

# **RESOURCES OVERVIEW AND SCRUTINY PANEL**

## ***Panel Report***

**Public**

**Date of Meeting:** 13<sup>th</sup> October 2011

**Title:** CORPORATE RISK MANAGEMENT

**Report of:** Acting Chief Executive

**Report reference:** CE 26/11

### **Summary:**

The purpose of this report is to update members of the Resources Overview and Scrutiny Panel on risk management arrangements and to consider the Corporate Risk Register.

### **Questions for / input required from Scrutiny:**

Scrutiny and feedback on risk management arrangements and the Corporate Risk Register.

**Contact Officer:** Sarah Mason

**Ext:** 7053

Note: in compliance with section 100d of the Local Government (Access to Information) Act 1985 the report has been prepared in part from the following papers: None

## CITY OF CARLISLE

To: Resources Overview and Scrutiny Panel  
Date: 13<sup>th</sup> October 2011

### **1. Background**

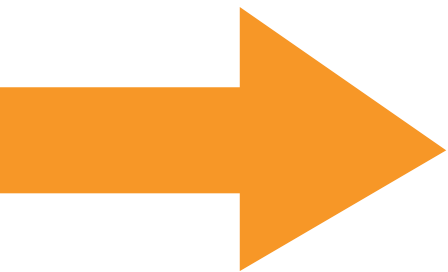
In accordance with the Council's Risk Management Policy, the draft Corporate Risk Register (CRR) is submitted to this Panel for scrutiny.

### **2. Comments on the Corporate Risk Register**

The current risks associated with delivering the Corporate Plan have been reviewed by the Senior Management Team and the Corporate Risk Management Group. The risks are detailed in Appendix A showing updated mitigation controls and risk scores.

### **3. Recommendations**

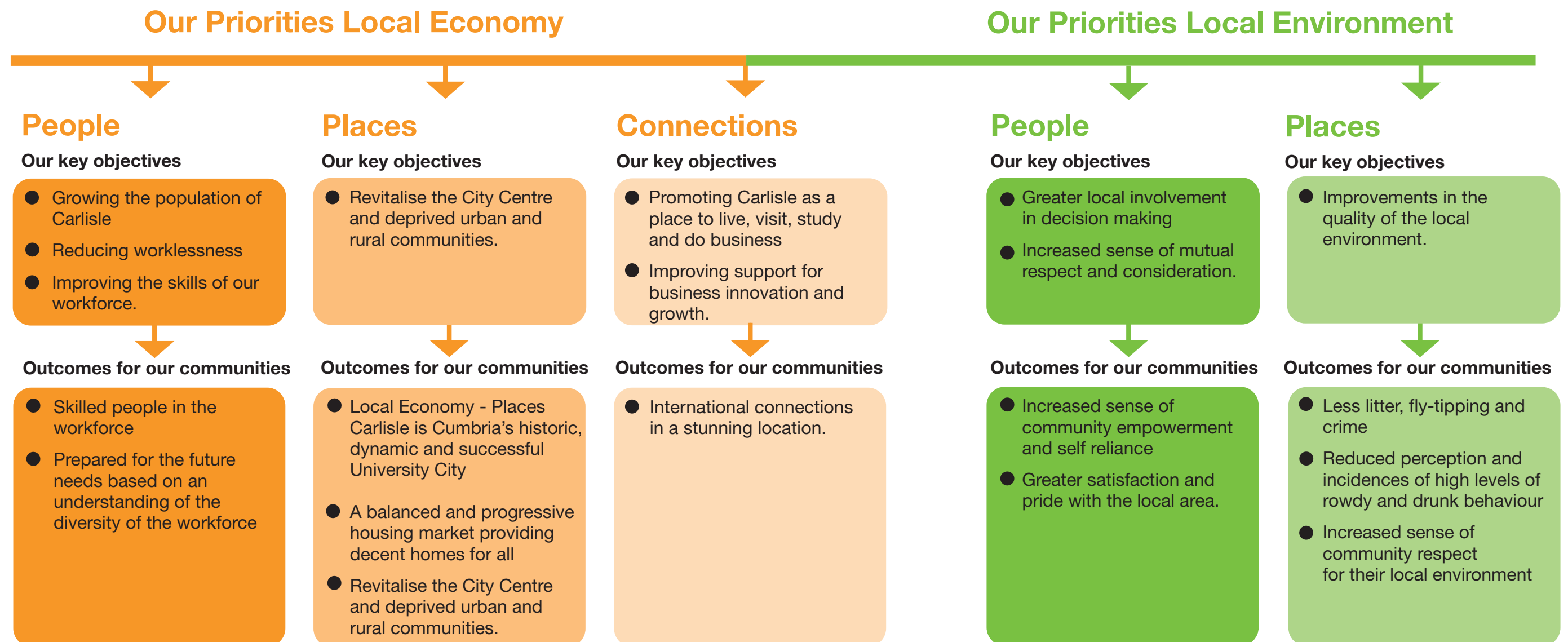
- The Panel is asked to scrutinise and comment on the CRR as set out in Appendix A.



## Appendix A

# Corporate Risk Register

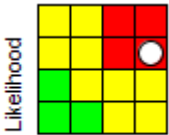
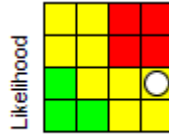

Managing the opportunities and threats in delivering the Corporate Plan



# Corporate Risk Register 28 September 2011

Note: Amendments in the last quarter are marked in italics. The inclusion of the previous and current risk matrices shows the effect that the control strategies have had on risk ratings since the last quarterly update. A target risk matrix shows the risk level that the Council is aiming to achieve from the successful implementation of the control strategies and the date for when this will be achieved.

<b>Limited Resources</b>	<b>There is a risk that scarce resources are not directed to priority areas within the Council's key objectives of local environment and local economy</b>
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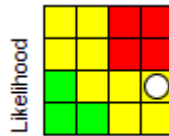

Present and Previous Matrices	Review Dates	Present and Previous Risk Scores	Current Action Status/Control Strategy	Target Risk Matrix
 <p>Likelihood</p> <p>Impact</p>	22-Sep-2011	12	<p>To make sure that the Transformation Programme, and the Medium Term Financial Plan and the Annual Budget are coherently focussed toward the appropriate allocation of resources to deliver the organisation's key objectives. It is anticipated that it will take a <i>further</i> 2 budget cycles to be confident in delivering the required efficiencies. Two year (2012/13 and 2013/14 budgets) RSG settlement is in line with Council projections for transformational savings requirements.</p> <p><i>Further savings of £635,000 have been identified by SMT and will be implemented by 1st April 2012.</i></p>	 <p>Likelihood</p> <p>Impact</p>
 <p>Likelihood</p> <p>Impact</p>	23-Jun-2011	12		

<b>Current Impact Description</b>	Critical
<b>Current Likelihood Description</b>	Reasonably probable
<b>Risk Score</b>	12

<b>Target Risk Date</b>	31-Mar-2013
<b>Target Risk Score</b>	8

<b>Managed By</b>	Jason Gooding
<b>Portfolio Holder</b>	Councillor J Mallinson

<b>Provision of Disabled Facility Grants (DFGs)</b>	The previous risk has been that capital funding was unavailable to meet the demand placed upon the service. These are statutory grants and provision has to be made for them. Level of DFG expenditure in 2010/11 was £1.7 million with £200k also approved at year end. The level of grant in 2011/12 is £663,000. Riverside have confirmed full financial year contribution as £300,000. Cumbria County Council (Health to Social Care) have committed a contribution countywide and Carlisle is estimated to receive £150,000. This is to be ratified at the next County Chief Executives meeting. The total is £1,113,000. It is envisaged that supplementary estimate will not be required. In addition grants will have been approved for projects to the value of approximately £200k to be delivered after 1 April 2012. Provision will need to be made for these works in 2012/13 budgets. There is a litigation and reputational risk to the Council if the 6 month grant claim timeframe is exceeded.
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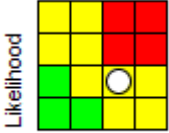
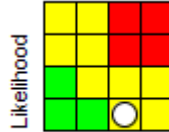
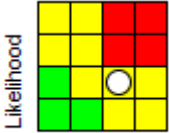
Present and Previous Matrices	Review Dates	Present and Previous Risk Scores	Current Action Status/Control Strategy	Target Risk Matrix
 Likelihood Impact	22-Sep-2011	8	<ul style="list-style-type: none"> <li>- Future procurement will be through Chest Framework.</li> <li>- Strengthened assessment function and joint work with Occupational Therapists.</li> <li>- Ensure minimum specification for applications is appropriate and consistent.</li> </ul>	 Likelihood Impact
 Likelihood Impact	23-Jun-2011	16	<ul style="list-style-type: none"> <li>- Improved data management to forecast and control demand.</li> <li>- Improved internal 'triage' process.</li> <li>- Improved understanding of funding support.</li> </ul>	

<b>Current Impact Description</b>	Critical
<b>Current Likelihood Description</b>	Remote
<b>Risk Score</b>	8

<b>Target Risk Date</b>	01-Nov-2011
<b>Target Risk Score</b>	8

<b>Managed By</b>	Keith Gerrard
<b>Portfolio Holder</b>	Councillor Bloxham

<b>Vision for the City</b>	<b>There is a risk that there is no clear consensus/ vision for the City's Economy and no agreed strategy with Partners.</b>
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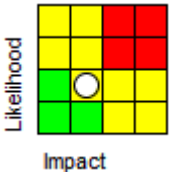
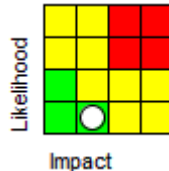
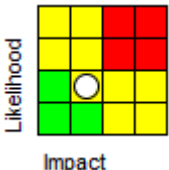
<b>Present and Previous Matrices</b>	<b>Review Dates</b>	<b>Present and Previous Risk Scores</b>	<b>Current Action Status/Control Strategy</b>	<b>Target Risk Matrix</b>
	26-Sep-2011	6	<p>The Council has led the redevelopment of the Economic Development and Enterprise Group to form a new Carlisle Enterprise Partnership (CEP). <i>The CEP has now held it's first meeting and is now refreshing the existing action plans.</i> This group will now take responsibility for delivering on the key plans for managed growth:</p> <ul style="list-style-type: none"> <li>- Improving Business Performance</li> <li>- Supporting Growth and Investment</li> <li>- Growing the Low Carbon Economy</li> <li>- Raising Skills and Reducing Unemployment</li> <li>- Enhancing Quality of Life</li> <li>- Place shaping and connectivity</li> </ul>	
	28-Jun-2011	6		

<b>Current Impact Description</b>	High
<b>Current Likelihood Description</b>	Remote
<b>Risk Score</b>	6

<b>Target Risk Date</b>	31-Mar-2011
<b>Target Risk Score</b>	3

<b>Managed By</b>	Darren Crossley
<b>Portfolio Holder</b>	Councillor Mitchelson

<b>Community involvement in decision making</b>	<b>There is a risk that communities are not sufficiently engaged in the Transformation programme.</b>
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<b>Present and Previous Matrices</b>	<b>Review Dates</b>	<b>Present and Previous Risk Scores</b>	<b>Current Action Status/Control Strategy</b>	<b>Target Risk Matrix</b>
	26-Sep-2011	4	Engagement activity is now taking place with a range of community and charitable organisations who are responding to the current financial issues and assisting with future Council grant policies and budget preparations. The Council is also working with other Local Strategic Partners to establish other mechanisms for engaging local communities e.g. the review of neighbourhood forums.	
	28-Jun-2011	4		

<b>Current Impact Description</b>	Marginal
<b>Current Likelihood Description</b>	Remote
<b>Risk Score</b>	4

<b>Target Risk Date</b>	31-Mar-2011
<b>Target Risk Score</b>	2

<b>Managed By</b>	Keith Gerrard
<b>Portfolio Holder</b>	Councillor Geddes