



INFRASTRUCTURE OVERVIEW AND SCRUTINY COMMITTEE

Committee Report

Public/Private*

Date of Meeting: 11 June 2009

Title: TRANSFORMATION PROGRAMME – REVIEW OF PRIORITIES

Report of: Head of Policy and Performance Services

Report reference: PPP 24/09

Summary:

The report builds on the information presented in the preceding report and offers a more detailed consideration of what the proposed priorities around the economy and the environment may entail. A number of longer term strategic objectives and outcomes, how success may be measured, and a number of key projects that will ensure delivery, are presented in Appendix 1 for consideration.

Questions for / input required from Overview and Scrutiny:

1. Comment on the initial proposals around what economy and environment might mean, bearing in mind the requirement “to articulate clear and unambiguous priorities for the City Council.”
2. Are the proposals sufficient for the Council to support local business and the wider community during the recession, and for us to have a key role in leading the recovery?
3. Are there any gaps, particularly what is proposed for strategic outcomes and how they will be delivered (key projects)?
4. Do the values sufficiently reflect the kind of organisation we want to be?

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Note: in compliance with section 100d of the Local Government (Access to Information) Act 1985 the report has been prepared in part from the following papers: None

1. BACKGROUND INFORMATION

The City Council has had three priorities for a number of years: Cleaner, Greener, Safer, Learning City and Carlisle Renaissance. Although we can demonstrate a number of significant achievements, the priorities have proved to be very broad, and within the current financial constraints of the City Council and macro economic climate, we now need to determine a far clearer focus and purpose for our organisation.

The review of the priorities is helping to inform the restructure of the organisation and must enable the Council to deliver significant financial savings. At the same time, we must continue to improve service delivery to our local communities that best addresses their needs, having particular regard to the current economic climate.

The priorities of the City Council should allow it to exercise its strategic and community leadership roles and should help to bring together the wider Partnership to gain efficiencies and to improve local service delivery. A number of the proposals in appendix 1 demonstrate how they align with the Carlisle Partnership and Community Plan, and how they may support the Cumbria Local Area Agreement.

The Council is also mindful of the new Duty to Involve and a number of the proposals may serve to develop a bigger role for local communities in influencing decisions, and therefore helping to shape the places where they live.

2. CONSULTATION:

Planned: Community, Corporate Resources and Infrastructure Overview and Scrutiny Committees
Employees
Trades Unions
Residents through Carlisle Focus and the website
Carlisle Partnership

3. IMPLICATIONS

The short and long term implications of the transformation programme on the Council's financial position, on employees, and on local communities, will be determined as it progresses and will be subject to further reporting.

Priority	Economy	Environment
Strategic objective	To strengthen Carlisle's economic position both now and in anticipation of economic recovery	To make Carlisle a great place to live
Long term strategic outcomes	<ul style="list-style-type: none"> • A diverse economy that includes high value added jobs and opportunities for graduates • A range of housing that is decent and affordable and helps to sustain communities • Public transport that supports sustainable development • A thriving city centre and other service centres – <i>to be defined</i> 	<ul style="list-style-type: none"> • Increase satisfaction with the places people live • Improve access to green space and opportunities for physical activity • People feel safer • People feel they can influence decisions that effect them • People are active citizens • People get on well together • Reduce health inequalities in urban and rural communities • Improve quality of life for our most vulnerable groups
Targets / measures	<p>Carlisle Renaissance success measures <i>to insert</i></p> <p>VAT registration rate NI 171 LAA</p> <p>Working age people on out of work benefits NI 152</p> <p>Working age people claiming out of work benefits in worst performing neighbourhoods – NI 153 LAA</p> <p>Previously developed land vacant / derelict for more than 5 years – NI 170</p> <p>Net additional homes provided NI 154 LAA</p> <p>Number of affordable homes NI 155 LAA</p> <p>Access to services by public transport, walking and cycling NI 175 LAA</p>	<p>% satisfied with where they live – NI 5 LAA</p> <p>% satisfied with parks and open space</p> <p>No. of green flag awards</p> <p>Adult participation in sport – NI 8</p> <p>Street cleanliness (graffiti, litter, fly posting) NI 195 LAA)</p> <p>Street cleanliness (fly tipping) NI 196</p> <p>% different backgrounds get on well together – NI 1 LAA</p> <p>% feel they can influence decisions in their locality – NI 4 LAA</p> <p>People who volunteer – NI 6</p> <p>Health inequalities between spearhead area and England population</p> <p>Healthy life expectancy at 65 yrs – NI 137</p> <p>Level 3 <i>or Achieving</i> Equality Standard</p> <p>Crime / anti-social behaviour indicators</p>
Key projects / How?	<p>Support delivery of Carlisle Renaissance – <i>define how to ensure clarity</i></p> <p>Deliver the Local Development Framework / Growth Point programme</p> <p>Deliver the property review</p> <p>Support local businesses through the recession - recession planning <i>could be smartened up into action plan</i></p> <p>Develop a green travel plan <i>across the Partnership</i></p>	<p>Develop area based working across the Carlisle Partnership <i>that is informed by the empowerment pilots</i></p> <p>Produce neighbourhood action plans <i>in Carlisle South</i> that reflect the different priorities of local communities</p> <p>Produce community led plans in rural communities – <i>to be defined</i></p> <p>Develop a site for the gypsy and traveller community – based on best practice</p> <p>Develop a community resource (<i>centre of excellence</i>) for homeless people and the wider community</p> <p>Deliver the Health Improvement Plan – <i>this is for the Partnership – the Council could define its role more fully</i></p>
Values	Demonstrate excellent community leadership	

A top performing organisation
Achieve value for money
Empower our employees
Work in partnership
Manage our impact on the
environment
Focus on most vulnerable
Nurture our councillors and
employees