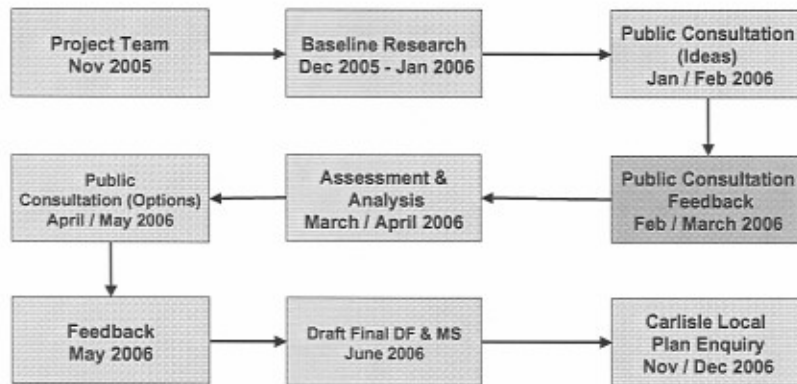
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Objectives & Outputs



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Milestones



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Consultation Methodology



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Participation

- >2000 people attended the exhibitions
- >1500 participated in structured surveys
- >150 Employers attended events
- >500 Children & Young People attended events
- >60 Stakeholders attended workshops
- >5000 Leaflets / Questionnaires distributed
- >1200 completed Questionnaires received to date

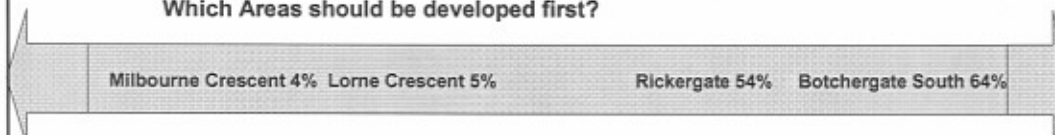
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Initial Findings : Areas of Opportunity

How strongly do you agree with developing the Areas of Opportunity?



Which Areas should be developed first?



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Initial Findings “Transformational Areas”

RickerGate Area

- 49% prefer a Theatre / Concert Hall
- 40% think it's a “Good Location for a Hotel & Conference Hall”

Citadel Area

- 46% agree it could be developed for Office & Retail
- 59% disagree it would be a good location for city centre living
- 32% disagree with developing this area

Viaduct Estate Road

- 69% disagree this is a good location for a large supermarket
- 63% disagree this is an ideal location for housing
- 76% agree this area needs to be better connected to the City centre

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Initial Findings : Movement

- 70% would be encouraged to use public transport more if the cost was more attractive than using the car
- 47% said they would be encouraged to use public transport if reliability was improved
- 54% would support a transport initiative to improve bus facilities and routes
- 50% feels that a low cost Park & Ride would improve city centre parking
- 42% felt that more short term parking spaces would improve City centre parking
- 43% would support better pedestrian routes
- 40% would support removing traffic from the City centre

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Initial Findings : Perceptions

- 95% enjoy living in the Carlisle Area and want to continue living here
- 70% believe Carlisle has changed for the better over the last 10 years
- 32% believe the historic aspects of the City should be promoted
- 29% described the people of Carlisle as "Friendly" - the highest recorded response received

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Carlisle City Council State of the City event 1 March 2006

Questions and Answers

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CITY-COUNCIL**

www.carlisle.gov.uk