



Health & Wellbeing Scrutiny Panel

Thursday, 22 July 2021 AT 10:00 In the Council Chamber, Civic Centre, Carlisle, CA3 8QG

** A pre meeting for Members to prepare for the Panel will take place 45 minutes before the meeting**

The Press and Public are welcome to attend for the consideration of any items which are public.

Members of the Health & Wellbeing Scrutiny Panel

Councillor Paton (Chair), Councillors Mrs Finlayson (Vice-Chair), Glover, Mrs McKerrell, Shepherd, Sunter, Mrs Tarbitt, Miss Whalen.

Substitutes:

Alcroft, Atkinson, Bainbridge, Birks, Mrs Bowman, Brown, Collier, Ms Ellis-Williams, Mrs Glendinning, Lishman, Meller, Mrs Mitchell, Mitchelson, Morton, Ms Patrick, Robson, Miss Sherriff, Southward, Dr Tickner, and Tinnion.

PART A

To be considered when the Public and Press are present

Apologies for Absence

To receive apologies for absence and notification of substitutions.

Declarations of Interest (including declarations of "The Party Whip")

Members are invited to declare any disclosable pecuniary interests, other registrable interests, and any interests, relating to any item on the agenda at this stage.

Public and Press

To agree that the items of business within Part A of the agenda should be dealt with in public and that the items of business within Part B of the agenda should be dealt with in private.

Minutes of Previous Meetings

To note that Council, on 20 July 2021, received and adopted the minutes of the meetings held on 8 April and 10 June 2021. The Chair will sign the minutes. [Copy minutes in Minute Book 48(1)].

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A.1 CALL-IN OF DECISIONS

To consider any matter which has been the subject of call-in.

A.2 CARLISLE PLAN 2021-23

Portfolio:LeaderDirectorate:Community ServicesOfficer:Darren Crossley, Deputy Chief Executive
Steven O'Keeffe, Policy and Communications ManagerReport:PC.25/20 herewith

Background:

The Deputy Chief Executive to submit an update on the draft Carlisle Plan for consultation.

Why is this item on the agenda?

Item requested by the Panel at its meeting of 8 April 2021 (Minute excerpt HWSP.32/21 refers)

What is the Panel being asked to do?

That the Panel consider and comment on the draft Carlisle Plan.

A.3 <u>SUSTAINABLE FOOD PLACES - FOOD CARLISLE FROM BRONZE TO</u> 23 -<u>SILVER</u> 30

Portfolio:	Communities, Health and Wellbeing
Directorate:	Community Services
Officer:	Jeannie Pasley, People and Places Officer
	Emma Mackie, Food Carlisle Co-ordinator
Report:	CS.29/21 herewith

Background:

The Deputy Chief Executive to submit a report on the progress of Food Carlisle, a Sustainable Food Places (SFP) Partnership, who are working towards achieving silver SFP status. Carlisle City Council are one of the partners of Food Carlisle.

A representative from Food Carlisle has been invited to attend the meeting.

Why is this item on the agenda?

Item agreed by the Panel as part of its Work Programme.

What is the Panel being asked to do?

That the Panel supports Food Carlisle in working towards the Silver Sustainable Food Places award.

A.4 OVERVIEW REPORT

Cross Cutting
Cross Cutting
Rowan Jones, Overview and Scrutiny Officer
OS.19/21 herewith

Background:

To consider a report providing an overview of matters related to the work of the Health and Wellbeing Scrutiny Panel.

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Why is this item on the agenda?

The Health and Wellbeing Scrutiny Panel operates within a Work Programme which is set for the 2021/22 municipal year. The Programme is reviewed at every meeting so that it can be adjusted to reflect the wishes of the Panel and take into account items relevant to this Panel in the latest Notice of Executive Key Decisions.

What is the Panel being asked to do?

Note the items within Panel remit on the most recent Notice of Executive Key Decisions Note the current Work Programme

PART B

To be considered when the Public and Press are excluded from the meeting

-NIL-

Enquiries, requests for reports, background papers etc to: committeeservices@carlisle.gov.uk



Health & Wellbeing Scrutiny Panel

Agenda Item:

A.2

Meeting Date: Portfolio:	22 July 2021 Leader
Key Decision:	Yes
Within Policy and Budget Framework	Yes
Public / Private	Public
Title:	Carlisle Plan 2021-2023
Report of:	Deputy Chief Executive
Report Number:	PC 25/21

Purpose / Summary:

To progress the adoption of a new Carlisle Plan, which forms part of the Council's Policy Framework.

Recommendations:

• That the Panel consider and comment on the draft Carlisle Plan.

Tracking

Executive:	31 August 2021	
Scrutiny:	Business & Transformation Scrutiny Panel 15 July 2021	
	Health & Wellbeing Scrutiny Panel 22 July 2021	
	Economic Growth Scrutiny Panel 29 July 2021	
Council:	14 September 2021	

1. BACKGROUND

- 1.1. The draft Carlisle Plan 2021-23 has been updated since the last round of scrutiny panels in April 2021.
- 1.2. Public consultation is now a possibility, with the increased likelihood of the lifting of the Covid-19 Restrictions on 19th July, as set out in the national roadmap.

2. PROPOSALS

- 2.1. The final draft version for public consultation has been agreed by the Leader.
- 2.2. A designed version of the content included in this report will be circulated to the Panel prior to the meeting. As well as the designed version, a digital illustrated map will be produced to showcase the investment and economic benefits, in terms of jobs and visitors, that the plan will deliver.
- 2.3. Progress on the programmes underpinning the draft Carlisle Plan will be reported in the quarterly performance report.
- 2.4. Service planning for 2021/22 has been completed and the Directorate and Corporate Plans have been agreed by Senior Management Team.

3. RISKS

3.1. The risks associated with the delivery of the Carlisle Plan will be managed in accordance with the Risk Management Assurance Framework Policy.

4. CONSULTATION

- 4.1. Initial consultation with the three scrutiny panels was been completed in April 2021.
- 4.2. Public consultation can now be planned and an outline plan for consultation is presented below:

Activity	Dates	
Launch of public consultation	Mid-July	
Online consultation webpage and survey	Mid-July to 6 th August	
Face to face consultation, linked to key projects:	2 nd – 6 th August	
 Greenmarket and Old Town Hall 		
Assembly Room		
Tribe Carlisle, Bitts Park		
July scrutiny round	15 th , 22 nd and 29 th July	
End of public consultation	6 th August	

- 4.3. Effective consultation and engagement around the priorities and programme can be achieved by linking this work to the work on the key projects. Wherever possible, opportunities to promote the Carlisle Plan will be linked to the consultation and engagement work on the underpinning programmes.
- 4.4. Informal consultation on the plan will continue with partners engaged in delivering the priorities.

5. CONCLUSION AND REASONS FOR RECOMMENDATIONS

- 5.1. The commitment of investment in Carlisle and development of clear programmes and strategies now means that it is an appropriate time to update the Carlisle Plan.
- 5.2. The recommendation is:
 - That the Panel consider and comment on the draft Carlisle Plan.

6 CONTRIBUTION TO THE CARLISLE PLAN PRIORITIES

6.1 The draft Carlisle Plan sets out the new priorities.

Contact Officer:	STEVEN O'KEEFFE	Ext:	7258
Appendices attached to report:	Draft Carlisle Plan 2021-2023 (A draft designed version will be circula	ated, pr	ior to the meeting)

Note: in compliance with section 100d of the Local Government Act 1972 the report has been prepared in part from the following papers: None

CORPORATE IMPLICATIONS:

LEGAL - The Carlisle Plan 2021-23 replaces the previous Carlisle Plan 2015-18 and forms part of the Council's Policy Framework. In exercising some statutory powers, the Council must have regard to its approved Plan.

FINANCE – There are no specific financial implications of adopting the Carlisle Plan, however the plan will be used to inform future budget processes to align council resources to the priorities contained within it.

EQUALITY – None. The equality impacts will be considered within the programmes and projects of the two priorities.

PROPERTY – Carlisle City Council has an extensive property portfolio that can assist in delivering the aspirations of the plan.

INFORMATION GOVERNANCE – None.

Carlisle Plan 2021-23

The vision

To enable Carlisle to grow and prosper as the capital of the Borderlands region, benefiting the health and wellbeing of the people of Carlisle.

We will work in partnership so that all can enjoy the benefits of new opportunities and choices, whilst rising to the challenges of a changing climate.

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Foreword

As Leader of Carlisle City Council, it is my privilege to present the Carlisle Plan - an ambitious plan to deliver growth. It has been an unprecedented period and the Covid-19 pandemic has tested our resilience and impacted on all our lives.

Working with partners, more than £250 million of government funding has been secured to deliver housing, infrastructure, and regeneration projects. This is in addition to the two major projects already underway - The Sands Centre Redevelopment and the reinstatement of the ground floor of the Civic Centre.

Carlisle is now well placed to bounce back from the impact of the pandemic and the programmes and projects in this Plan will make a tremendous contribution to this recovery. The Council is the lead for programmes and projects including, St. Cuthbert's Garden Village, the Future High Street Fund and Town Deal.

In simple terms this means supporting existing jobs and developing new jobs, building new homes, and creating new opportunities for economic growth. The health and wellbeing of all our residents remains the focus of the response and recovery from the pandemic, this Plan will continue to support the good, lifelong health and wellbeing of our residents and visitors.

In my time as Leader of the Council I have been consistently impressed at how the Council delivers good quality services, delivered in a customer friendly way. The recent response of all staff to the pandemic has been truly magnificent, a real credit to the Council at a time of great need.

The focus on two priorities, economic growth and health and wellbeing, will continue to guide our use of new and existing resources. This is in addition to the daily delivery of all the Council services, which are equally important but often less visible.

Working together we can deliver economic growth and improve health and wellbeing.

Leader of Carlisle City Council, Cllr John Mallinson

Introduction

The Carlisle Plan, the third of its kind, is an ambitious plan setting out the Council's vision, priorities and key actions.

Carlisle is the capital of Cumbria with a population more than 108,000. The city is recognised as the capital of an economic region serving 1.1 million people who live in Cumbria, Northumberland, and Southern Scotland.

The City of Carlisle is the largest settlement in the district with more than two thirds of the population. The remaining population is distinctly more rural and in places extremely sparse. The most significant rural populations are in smaller market towns and large villages spread across the district, including Brampton, Dalston, Longtown and Wetheral.

Across the district, there are a wealth of natural and cultural assets making Carlisle a great place to live, work and visit. Carlisle draws strength from its strategic location, with heritage and environmental sites of national and international importance (Solway Coast and North Pennines) and good connections to national infrastructure. Now is a golden opportunity for growth and development, Carlisle can build on its established economic role whilst encouraging the development of new sectors and entrepreneurship.

Carlisle is set within some of the country's most spectacular natural scenery and the city is the final stop for three of the country's scenic railway lines (Settle to Carlisle, Cumbria Coast Line and Tyne Valley Line). Landmark buildings and heritage sites such as Carlisle Castle, Carlisle Cathedral, Lanercost Priory and Hadrian's Wall attract visitors from across the world.

The Covid-19 pandemic has had a significant impact on our local economy. The impact has highlighted the importance of health and wellbeing across all communities reminding us that Carlisle is a place focused on tackling health inequalities and enabling communities to thrive and be healthy. This Plan will help Carlisle to bounce back from this public health emergency, with greater confidence and commitment to meet future challenges.

The Vision

To enable Carlisle to grow and prosper as the regional capital, benefiting the health and wellbeing of the people of Carlisle.

We will work in partnership so that all can enjoy the benefits of new opportunities and choices, whilst rising to the challenges of a changing climate.

The Council plays a key role in enabling growth and prosperity, building on Carlisle's reputation as a regional economic capital. Our focus is on raising prosperity levels across the district as the primary purpose of the Plan; prosperity being the most important determinant of health and wellbeing. Improving health and wellbeing and tackling Climate Change will run through all our plans and services.

There are challenges ahead that will impact especially on our rural areas due to their ageing population, accessibility and often higher living and infrastructure costs. Knowing these issues and adapting policies and practices to meet the needs of rural areas will be vital to fulfilling the Vision.

Many of our activities and assets have a significant impact on the wider social, economic, and environmental determinants of health and wellbeing. Our employees work to address health inequalities daily and have a positive impact on the lives of some of the most vulnerable residents in Carlisle. We will continue to support the work of the Carlisle Healthy City partnership and the aspirations outlined in the Phase VII World Health Organisation Healthy City Plan.

We will be the best possible partner to organisations, communities and individuals that share our commitment, clarity, and confidence in Carlisle. We will help shape the future of Carlisle, delivering the priorities in the Plan whilst operating a highly effective organisation where employees are supported to be the best they can be. We will continue to adapt to meet the financial challenges of the future by carefully and confidently allocating our resources whilst seeking to develop new income streams that add value to the local economy.

Principles

The Seven Principles of Public Life

All officers and Carlisle City Councillors adhere to The Seven Principles of Public Life (also known as the Nolan Principles):

- Selflessness.
- Integrity.
- Objectivity.
- Accountability.
- Openness.
- Honesty.
- Leadership.

Clarity, confidence, and commitment

Three principles have been developed by our staff and Councillors to guide how we will deliver the vision for Carlisle:

- Clarity.
- Confidence.
- Commitment.

We are a clear, committed, and confident Council.

By setting out our vision, we show that we understand the needs of Carlisle's residents, businesses, and visitors. Our plans to respond to these needs are clear and straightforward. We know what is expected of us and do our best to create clarity in how we work.

We are committed to achieving our vision for Carlisle. We will ensure that our day to day work and resources are consistent with the priorities.

We will continue to work effectively with partners to drive positive change for Carlisle and will celebrate our successes and achievements. As part of our ongoing work to develop all our communities we will engage young people and make sure the Carlisle Plan helps to deliver their aspirations for Carlisle.

Priorities

Economic growth

We will continue to prioritise the current response to and rapid recovery from the economic impacts of the Covid-19 pandemic on the local economy.

We aim to deliver inclusive and sustainable economic growth, ensuring we provide opportunities for all our communities to prosper. We will boost the local economy, making Carlisle a more attractive place for investment, improving skills and drive key sector development. Committed to ensuring our growth agenda is as inclusive as possible, we will ensure that our activities benefit our rural communities. We see improving connectivity as a key driver, both through the delivery of transport and digital connectivity, as well supporting the development of low carbon transport.

Carlisle's population will increase through housing-led growth and the delivery of St Cuthbert's Garden Village (SCGV). This will add to the vibrancy and activity in Carlisle City Centre, creating a thriving community for students, residents, businesses, and workers using the City Centre for education, housing, work, and leisure activities, during the day and into the evening. We will also grow Carlisle's visitor economy, attracting additional footfall and spending to the city.

Key economic growth programmes and projects

Delivering the Borderlands Inclusive Growth Deal:

- Carlisle Station Gateway: improving the railway station and surrounding public spaces as the key transport hub for the Borderlands and preparing for HS2, high speed railway linking London, the North and Central Scotland. The investment will transform the station and strengthen the strategic connectivity to Carlisle and to the wider Borderlands region. The Carlisle Station Gateway project includes:
 - Northern Gateway: Partial pedestrianisation of Court Square, enhancements to the space for passengers to enter and exit the station with easy access to ticket purchasing facilities. It will significantly reduce vehicular movements to the North of the station and Court Square, with improved connection to the city centre.
 - Station Building and Interior: Enhancements to the access to the platforms from the north and the undercroft using an easily accessible stairway. The undercroft will also be enhanced to provide a secure and welcoming entrance to the station from the South. Secure cycle parking, an improved historic entrance from the north, and improved/modernised passenger facilities are also included.
 - Southern Gateway: A new southern entrance and car parking facility will be created at the Southern part of the station. A total of 423 station car parking spaces is proposed, including disabled and electric bays. Together with the parking, coach services, rail replacement services and pick-up and drop-off will also be relocated to the southern side of the station.

- Enabling Streets and Junctions: Junction improvements at Victoria Viaduct / James Street, Water Street, Crown Street and Court Square Brow to improve access to the station, particularly for pedestrians.
- Citadels University Campus: developing a new City Centre campus/headquarters for the University of Cumbria. Investing in the university to attract greater student numbers and boost the number of Higher Education (HE) learners and graduates in Carlisle. The Citadels are a major gateway into the city and are a key part of the history and identity of Carlisle. As part of the Borderlands Inclusive Growth Deal, £50 million of funding has been allocated for the second phase the Growth Deal to bring new purpose to The Citadels and adjacent site. Plans are now in place to transform the Citadels Buildings and the adjacent site to become a new home for the University of Cumbria. The project is being developed jointly by Cumbria County Council, Carlisle City Council and the University of Cumbria working with Cumbria LEP as a key partner.
- Citadels Business Infrastructure: Creating a new bespoke business hub for the Creative and Digital sector, supporting the growth of an emerging high value sector in the city to boost productivity, reputation, and reach. This will be 888 square metres of hyper fast digitally enabled business interaction and accommodation space, linked to the University of Cumbria's flagship campus development.
- Support and lobby for the improvement/increased coverage of rural public transport networks, including the reopening of Gilsland railway station and Borders rail feasibility study.
- Improving digital infrastructure and access through the Borderlands digital voucher scheme, providing a new innovation centre for the digital sector at the Citadels and improving skills through the proposed digital and community learning hub.
- Delivery of the Longtown Place Plan: Working with local communities in Longtown to develop a locally owned place plan for Longtown, to seek investment in the town from the Borderlands Inclusive Growth Deal.
- Destination Borderlands (Hadrian's Wall): Seeking to work with key partners such as Tullie House Museum and Art Gallery to bring investment to the western side of the Wall, boost visitor numbers, create new jobs and support rural communities.
- Digital Voucher Scheme: providing opportunity for greater broadband speed for rural communities and businesses.

Delivering St Cuthbert's Garden Village:

- Delivery of 10,000 new homes and over 9,000 direct jobs south of Carlisle. St Cuthbert's Garden Village (SCGV) is one of the largest developments of its kind nationally and the largest in the north of England in terms of new homes, supporting facilities and infrastructure.
- Establishing new communities where population health, wellbeing and environmental sustainability goals are at the heart of good design and land use.

- Providing improved walking and cycling infrastructure through projects such as St Cuthbert's Garden Village, Southern Link Road and Town Deal.
- Through our successful bid to the Government's New Development Corporation Competition (£745,000), we will explore with MHCLG options for appropriate delivery mechanisms to deliver the St Cuthbert's Garden Village and ensure the long-term management and maintenance of the community infrastructure that will be created.

Delivering the Future High Street Fund, Towns Fund, Town Deal Accelerated Fund, and related regeneration projects:

- Reimagining the Market Square. The Market Square is the most substantial public space in the city centre, spanning 6,000 square metres, through improvements to the infrastructure and public realm of the square, it will become more of a focal point for residents and visitors.
- Repurposing 6-24 Castle Street. As part of moving away from a reliance on retail in the city centre, current vacant units could be used for several non-retail purposes that attract people to the city centre. This could help reactivate Carlisle's Historic Quarter increasing both weekend and weekday footfall.
- Pedestrianised improvements to Devonshire Street. Reducing the carriageway on Devonshire Street could provide more space for pedestrians and businesses to spill into, which would encourage activity and dwelling time in the street. The businesses currently located on the northern edge of the street offer a possibility to create a spacious outdoor seating area.
- Redevelopment of the former Central Plaza site. The Central Plaza was a Grade II Listed building which was previously a hotel until it closed in 2004. It occupies a key site on Victoria Viaduct, and its deterioration has arguably blighted this part of the city centre relative to other areas. With the site now cleared and £4.7m grant funding available, a number of the redevelopment options have become viable.
- Start with the Park (St Cuthbert's Garden Village). The 'Start with the Park' project will provide the 'Greenway' a connective, multi-modal green travel route connecting the key settlements of SCGV with Carlisle City Centre and providing high quality leisure and recreation facilities. The project will position SCGV as a unique and attractive destination for working-age families. delivering 7km of new/improved walking and cycling infrastructure and 5Ha of public realm/green space, setting the scene for future phases of development.
- Project Tullie, Welcome & Entrance to Tullie House Museum: Part of a wider programme of investment at Tullie House Museum, this project will better connect the Museum to the surrounding streetscape, increasing its visibility by providing a clear and contemporary point of arrival for visitors.
- Digital and Community Learning Hub. Investing in community learning to improve the local skills base. The refurbishment of the City Centre Library will create an accessible digital skills and community learning hub. This includes the installation of digital equipment and training materials in 13 community venues.

- Market Hall. This investment is to improve the infrastructure and internal structure in the Market Hall, to improve the experience for shoppers and visitors and explore options to create a food court and events space.
- Lighting-up Carlisle project (event and infrastructure). This investment of capital funding in digital lighting equipment is to support an expand the events programme.
- Citadels Business Infrastructure (Linked to Borderlands Inclusive Growth Deal). This is part of a wider development scheme to bring a new University campus on the grade I listed Citadels site, this project will create a purpose built hyper fast digitally enabled business interaction and accommodation space, linked to the University of Cumbria's flagship campus development.
- Caldew Riverside: Remediation of development site with potential to provide new city centre living opportunities. Caldew Riverside is a 3.16 ha (7.81acres) site located within an Edge of Centre location to the South of Carlisle City Centre, within 200 metres from Carlisle Railway Station and 40 metres from the historic quarter. The site is the best and only available location for the delivery of strategic scale residential development close to centre. Due to its location, it has the potential to deliver a high quality, transformational riverside residential development that will showcase and catalyse the city centre living market in terms of both supply and demand. This development site can accommodate an estimated 120 150 homes as identified in the current local plan period, with 20% affordable housing policy compliance within the designated zone.
- Creation of a temporary, modular 'pod village' in Bitts Park, providing a vibrant small business hub. The temporary Bitts Park courtyard will be based close to the car park. It will be populated by local businesses and will provide additional amenities for the benefit of park users. It will be constructed from six upcycled containers and will house up to 13 small independent businesses, with a diverse mixture of tenants that includes food and drink, retail and arts. Tenants will be either start-ups, looking to grow or well-established in the local area, which will ensure a collaborative, diverse and progressive working environment.

Building on success through new economic opportunities:

- Kingmoor Park Enterprise Zone: continuing support for the first Enterprise Zone in Cumbria as a local hub for key sectors such as manufacturing and logistics and an environment that welcomes new investors and high growth organisations.
- Development of a Rural Strategy: to explore opportunities and issues, building on the learning from the Place Planning work in the Borderlands Inclusive Growth Deal.
- Proactively position Carlisle for future investment: encourage private and public sector investment in Carlisle to improve productivity, help grow and boost the city; bringing in key employers and more high value jobs, while also ensuring we have investment in our infrastructure to help build Carlisle's future. Making it clear to government and the private sector alike that Carlisle is open for business.

- Grow our visitor economy: ensuring that Carlisle's strong potential as a tourist destination is realised, through providing an enhanced visitor experience with new attractions and increased vibrancy, whilst continuing work to promote the city through the Discover Carlisle brand. Developing a national marketing campaign for Carlisle that showcases the inward investment and the 2000 years of history.
- Working in partnership to tackle the carbon footprint of tourism.

Health and wellbeing

We will continue to prioritise the current response to and rapid recovery from the health and wellbeing impacts of Covid-19 pandemic.

We will work with our partners in the public, health, private and voluntary sectors to deliver a broad programme that will support the good, lifelong health and wellbeing of our residents and visitors. This priority builds on the framework of the Cumbria Public Health Strategy and WHO Healthy City Programme with projects and programmes that will focus on the determinants of health; a sense of place and safety; the quality of the local environment and tackling Climate Change together.

Housing and a sense of home is fundamental to health and wellbeing. We will continue to tackle homelessness and rough sleeping with a strategic focus on early intervention and prevention rather than crisis management. We will also seek to improve the homes of residents in most need, ensuring that everyone has access to safe, warm, affordable housing.

As a Sustainable Food City, we will promote a vibrant and diverse food economy, with local communities having access to a range of healthy and affordable food options. We will continue to reduce waste and increase recycling and energy recovery, helping to reduce the Carbon footprint of our current lifestyles.

All communities will have good access to a wide range of recreational, leisure and exercise opportunities, that are both diverse and affordable. We will encourage opportunities to participate in and engage with the arts and culture, the strategic focus will be on establishing Carlisle as a central hub for culture within the wider region. Accessible green spaces have a vital role in human health and wellbeing as well as providing opportunities to increase net biodiversity gains through improved wildlife habitats.

Making Carlisle a great and safe place to walk, cycle, and use electric vehicles, alongside public transport systems will increase activity and reduce the Carbon footprint of local journeys.

Key health and wellbeing programmes and projects

Delivering the Phase VII World Health Organisation Healthy City Plan:

- Work with partners to deliver on key district wide actions associated with the WHO six Ps (People, Place, Prosperity, Planet, Peace, Participation).
- Via the County-wide Public Health Strategy and WHO 6 Ps sustain a focus on delivering projects and programmes that address healthy weight management, physical activity levels, developing a child friendly city, supporting vulnerable adults, addressing mental health management particularly post Covid19 restrictions.
- Continue to influence and shape public planning policy for key developments such as the St Cuthbert's Garden Village, city centre redevelopment and other key place-based developments.

Delivering The Sands Centre Redevelopment project:

- The delivery of a new £27 million flagship sport, leisure, and entertainment facility at the heart of the City will transform the quality and accessibility of health and leisure provision in our district. The new facilities will also enhance our strong partnership relationships with NHS providers focused on improving population health. The Sands Centre will host an extensive Musculoskeletal Unit designed to offer patients treatment and preventative services in a leisure setting.
- The design and development of the new facilities include a range of sustainable features which will support the Council's plans for reducing Carbon emissions, improving energy efficiency, and providing sustainable, healthy transport options.
- The new extension will significantly improve the access opportunities for all our communities to use and enjoy the facilities and services. Access to the building will be significantly improved from all points as will the internal layout. The development of the project has used an inclusive design approach to ensure equal access and wellbeing. This will assist users with physical and other conditions such as dementia to make full use of the site and surroundings.
- The facilities will also improve the existing opportunities for The Sands to host performances, cultural events, and conferences.

Supporting the delivery of partnership plans:

- Deliver the National Lottery funded Place Standard programme to engage with local communities across the district to identify and work together on addressing local issues of concern.
- Develop and deliver an application to the National Lottery Partnership Fund to seek support for a project that will improve our ways of securing and delivering community funding programmes.

• Work with key partners to build on the work of the Carlisle Resilience Group and develop a stronger communities' network that can continue to support residents to participate in community action.

Delivering the Homelessness Prevention and Rough Sleepers Strategy:

- Reduction of multiple exclusion homelessness and rough sleeping.
- Prioritising early intervention and prevention of homelessness.
- Promoting safeguarding and harm minimisation support for victims of domestic violence.
- Increasing access to flexible move on accommodation and support options available for people experiencing homelessness.
- Improve experiences and opportunities for young people and children experiencing homelessness.
- Increase key partnerships to respond effectively to local emergency situations.
- Meeting the Council's commitments via the Armed Forces Covenant by providing housing choices and support for those leaving the services.

Delivering the private sector housing standards to include a range of grants, advice, support and regulation:

- Programme of Disabled Facilities Grant and discretionary grants funded through the Better Care Fund.
- Hospital Discharge Grants to anyone who is in hospital, or has recently been discharged, and requires emergency repairs or measures to get them home.
- Working to address fuel poverty, improve energy efficiency and reduce Carbon emissions.
- Work to help bring empty homes back into use.

Delivering the Local Environment (Climate Change) Strategy

Climate Change presents new challenges and opportunities for our whole region. In partnership we are committed to working towards a net zero Carbon future for Carlisle, Cumbria, and the Borderlands. Through programme and partnership working we can realise the cross-cutting co-benefits presented by the two priorities of economic growth and health and wellbeing. There are clear health benefits from improved air quality, healthier diets and more walking and cycling. The drive for clean growth has the potential for industrial and commercial opportunities. The strategy has the following objectives:

• Reducing emissions from the City Council estate and operations.

- Reducing energy consumption and emissions from homes and businesses in Carlisle and tackling fuel poverty, by promoting energy efficiency measures, sustainable construction, renewable energy sources and behaviour change.
- Reducing emissions from transport by promoting sustainable transport, reducing car travel and traffic congestion, and encouraging behaviour change.
- Reducing consumption of resources, increasing recycling, and reducing waste.
- Supporting council services, residents, and businesses to mitigate against and adapt to the impacts of Climate Change.

Delivering the Green Spaces Strategy and supporting the delivery of the Local Cycling and Walking Infrastructure Plan (CWIP):

- To make sure that Carlisle's reputation as a place that is enriched by its wealth of green spaces is enhanced as the city continues to grow and develop, recognising the health benefits from contact with green space and the natural environment and maintaining the current standard of 3.6ha of green space per 1000 population.
- To meet and exceed a set of challenging quality standards for all green spaces which will ensure they are safe, attractive, and welcoming for everyone who visits them.
- To make sure that all residents and our visitors have easy access to our inspirational green spaces, whatever their level of physical ability and that we take every opportunity to link and connect green spaces, walking and cycling routes, nature reserves and riversides.
- To manage our green estate as a diverse and flourishing natural resource which provides a range of environmental services including resilience against future flooding, reducing the impacts of and mitigation against Climate Change and enhancing biodiversity to provide rich and varied wildlife habitats.
- To nurture and support the role of our communities in caring for our green spaces and natural resources, encouraging them to take a leading role where appropriate and promoting green spaces as a primary resource in the cultural life of the city including as venues for events, play, sports and recreational activities.
- Make an ongoing and effective contribution to the development of extensive cycling and walking infrastructure plans for Carlisle, building on the existing infrastructure, increasing and improving the range of cycle and walking options and ensuring that these safe routes are widely publicised and sign posted.

Developing the new Cumbria Waste Strategy:

 Development of the new Waste and Recycling Strategy which presents an opportunity to reflect the aims and objectives of the Resources & Waste Strategy, the Environment Bill, Clean Growth Strategy and Litter Strategy. The strategy will bring together the strategic aims of these national strategies with a focus on waste reduction, Carbon impacts, and future waste management infrastructure.

Supporting the delivery of the Carlisle Cultural Framework:

- Placing culture at the heart of Carlisle's ambitions for environmental sustainability, inclusive economic prosperity, and good health for all.
- Embedding culture within regeneration and local planning to attract investment for city centre transformation and infrastructure development.
- Playing a full and active role in Carlisle's ongoing commitment as a World Health Organisation, Healthy City, using culture to improve the wider determinants of health, wellbeing, and community cohesion.
- Supporting artists and venues to emerge stronger from the COVID-19 crisis.
- Co-ordinating and promoting an exciting, wide-ranging, and inclusive programme of events in the city centre and across the district.

Performance Monitoring

The Carlisle Plan priorities and projects, and all other council services, will be delivered in line with the Council's Budget and Policy Framework.

We will measure progress against the plan through an updated performance framework. This framework will include progress in key projects, risks, and opportunities.

A new set of measures will be agreed with Service Managers and the Senior Management Team. We will present these measures under each priority; their purpose will be to help steer services and projects towards the benefits we want to achieve by implementing the plan. The performance framework will be monitored through Directorate Management Team meetings and a quarterly report to Senior Management Team. A quarterly summary of performance will be reported to Executive and Overview and Scrutiny.

The Carlisle Plan will be reviewed annually before the setting of service plans within our Directorates.

If you require an alternative language or format please contact us to discuss your needs.

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Report to Health & Wellbeing Scrutiny Panel

Meeting Date:	22 nd July 2021
Portfolio:	Communities, Health and Wellbeing
Key Decision:	No
Policy and Budget Framework	Yes
Public / Private	Public
Title:	SUSTAINABLE FOOD PLACES - FOOD CARLISLE FROM BRONZE TO SILVER
Report of:	Darren Crossley, Deputy Chief Executive
Report Number:	CS 29/21

Purpose/ Summary:

An update is provided to the Panel on the progress of Food Carlisle, a Sustainable Food Places (SFP) Partnership, who are working towards achieving silver SFP status. Carlisle City Council are one of the partners of Food Carlisle.

This report provides the panel with information on the ongoing work which Food Carlisle is currently undertaking. Work resumed in January 2021 following the appointment of the Coordinator.

Recommendations:

The Health and Wellbeing Scrutiny Panel supports Food Carlisle in working towards the Silver Sustainable Food Places award.

Tracking

Executive:	
Scrutiny:	22/7/2021
Council:	

1. BACKGROUND

1.1 Sustainable Food Places Partnership

Sustainable Food Places is a partnership programme led by the Soil association, Food Matters and Sustain: the alliance for better food and farming. Sustainable Food Places is funded by the Esmée Fairbairn Foundation and the National Lottery Community Fund. It has become one of the most rapidly expanding social movements of modern times. The Partnership programme brings together pioneering food partnerships from across the UK, which are driving innovation and best practice on all aspects of healthy and sustainable food. The aim of the partnership is to work across all aspects of the food system to solve some of today's most pressing social, environmental, and economic issues.

1.2 Food Carlisle

1.2.1 History and Aims

Food Carlisle was a founding member of the Sustainable Food Cities (now Sustainable Food Places) Network in August 2013. We developed a Charter and action plan to advance this work and projects throughout the city and gained our Bronze award in 2018. This project was jointly funded by Sustainable Food Places and Carlisle City Council.

Food Carlisle strives to be a beacon of good practice to inspire others. We are creating a city where we work in partnership to empower change towards a vibrant and inclusive food culture. We aim to encourage every setting to serve healthy, sustainable, delicious food, and make it accessible for all. We are starting a local food revolution and aim to share our knowledge and experience with other interested parties who recognise the need for change.

Food is not only at the centre of some of our greatest problems but is also a vital part of the solution, with every one of us having an impact on our local food system. With good local food we can achieve better health, reduce the impact of poverty, and build a more sustainable local economy and society. The Carlisle Food Charter was developed with key partners, stakeholders, and communities, and sets out what we want to achieve in Carlisle, so that everyone benefits from having "good local food for all". We want as many people and organisations as possible to endorse the Charter and proactively work with us in making Carlisle a fantastic food city with a flourishing food culture.

1.2.2 Importance of Food in 2021

Following the coronavirus pandemic and Brexit, food is at the forefront of people's minds. The public has recognised the need for increased self-sustainability, and most people have put weight on because of lockdown, which will ultimately pressurise the NHS further in years to come, as levels of obesity soar. Furthermore, there is increased awareness of the climate emergency, with Glasgow hosting COP 26 later this year, and an additional benefit of becoming more self-sustainable is reducing the carbon footprint of the food we consume. One way of doing this, and increasing the quality of food eaten, is to support local suppliers. We need to stem the tide of supermarket consumerism, encouraging citizens to take an interest in the provenance of their food, grow some fruit and veg and support local producers. Collectively, these will support the local economy, create closer knit communities, encourage people to utilise allotments, gardens, and community spaces, thereby improving their physical health and mental wellbeing. We are extremely lucky to live in an area surrounded by farms and quality growers, which we must support, or they will disappear. Furthermore, residents will take pride in where they live and get to know their neighbours, making Carlisle District a better place to live.

1.2.3 The Journey to Silver

A further successful bid for funding to SFP in late 2020 enabled Food Carlisle to embark on the journey from Bronze to Silver Award status. Matched funding from Carlisle City Council allowed for the creation of the post of Food Carlisle Coordinator, initially for one year, and Emma Mackie was appointed to the post in January 2021.

The journey from Bronze to Silver involves establishing cross-sector food partnerships to drive the transition to a healthy, sustainable and more equitable food system. There are six key objectives which need to be acted on in order to progress to Silver status:

- Taking a strategic and collaborative approach to good food governance and action
- Building public awareness, active food citizenship and a local good food movement
- Tackling food poverty, diet related ill-health and access to affordable healthy food
- Creating a vibrant, prosperous, and diverse sustainable food economy
- Transforming catering and procurement and revitalizing local supply chains
- Tackling the climate and nature emergency through sustainable food and farming and ending food waste.

1.2.4 Current Projects

1.2.4.1Resilience Grant Projects

Food Carlisle aims to include everyone in this fundamental shift. Following the Carlisle Food Charter's guiding principle of "good local food for all" and securing modest funding from Sustainable Food Places for long term food resilience projects, we have started a community "no dig" allotment in a land locked City Council site within Riverside housing. We have secured support from several organisations:

- 80 m³ of composted food waste was kindly donated by A.W. Jenkinson Forest Products
- horse manure from local stables
- an abundance of healthy seedlings and invaluable advice from the Green Man Market Garden at Bothel
- support, advice and plants from Cumbria Organic Gardeners and Farmers.

Not only are allotments beneficial for user's mental health and wellbeing, community gardens are increasingly viewed as an untapped but vital link in the production of sustainable food for all. Hopefully, with some input from nearby residents, any surplus produce grown on the site will be donated to our Affordable Food Hubs in Carlisle. We are currently growing a variety of vegetables to support the amazing work the Food Hubs are already doing, especially with increased demand during the pandemic. The aim of the project is to evaluate methods of soil restoration, demonstrate good practice as well as support people in need. We are also supporting another community allotment in Denton Holme, which is growing food for the Affordable Food Hubs, by helping them to purchase tools, a shed and contribute towards their allotment rent.

Unfortunately, an undesirable side-effect of Covid has been the increased reliance of residents on food banks. Food Carlisle were successful in the food resilience grant application from Sustainable Food Places, to support the community with longer term food resilience. We are consulting Affordable Food Hubs and Food Banks in the District regarding what further support they require to assist them to becoming more sustainable. We are helping establish links between excess produce and affordable food hubs, as well as supporting local food networks with this grant funding.

Food Carlisle recently organised a Plant, Food and Wellbeing Fair in Bitts Park, which was populated with local stall holders and very well supported by the general public. Positive feedback was received from a number of the stall holders, who were delighted to be able to interact with people after some relaxation in Covid restrictions. This event was supported by the City Council and the resilience grant funding.

1.2.4.2 Local Food Network

Food Carlisle has recently become the North Cumbria hub for the Open Food Network and hopes to support local producers who lack facilities to sell to local people to reach a bigger market. OFN already operates in North Lake District, with whom we are currently collaborating so that the range of produce can be expanded as well as providing joint support. Regular contact with a number of local producers, veg box suppliers and small shops has provided the impetus for us to examine ways to maintain and improve its visibility and reach. Veg box supply and ordering from local producers boomed during the pandemic and we will continue to support local businesses and short supply chains to ensure this growth is sustained.

1.2.4.3 Community Growing

Food Carlisle continues to support Brampton and Longtown Rotary's Incredible Edible project, which utilises City Council land to grow fruit and vegetables, tended and harvested by the general public. Going forward, Food Carlisle will support the City Council in developing a "growing license" so other community groups can apply to take on a plot of land to grow fruit and vegetables. Food Carlisle is now the NW network Co-ordinator for "Good to Grow", an online platform supporting food growing in the UK, aiming to get more people involved in community gardens. Gardens can register for free to promote themselves locally to volunteers and organisations, have access to cheaper insurance and take part in coordinated events across the country such as Good to Grow Day, and there are plans to collaborate with Food for Life as well. Currently there are two large allotments registered, and they both took part in Good to Grow Day. Encouraging allotments and community gardens to sign up to the network gives us a better oversight of what food is being grown in the Carlisle District, where and the level of community involvement.

1.2.5 Healthy Weight Declaration

Work undertaken by Food Carlisle aligns with the goals of the Healthy Weight Declaration. Under SugarSmart Carlisle we ran the "Fizz Free February" campaign, to encourage people to give up fizzy drinks for their health, as well as the health of the planet. The Graphics team produced some fact cards and worksheets were sent to parties which had pledged to be "Sugar Smart" previously. Food Carlisle aims to secure additional pledges throughout the year and will be taking part in Sugar Smart September. The project was presented to the Smile4Life team at North Cumbria Integrated Care NHS Foundation Trust, who look forward to future collaborations.

Following discussions with community centres, we are planning a pilot trial for healthy food and drink provisions, reducing the availability of HFSS foods. If successful, this model can be expanded to other areas of procurement.

At our Plant, Food and Wellbeing Fair, all the stallholders were local to North Cumbria, selling locally made goods, and rather than have a burger van on site, we asked a local caterer to provide healthy options. Free fresh fruit was handed out and freshly-made small portions of pizza (using local ingredients with fat and sugar content minimised), was also offered.

Open Farm Sunday at Susan's Farm was attended by Food Carlisle, to raise awareness of food waste and promote healthy eating. Surplus produce, which would normally have gone to landfill, was offered to the general public. Information leaflets were handed out, with contacts for food hubs, healthy living ideas and local producers. Food Carlisle hopes to attend more events like these to promote the link between healthy living and a healthier planet, which creates a positive impact on the local food system.

2. PROPOSALS

2.1 Support Food Carlisle

It is proposed that the Health and Wellbeing Scrutiny Panel supports Food Carlisle in working towards the Silver Sustainable Food Places award. We require backing from the Council to transform catering and procurement policies, ensuring the supply chain is locally sourced where possible which would ultimately have less of an impact on the planet. This would help us advance to achieving the silver SFP award.

3 CONTRIBUTION TO THE CARLISLE PLAN PRIORITIES

3.1 Policy SP7 Valuing heritage and cultural identity

8. "Key cultural assets encompassing... local food and drink..."

Working with artisan producers, particularly of products directly related to the landscape and climate, to improve long term resilience and ability to withstand the impacts of events such as Covid 19. We have a proposed future project to link food and heritage sites.

3.2 Policy SP8 Green and Blue Infrastructure

Justification 3.76 that green and blue infrastructure networks *"also constitute an important mechanism for building resilience against and countering the impacts and causes of climate change."*

Justification 3.78 that G and BI *"improve the quality of life through tackling health and wellbeing inequalities and deprivation"* and enhance *'sustainability and resilience through presenting an opportunity to future proof the district"*.

Food Carlisle is actively encouraging, providing a small amount of financial assistance and instigating the setting-up of community gardens for food production on unused land in a way that cares for the soil and will provide fresh high quality local vegetables and fruit to those least able to afford it on the doorstep.

3.3 Policy SP9 Healthy and Thriving Communities

1. Creating high quality and inclusive environments that support people in making healthy choices.

Our recent Plant Food and Wellbeing Fair held in Bitts Park was aimed at just that. See the main text for further contributions. We are also working with some of the affordable food hubs on a sustainable model which effectively subsidises high quality local food becoming available to those least able to afford it together with reducing the amount of good food which currently ends up in landfill

6. Protecting and promoting the role of community food growing spacesin providing social and mental health benefits and access to healthy, affordable locally-produced food as part of Carlisle's role as a Food City

Refer to the discussion of Food Carlisle's role in policy SP8 above.

Justification 3.92 "Carlisle District is a founding member of the Sustainable Food Cities network which strives to create a city where good food flourishes and where we work in partnership to empower change towards a vibrant and inclusive food culture. As part of the commitment to sustainable development, sustainable food production will be promoted in consideration of its contribution to health and wellbeing, environmental sustainability, local commercial enterprise prosperity and strengthening communities..."

Please refer to the main text for a brief outline of Food Carlisle's current activities on all these aspects of sustainable food production.

3.4 Policy EC8 Food & Drink

Justification 4.36 ... 'to facilitate the creation of a vibrant and viable food and drink offer across the District.....through enabling appropriate growth of food and drink related leisure services which....will complement a centre's retail offer, the District's visitor offer and support the evening economy ..."

Food Carlisle is absolutely committed to encouraging a high quality yet healthy food and drink offer, with the emphasis on locally produced food through a variety of initiatives such as accreditations and awards.

3.5 Policy EC9 Arts, Culture, Tourism and Leisure Development and Policy EC11 Rural Diversification

Justification 4.4 "...sustainable rural tourism and leisure developments that aid rural diversification..."

Food Carlisle is working with some rural producers to create a district-wide sustainable local food offer aimed at both tourists and local residents.

3.6 Policy IP5 Waste Minimisation and the Recycling of Waste

Justification 6.24 The principles for sustainable waste management are clearly established at the national level.

Again, Food Carlisle is absolutely committed to reducing the amount of food which ends up in landfill or is otherwise needlessly wasted. We are highlighting the amount of perfectly good food which often never even reaches the retail outlets for which it is intended. Our stand at Open Farm Sunday recently generated an enormous amount of interest and amazement amongst all generations at the types and amount of food currently destined for landfill.. We are also promoting gleaning of eg potato fields.

Justification 6.25 "*Carlisle CC currently aims to have at least 50% of all household waste disposed of sustainably either through recycling or composting*." (This was by 2020, we do not have up-to-date figures).

Our no-dig community garden aims to be a trial ground for various composting techniques and different ways of using green waste particularly. We are working with Cumbria Organic Gardeners and Farmers and Master Composters from Garden Organic.

Ext:

Contact Officer: Darren Crossley

Appendices attached to report:

Note: in compliance with section 100d of the Local Government Act 1972 the report has been prepared in part from the following papers:

None

CORPORATE IMPLICATIONS: LEGAL – PROPERTY SERVICES -FINANCE – EQUALITY – INFORMATION GOVERNANCE –



Health and Wellbeing Scrutiny Panel

Meeting Date: Portfolio:	22 July 2021 Cross-cutting
Key Decision:	No
Within Policy and	
Budget Framework	
Private/Public	Public
Title:	Overview Report
Report of:	Overview and Scrutiny Officer
Report Number:	OS.19/21

Purpose / Summary:

This report provides an overview of matters related to the Scrutiny Panel's work. It also includes the latest version of the work programme.

Recommendations:

Members are asked to:

- Note the items within Panel remit on the most recent Notice of Key Executive Decisions
- Note the current work programme

Tracking

Executive:	Not applicable
Scrutiny:	HWSP 22/07/21
Council:	Not applicable

1. Notice of Key Decisions

1.1 The most recent Notice of Key Executive Decisions was published on 02 July 2021. This was circulated to all Members. The following items fall within the remit of this Panel:

Items which are included in the Panel's Work Programme:

- KD.15/21 Carlisle Plan
- KD.10/21 Budget Process 2022/23 2026/27

Items which are not included in the Panel's Work Programme:

- None

2. References from Executive

2.1 None

3. **Progress on resolutions from previous meetings**

3.1 The following table sets out the meeting date and resolution that require following up. The status is presented as either "completed", "pending" (date expected), or "outstanding". An item is considered outstanding if no update or progress has been made after three panel meetings. All the completed actions will be removed from the list following the meeting.

	Meeting	Minute	Action	Status
	date	reference		
1	08/04/21	HWSP 34/21	3) That a wider piece of work tracking the effectiveness of the Panel be undertaken in the new municipal year.	Complete Resolution tracking document set up, will be maintained in year.
2	10/06/21	HWSP 41/21	2) That future monitoring of the 2037 baseline and appropriate Key Performance Indicators be included in the Panel's regular performance reports.	Pending
			 3) That the Policy and Communications Manager provide the Panel with the following: The Terms of Reference and notes from the Members Advisory Group An update on the funding opportunities that had been successful, how much had been achieved and how the funding had been used for each project 	Complete Complete

			- Information on how rural electric vehicle charging points could be introduced	Pending
			4) That representatives of the Zero Carbon Cumbria Partnership be invited to attend a future meeting of the Panel.	Complete Invited, item added to workplan
			5) That the offer from Cumbria County Council to raise awareness of the Cumbria Coastal Strategy and the Shoreline Management Plan be welcomed and added to a future meeting of the Panel.	Complete Invitation declined by County –engagement with Districts will be via working group – to be developed.
3	10/06/21	HWSP 42/21	2) That an update on the future of the Old Fire station be added to the Panel's Work Programme	Complete consideration from Chairs and advice from officers led to conclusion that scrutiny has no work to do on this at present.

5. CONTRIBUTION TO THE CARLISLE PLAN PRIORITIES

5.1 The overview and scrutiny of the Carlisle Plan items that match the panel remit contribute to ongoing policy development.

Contact Officer: Rowan Jones Ext: rowan.jones@carlisle.gov.uk

 Appendices
 1. Draft Scrutiny Panel Work Programme 2021-22

attached to report:

Note: in compliance with section 100d of the Local Government (Access to Information) Act 1985 the report has been prepared in part from the following papers:

None

CORPORATE IMPLICATIONS: LEGAL -FINANCE – EQUALITY – This report raises no explicit issues relating to the public sector Equality Duty. INFORMATION GOVERNANCE –

APPENDIX 1: Draft Health and Wellbeing Scrutiny Panel Work Programme 2021-22

Title	Type of Scrutiny	Lead Officer	HWSP Date
Local Environment (Climate Change) Strategy	Policy development	Steven O'Keeffe	
End of Year Performance Report	Monitoring	Gary Oliver	10/06/2021
Draft Carlisle Plan	Policy Development	Steven O'Keeffe	
Sustainable Food Places - Food Carlisle from Bronze to		Jeannie Pasley/	
Silver	Policy update	Emma Mackie	22/07/2021
Annual Equality Report	Policy update	Rebecca Tibbs	_
Performance Report - Q1	Monitoring	Gary Oliver	_
Covid-19 Recovery Update	Policy update	Steven O'Keeffe	
Sands Centre Redevelopment - planning programmes	Policy update	Darren Crossley	02/09/2021
Zero Carbon Partnership	Partnership	Steven O'Keeffe	
Local Air Quality Action Plan	Policy update	Scott Burns	
Housing Assistance Grants - DFGs, repair assistance			
and empty property grants	Policy update	Scott Burns	14/10/2021
Tullie House Business Plan	Partnership	Darren Crossley	_
Cycling Walking Infrastructure Plans (CWIPS)	Policy development	Darren Crossley	_
Budget Setting	Budget	Alison Taylor	
Cumbria Choice - accessibility of platform and			
performance of Allocations Policy	Policy update	Gareth Torrens	-
Performance Report - Q2	Monitoring	Gary Oliver	25/11/2021
Draft Healthy City Strategy - post covid re-build	Policy update	Luke Leathers	-
Carlisle Partnership - National Lottery Place project &			
External funding project	Policy update	Emma Dixon	
Strategic framework for Culture in Carlisle	Policy update	Darren Crossley	
Local Hub developments (Community Safety)	Policy development	Darren Crossley	13/01/2022
Performance Report - Q3	Monitoring	Gary Oliver	-
Community centre update	Policy update	Luke Leathers	-
Enforcement Strategy - update on recent activity	Policy update	Colin Bowley	-
Active spaces - update on plan	Policy update	Luke Leathers	17/02/2022
Scrutiny Annual Report	Policy development	Rowan Jones	_
GLL	Partnership	Luke Leathers	
Homelessness - update on delivery of Strategy and on			
key issues	Policy update	Tammie Rhodes	-
Local Government reorganisation?	Policy development	Darren Crossley	4
Cumbria Coastal Strategy and the Shoreline			
Management Plan	Policy update	Steven O'Keeffe	-
Emergency Planning and Evolving Approach to			07/04/2022
Community Engagement and Climate Change	Policy update	Steven O'Keeffe	07/04/2022