



REPORT TO EXECUTIVE

PORTFOLIO AREA: CROSS CUTTING

Date of Meeting: 16 June 2009

Public

Key Decision: Yes

Recorded in Forward Plan: Yes

Outside Policy Framework

Title: TRANSFORMATION PROGRAMME – REVIEW OF PRIORITIES
Report of: Deputy Chief Executive
Report reference: PPP 26/09

Summary:

At its meeting of 5 May, the Executive considered report ref CE10/09 that outlined a transformation programme for the City Council. This report presents a more detailed consideration of what the proposed priorities of “economy” and “environment” might entail and how they may translate into service delivery. This is contained within appendix 1. Consultation has been undertaken with Corporate Resources, Community and Infrastructure Overview and Scrutiny Committees, the parish councils and local residents through Carlisle Focus and the website, and this will be tabled at the meeting.

Recommendations:

1. The Executive considers the work so far on the proposed priorities, mindful of the requirement for them to be “clear and unambiguous”
2. The Executive considers how the proposals are informed by the consultation
3. The Executive refers the proposals to a special meeting of Full Council, 29 June, for consideration and adoption
4. The Executive acknowledges that more detailed development of the proposals is required as the transformation programme progresses, and that this is done in collaboration with partners and with our local communities where there is opportunity to do so.

Note: in compliance with section 100d of the Local Government (Access to Information) Act 1985 the report has been prepared in part from the following papers: None

Reasons for recommendations:

To determine clear priorities for the City Council that will help us to restructure and refocus the organisation and that will be sufficiently robust to help lead Carlisle out of the recession.

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1. BACKGROUND

There is a requirement for the City Council to make significant financial savings, in common with much of the rest of local government and the wider public sector. We are embarking upon a programme of transformation that will restructure and refocus the organisation and this will be driven by a review of our corporate priorities.

We have had three priorities for a number of years: Cleaner, Greener, Safer, Learning City and Carlisle Renaissance and although we can demonstrate a number of significant achievements, the priorities have proved to be quite broad. Our ambition to continue to improve and to achieve more for our local communities means we need to determine a clearer focus and purpose for our organisation. The economic downturn is having a significant impact on Carlisle and the Council has a critical role to play in leading the City through recovery.

The priorities of the City Council should allow it to exercise its strategic and community leadership roles and should facilitate working in partnership to gain efficiencies and to improve local service delivery.

A number of the proposals outlined in Appendix1 demonstrate how activities of the City Council would align with the Carlisle Partnership and support delivery of the Community Plan for Carlisle and the Cumbria Local Area Agreement. We are also mindful of the Duty to Involve and a number of the proposals may serve to develop a bigger role for local people in influencing decisions that affect them and helping to shape the places where they live.

2. CONSULTATION:

Undertaken: Community, Corporate Resources and Infrastructure Overview and Scrutiny
Committees
Senior Management team / Service Heads
Parish councils

However, the priorities remain in the early stages of development and there will be opportunity, for further, more detailed consultation with staff, with partners, and with our local communities in determining how the headline proposals translate into more detailed, practical service delivery and improvement.

3. IMPLICATIONS

The short and long term implications of the transformation programme on the Council's financial position, on employees, and on local communities, will be determined as it progresses and will be subject to further reporting.

¹ Previously referred to as the service level agreement with Cumbria Disability Network, Cumbria Outreach and AWAZ

| Priority | Economy | Environment |
|-------------------------------------|---|---|
| Strategic objective | To strengthen Carlisle's economic position both now and in anticipation of economic recovery | To make Carlisle a great place to live |
| Long term strategic outcomes | <ul style="list-style-type: none"> A diverse economy that includes high value added jobs and opportunities for graduates A range of housing that is decent and affordable and helps to sustain communities Public transport that supports sustainable development A thriving city centre and other service centres – <i>to be defined</i> | <ul style="list-style-type: none"> Increase satisfaction with the places people live Improve access to green space and opportunities for physical activity People feel safer People feel they can influence decisions that effect them People are active citizens People get on well together Reduce health inequalities in urban and rural communities Improve quality of life for our most vulnerable groups |
| Targets / measures | <p>Carlisle Renaissance success measures <i>to insert</i></p> <p>VAT registration rate NI 171 LAA</p> <p>Working age people on out of work benefits NI 152</p> <p>Working age people claiming out of work benefits in worst performing neighbourhoods – NI 153 LAA</p> <p>Previously developed land vacant / derelict for more than 5 years – NI 170</p> <p>Net additional homes provided NI 154 LAA</p> <p>Number of affordable homes NI 155 LAA</p> <p>Access to services by public transport, walking and cycling NI 175 LAA</p> | <p>% satisfied with where they live – NI 5 LAA</p> <p>% satisfied with parks and open space</p> <p>No. of green flag awards</p> <p>Adult participation in sport – NI 8</p> <p>Street cleanliness (graffiti, litter, fly posting) NI 195 LAA)</p> <p>Street cleanliness (fly tipping) NI 196</p> <p>% different backgrounds get on well together – NI 1 LAA</p> <p>% feel they can influence decisions in their locality – NI 4 LAA</p> <p>People who volunteer – NI 6</p> <p>Health inequalities between spearhead area and England population</p> <p>Healthy life expectancy at 65 yrs – NI 137</p> <p>Level 3 <i>or Achieving</i> Equality Standard</p> <p>Crime / anti-social behaviour indicators</p> |
| Key projects / How? | <p>Support delivery of Carlisle Renaissance – <i>define how to ensure clarity</i></p> <p>Deliver the Local Development Framework / Growth Point programme</p> <p>Deliver the property review</p> <p>Support local businesses through the recession - recession planning <i>could be smartened up into action plan</i></p> <p>Develop a green travel plan across the Partnership</p> | <p>Develop area based working across the Carlisle Partnership <i>that is informed by the empowerment pilots</i></p> <p>Produce neighbourhood action plans <i>in Carlisle South</i> that reflect the different priorities of local communities</p> <p>Produce community led plans in rural communities – <i>to be defined</i></p> <p>Develop a site for the gypsy and traveller community – based on best practice</p> <p>Develop a community resource (<i>centre of excellence</i>) for homeless people and the wider community</p> <p>Deliver the Health Improvement Plan – <i>this is for the Partnership – the Council could define its role more fully</i></p> |
| Values | Demonstrate excellent community leadership | |

A top performing organisation
Achieve value for money
Empower our employees
Work in partnership
Manage our impact on the
environment
Focus on most vulnerable
Nurture our councillors and
employees

