

#### **Executive**

**Date:** Monday, 22 November 2021 **Time:** 16:00

**Venue:** Cathedral Room

**Present:** Councillor Nigel Christian, Councillor Gareth Ellis, Councillor Stephen Higgs, Councillor Mrs Elizabeth Mallinson, Councillor John Mallinson, Councillor Paul Nedved

Officers: Town Clerk and Chief

**Deputy Chief Executive** 

Corporate Director of Governance and Regulatory Services

Corporate Director of Finance and Resources Corporate Director of Economic Development

#### EX.123/21 APOLOGIES FOR ABSENCE

No apologies for absence were submitted.

# EX.124/21 PUBLIC AND PRESS

RESOLVED - That the Agenda be agreed as circulated.

# EX.125/21 DECLARATIONS OF INTEREST

No declarations of interest were submitted.

#### EX.126/21 MINUTES OF PREVIOUS MEETINGS

RESOLVED - That the minutes of the meetings held on 27 September and 25 October 2021 were confirmed and signed by the Chair as a true record of the meetings.

# EX.127/21 BUDGET PROCESS 2022/23 - 2026/27

The Deputy Leader introduced Agenda item A.1 which constituted the official start of the 2022/23 Budget process. The reports under consideration by the Executive today would proceed to Scrutiny, and come back before the Executive, prior to submission to the Special Council meeting scheduled to take place on 1 February 2022.

## EX.128/21 BUDGET UPDATE - REVENUE ESTIMATES 2022/23 TO 2026/27

(Key Decision KD.10/21)

**Portfolio** Finance, Governance and Resources

# **Relevant Scrutiny Panel**

Health and Wellbeing; Economic Growth; Business and Transformation

## **Subject Matter**

The Deputy Leader submitted report RD.46/21 providing a summary of the Council's revised revenue base estimates for 2021/22, together with base estimates for 2022/23 and forecasts up to 2026/27 for illustrative purposes. The base estimates had been prepared in accordance with the guiding principles for the formulation of the budget over the next five-year planning period as set out in the Medium Term Financial Plan (MTFP) and Charging Policy; Capital Strategy; and Asset Management Plan approved by Council on 14 September 2021.

The report set out known revisions to the MTFP projections, although there were a number of significant factors affecting the budget that were currently unresolved and which would be considered as the budget process progressed (paragraph 1.3 referred).

Details of the outstanding key issues and resource assumptions were set out at Section 4 and details of the income and budget monitoring shortfalls were documented at paragraph 5.7. Section 8 of the report set out the funding requirements for the Local Government Reorganisation.

The Deputy Leader concluded by moving the recommendations as detailed within the report. The Leader seconded them.

# Summary of options rejected none

## **DECISION**

That the Executive:

- 1. Noted the revised base estimates for 2021/22 and base estimates for 2022/23.
- 2. Noted the current Medium Term Financial Plan projections, which would continue to be updated throughout the budget process as key issues became clearer and decisions were taken.
- 3. Noted the initial budget pressures, bids and savings which needed to be taken into account as part of the 2022/23 budget process.
- 4. Noted the review of the earmarked reserves as outlined in paragraph 9 and Appendix F to Report RD.46/21.

#### **Reasons for Decision**

To note the Revenue Base Estimates; updated Medium Term Financial Plan projections and budget pressures / savings for consideration as part of the 2022/23 budget process

## EX.129/21 REVIEW OF CHARGES 2022/23 - COMMUNITY SERVICES

(Key Decision KD.10/21)

**Portfolio** Environment and Transport; Culture, Heritage and Leisure

# **Relevant Scrutiny Panel**

Economic Growth; Health and Wellbeing; Business and Transformation

# **Subject Matter**

The Deputy Leader submitted report CS.37/21 setting out the proposed fees and charges for 2022/23 relating to those services falling within the Community Services Directorate.

The report proposed a a varied approach to the charges for the use of the city centre. To encourage the use of commercial pitches, pavement cafes and Farmers Markets it was proposed to maintain the rates at the current rate and the remainder of charges would increase by 3%. It was also proposed that 10p be added to all tariffs across all car parks and an increase of 10p per day to permit prices.

Details of the other proposed charges in relation to City Centre usage by external organisations; events; digital banner; Old Fire Station; allotments; use of parks; sports pitches; Talkin Tarn; Bereavement Services; Waste Services and Garage charges were also provided.

The original 2021/22 budgets and 2022/23 forecast income levels based upon the current charge structure and forecast volume were as detailed in the table in section 11 of the report. The charges highlighted within the report would result in an anticipated level of income of £2,810,500 against the MTFP target of £3,196,200. That represented a shortfall of £385,700 against the MTFP target.

The Deputy Leader moved and the Leader seconded the recommendations.

# Summary of options rejected none

#### **DECISION**

That the Executive:

- 1. Had reviewed the proposed charges as set out in the body of Report CS.37/21 and relevant appendices with effect from 1 April 2022, noting the impact those would have on income generation as detailed within the report.
- 2. Made the report of proposed charges available to relevant Scrutiny Panels for their review and comment.

### **Reasons for Decision**

To ensure that the City Council's Corporate Charging Policy is complied with

## EX.130/21 REVIEW OF CHARGES 2022/23 - ECONOMIC DEVELOPMENT

(Key Decision KD.10/21)

**Portfolio** Economy, Enterprise and Housing

Relevant Scrutiny Panel Economic Growth; Business and

Transformation

Subject Matter

The Deputy Leader submitted report ED.39/21 setting out the proposed fees and charges for areas falling within the responsibility of the Economic Development Directorate.

The proposed charges in relation to Planning Services included Development Control income; Building Control Discretionary Charges; Shop Mobility and Investment and Policy Income.

Acceptance of the charges highlighted within the report would result in an anticipated level of income of £656,000 against the Medium Term Financial Plan target of £656,000

The Deputy Leader then moved the recommendation, which was seconded by the Leader.

## Summary of options rejected none

#### **DECISION**

That the Executive agreed the charges, for consultation, as set out in Report ED.39/21 and accompanying Appendices, with effect from 1 April 2022; noting the impact those would have on income generation as detailed within the report.

#### **Reasons for Decision**

To ensure that the City Council's Corporate Charging Policy is complied with

# EX.131/21 REVIEW OF CHARGES 2022/23 - GOVERNANCE AND REGULATORY SERVICES

(Key Decision KD.10/21)

**Portfolio** Cross Cutting

**Relevant Scrutiny Panel** Health and Wellbeing; Business and Transformation

# **Subject Matter**

The Deputy Leader submitted report GD.55/21 concerning the proposed fees and charges for areas falling within the responsibility of the Governance and Regulatory Services Directorate.

The report set out the proposed charges relative to Environmental Health and Housing; Homeless, Prevention and Accommodation Services; and Legal Services.

The introduction of the proposed charges was forecast to generate income of £802,800 in 2022/23 as summarised in the table at paragraph 5.11.1 of the report.

The Deputy Leader then moved the report, it was seconded by the Leader.

# Summary of options rejected none

#### **DECISION**

That the Executive agreed for consultation the charges as detailed within Report GD.55/21 and accompanying Appendices, with effect from 1 April 2022; noting the impact those would have on income generation as detailed within the report.

#### Reasons for Decision

To ensure that the City Council's Corporate Charging Policy is complied with

#### EX.132/21 REVIEW OF CHARGES 2022/23 - LICENSING

(Key Decision KD.10/21)

**Portfolio** Finance, Governance and Resources

Relevant Scrutiny Panel Business and Transformation

## **Subject Matter**

The Deputy Leader submitted report GD.82/21 setting out the proposed fees and charges for areas falling within the responsibility of the Licensing Section of the Governance and Regulatory Services Directorate. The Regulatory Panel had responsibility for determining the licence fees, with the exception of those under the Scrap Metal Dealers Act 2013, which fell to the Executive.

The Deputy Leader then moved that the Executive note the charges which had been considered by the Regulatory Panel on 27 October 2021. The fees under the Scrap Metal Dealers Act 2013 fell to the Executive for approval and were included in appendix A of the report. The Leader seconded the recommendation.

# Summary of options rejected none

#### **DECISION**

That the Executive:

- 1. Noted the charges which were considered by the Regulatory Panel on 27 October 2021.
- 2. Approved the charges, for consultation, under the Scrap metal Dealers Act 2013 with effect from 1 April 2022.

## **Reasons for Decision**

To ensure that the City Council's Corporate Charging Policy is complied with and sufficient income is generated to cover the costs associated with administering and enforcing the Council's statutory licensing function.

# EX.133/21 REVISED CAPITAL PROGRAMME 2021/22 AND PROVISIONAL CAPITAL PROGRAMME 2022/23 TO 2026/27

(Key Decision KD.10/21)

**Portfolio** Finance, Governance and Resources

## **Relevant Scrutiny Panel**

Economic Growth; Health and Wellbeing; Business and Transformation

## **Subject Matter**

The Deputy Leader submitted report RD.47/21 detailing the revised Capital Programme for 2021/22, now totalling £29,917,200, together with the proposed method of financing. The summary of the revised programme for 2021/22 showed a potential borrowing requirement in the sum of £28,794,905.

Also summarised was the proposed programme for 2022/23 to 2026/27 in the light of the new capital proposals identified, together with the estimated capital resources available to fund the programme.

The Deputy Leader concluded his presentation by moving the recommendations as detailed within the Corporate Director's report. The Leader seconded the recommendation.

# Summary of options rejected none

#### **DECISION**

That the Executive:

- 1. Noted the revised capital programme and relevant financing for 2021/22 as set out in Appendices A and B to Report RD.47/21 including approval of the reduction of £1,894,800 to the 2021/22 capital programme;
- 2. Had given initial consideration and views on the proposed capital spending for 2022/23 to 2026/27 given in the report in the light of the estimated available resources;
- 3. Noted that any capital scheme for which funding had been approved by Council may only proceed after a full report, including business case and financial appraisal, had been approved.

# **Reasons for Decision**

To note the details of the revised Capital Programme and relevant financing and make arrangements for the new capital bids to be considered as part of the 2022/23 budget process

# EX.134/21 CORPORATE ASSETS - 3 YEAR REPAIR AND MAINTENANCE PROGRAMME 2022/23 TO 2024/25

(Key Decision KD.10/21)

**Portfolio** Finance, Governance and Resources

Relevant Scrutiny Panel Business and Transformation

## **Subject Matter**

The Deputy Leader submitted report GD.79/21 setting out the repair and maintenance programme budget proposals for the Council's Corporate Property assets for the three year period 2022/23 to 2024/25, required to ensure that the legal responsibilities of the City Council were met.

Local authorities had a duty to manage their property assets, particularly operational assets, in a safe and efficient manner which contributed to the quality of service delivery. The maintenance strategy was fully integrated with the Asset Management Plan and environmental policy. In addition, the Council followed good practice by, where practical, allocating its budget 70% planned maintenance and 30% reactive maintenance.

The report indicated that the proposed 2022/23 revenue maintenance budget amounted to approximately £782,200 spread across a wide range of assets; and that the Council had a capitalised major repairs programme with a provision of £250,000 included in the Capital Programme. The total outstanding maintenance figure on the operational buildings, based on a costed 5 year plan derived from the Condition Surveys, currently stood at just under £2,164,000. That figure omitted the outstanding maintenance works at the Pools due to the impending closure of the facility, however, it was anticipated that the total maintenance figure would rise once costs associated with the Victorian Health Suite and the Sands sports hall roof were known.

Turning to the issue of planned maintenance, the report recorded that the projects detailed at Section 2 reflected the highest priority projects to be funded from capital. The Council had submitted a bid for Public Sector Decarbonisation Scheme funding. The bid totalled £2.1million and if successful would allow energy efficiency improvements to be undertaken to a number of the Council's operational assets.

The Deputy Leader concluded by moving the recommendations set out in the report. The Leader seconded the recommendation.

# Summary of options rejected none

#### **DECISION**

That the Executive approved:

- 1. The three-year revenue maintenance programme set out in Appendix A to Report GD.79/21 as part of the budget process.
- 2. The 2022/23 capital budget of £250,000 and the associated list of capital projects selected to meet the allocated budget.

### **Reasons for Decision**

The Council's property assets require regular repair and maintenance to ensure they provide a safe working environment for their users and occupiers. The recommendations outlined ensured that Council assets were maintained to a standard that supported service provision and ensured the safety and comfort of their users and occupiers.

# EX.135/21 TREASURY MANAGEMENT QUARTER 2 2021/22 AND FORECASTS FOR 2022/23 TO 2026/27

(Key Decision KD.10/21)

**Portfolio** Finance, Governance and Resources

Relevant Scrutiny Panel Business and Transformation

# **Subject Matter**

The Deputy Leader submitted report RD.49/21 providing the regular quarterly report on Treasury Transactions, together with an interim report on Treasury Management as required under the Financial Procedure Rules. The report also discussed the City Council's Treasury Management estimates for 2022/23 with projections to 2026/27 and set out information regarding the requirements of the Prudential Code on local authority capital finance.

Treasury Management projections were reviewed annually to ensure that current interest rate forecasts were updated, and that current and future spending implications were built into the cash flow forecasts model. Average cash balances would need to be amended to reflect revised forecasts for anticipated capital receipts, capital expenditure and use of revenue reserves and that would adjust the final pressure/saving requirement from treasury management. The draft base Treasury Management estimates for 2022/23 with projections for 2026/27 were set out at Appendix C.

The Deputy Leader concluded by moving the recommendation set out in the report. The Leader seconded the recommendation.

# Summary of options rejected none

#### **DECISION**

That Report RD.49/21 be received and the projections for 2022/23 to 2026/27 be incorporated into the Budget reports considered elsewhere on the Agenda.

#### **Reasons for Decision**

To receive the report on Treasury Management and refer it as part of the budget process.

#### EX.136/21 LOCAL TAXATION 2022/23 - 2026/27

(Key Decision KD.10/21)

**Portfolio** Finance, Governance and Resources

Relevant Scrutiny Panel Business and Transformation

#### Subject Matter

The Deputy Leader submitted report RD.48/21 considering aspects of Local Taxation decisions which needed to be made as part of the Budget process for 2022/23 onwards.

Set out within the report were the various considerations, including the levels of Council Tax for the City Council (including Parish Precepts), Council Tax Surplus calculations, Council Tax Base calculations, Local Support for Council Tax including War Widows Pension Disregard, and Business Rate Retention (including Pooling arrangements). A summary of the assumptions made was also provided at Section 4.

The Deputy Leader moved, and the Leader seconded, the recommendations.

## Summary of options rejected none

### **DECISION**

That the Executive:

- Noted the contents of Report RD.48/21 including the current assumptions built into the MTFP with regard to local taxation issues;
- 2. Approved, for recommendation to Council as part of the budget process, the 2022/23 Local Support for Council Tax scheme as set out in paragraph 2.4, and the War Pensions Voluntary Disregard as set out in paragraph 2.5;
- 3. Approved the continuation of involvement in the Cumbria Business Rate Pool arrangements for 2022/23, subject to the continuing involvement of the other partners with

the final decision on participation being delegated to the Corporate Director of Finance and Resources.

#### Reasons for Decision

To make recommendations on aspects of Local Taxation decisions required to be made as part of the 2022/23 Budget process.

## EX.137/21 LOCAL GOVERNMENT REORGANISATION - IMPLMENTATION RESERVE

(Key Decision)

(The Leader agreed to this Key Decision item being considered at this meeting, although not in the Notice of Executive Key Decisions)

**Portfolio** Finance. Governance and Resources

Relevant Scrutiny Panel Business and Transformation

## **Subject Matter**

The Deputy Leader submitted RD.54/21 summarising the resources required to fund the implementation costs of Local Government Reorganisation (LGR) within Cumbria, and requested appropriate delegations to the Council's S151 Officer to identify a funding source from earmarked reserves held by the Council in order to contribute up to £1.6million to a County wide Implementation Reserve.

In July 2021 the Local Government Reorganisation was announced with Allerdale, Carlisle and Copeland areas being the footprint for a new unitary authority covering the west of the County. Following the announcement, the the Cumbria Chief Finance Officer's Group, attended by all S151 Officers of the seven Cumbrian authorities, had undertaken a high-level assessment of the financial impact of LGR and provided some indicative figures for implementation which had also been sense checked against other authorities which had been through the LGR process.

The report provided an update to the indicative cost of implementation and covered the establishment of a County Wide LGR Implementation Reserve which included governance arrangements, funding proposals and the required scheme of delegation for relevant officers.

The Deputy Leader moved and the Leader seconded the recommendations set out in the report.

**Summary of options rejected** Not to approve the County Wide Implementation Reserve

#### **DECISION**

The Executive:1. Noted the requirement for a county wide Local Government Reorganisation (LGR) Implementation Reserve;

- 2. Approved the release of £500,000 earmarked reserve for LGR and retain this in order to fund any costs which the Council may incur itself which are outwith the eligibility criteria for the Cumbria Wide Implementation Reserve:
- 3. Approved, for recommendation to Council, the establishment of an implementation reserve/budget provision of up to £1.6million, as the City Council's contribution to the LGR implementation costs, subject to contributions being approved by all

of the other the Cumbrian authorities:

- 4. Delegated responsibility to the Corporate Director of Finance and Resources (S151 Officer) to identify a funding source for (3) from earmarked reserves but initially approved the funding from the £3.2million Operational Risk Earmarked Reserve;
- 5. Authorised the Corporate Director of Finance and Resources to pay the contribution (or the appropriate proportion thereof) in (3) to Cumbria County Council in January 2022;
- 6. Noted the governance arrangements and scheme of delegation regarding the use of the reserve as set out in report RD.54/21 (Paragraph 2.3 and associated appendices); and
- 7. Delegated responsibility to the Corporate Director of Governance and Regulatory Services following consultation with the Leader, the Portfolio Holder for Finance, Resources and Governance and the Corporate Director of Finance and Resources, to agree the terms contained within the Memorandum of Understanding, with all the other Cumbrian authorities, for the Implementation Reserve and sign the same.

## **Reasons for Decision**

To approve the County Wide Implementation Reserve to support LGR in Cumbria and to approve the required delegations and governance arrangements for the reserve.

#### EX.138/21 NOTICE OF EXECUTIVE KEY DECISIONS

(Non Key Decision)

**Portfolio** Cross-Cutting

# **Relevant Scrutiny Panel**

Health and Wellbeing; Economic Growth; Business and Transformation

#### **Subject Matter**

The Notice of Executive Key Decisions published on 22 October 2021 was submitted for information.

The Corporate Director of Governance and Regulatory Services was scheduled to submit a report regarding the Corporate Assets 3 Year Repair and Maintenance Programme 2022/23 – 2024/25 (KD.25/21). This matter had been included in the Budget Process Key Decision Notice and will therefore be considered as part of KD.10/21.

The Corporate Director of Economic Development was scheduled to submit a private report noting the proposals for the redevelopment of the Citadels and approve the land assembly activity required by the Council to enable the delivery of scheme (Key Decision – KD.23/21). However, discussions with the University of Cumbria are still ongoing to finalise the approach to the delivery of the land assembly workstream for the project, the matter has been deferred.

## Summary of options rejected none

#### **DECISION**

That the Notice of Executive Key Decisions dated 22 October 2021 be received.

### **Reasons for Decision**

Not applicable

# EX.139/21 SCHEDULE OF DECISIONS TAKEN BY THE LEADER - PORTFOLIO HOLDERS

(Non Key Decision)

Portfolio Cross-cutting

# **Relevant Scrutiny Panel**

Health and Wellbeing; Economic Growth; Business and Transformation

# **Subject Matter**

Details of decisions taken by the Leader and Portfolio Holders under delegated powers were submitted.

# Summary of options rejected none

#### **DECISION**

That the decisions, attached as Appendix A, be noted.

#### **Reasons for Decision**

Not applicable

## EX.140/21 SCHEDULE OF DECISIONS TAKEN BY OFFICERS

Portfolio Cross-cutting

# **Relevant Scrutiny Panel**

Health and Wellbeing; Economic Growth; Business and Transformation

# **Subject Matter**

Details of decisions taken by Officers under delegated powers were submitted.

# Summary of options rejected none

## **DECISION**

That the decisions, attached as Appendix B, be noted.

# Reasons for Decision Not applicable

### **EX.141/21 JOINT MANAGEMENT TEAM**

(Non Key Decision)

Portfolio Cross-cutting

# **Relevant Scrutiny Panel**

Health and Wellbeing; Economic Growth; Business and Transformation

## **Subject Matter**

The Minutes of the meeting of the Joint Management Team held on 25 October 2021 were submitted for information.

## Summary of options rejected none

## **DECISION**

That the Minutes of the meeting of the Joint Management Team held on 25 October 2021, attached as Appendix C, be received.

#### **Reasons for Decision**

Not applicable

# EX.142/21 REVENUE BUDGET OVERVIEW AND MONITORING REPORT: APRIL TO SEPTEMBER 2021

(Non Key Decision)

**Portfolio** Finance, Governance and Resources

Relevant Scrutiny Panel Business and Transformation

## **Subject Matter**

The Deputy Leader submitted the Revenue Budget Overview and Monitoring Report (RD.50/21) for the period April to September 2021. Outlined within the report were the overall budget position for revenue schemes only and details of the impact of Covid 19 on the revenue budget. The report also included details of balance sheet management issues. bad debts written off and progress against the budget savings.

Set out at paragraph 2 was the summarised budgetary position as at September 2021; the main variances were as summarised at paragraph 2.4. The table at paragraph 2.9 showed the position as at September 2021 of savings achieved against the transformation savings targets to date.

The Council's financial position, which was affected by a number of external factors which had a financial impact during the course of the year and ultimately at the year end, would continue to be closely monitored and reported more fully in a future monitoring report. It would be important to maintain a prudent approach so as to ensure a sustainable budget position for future years to avoid any significant variance at the year end.

Information on the main variances in the Directorates' Budgets; the forecast outturn position for 2021/22; and impact of COVID-19 was provided.

The Deputy Leader concluded by moving the report, which was seconded by the Leader.

# Summary of options rejected none

#### **DECISION**

That the Executive:

- 1. Noted the budgetary performance position of the Council to September 2021;
- 2. Noted the action by the Corporate Director of Finance and Resources to write off bad debts as detailed in paragraph 6 of Report RD.50/21;
- 3. Noted the release of reserves as set out in the table at paragraph 2.2, and noted the virements approved as detailed in Appendix A to the report.

## **Reasons for Decision**

To show that the Executive had been informed of the Council's actual financial position compared with the budgeted position, and to bring to their attention any areas of concern.

# EX.143/21 CAPITAL BUDGET OVERVIEW AND MONITORING REPORT: APRIL TO SEPTEMBER 2021

(Non Key Decision)

**Portfolio** Finance, Governance and Resources

Relevant Scrutiny Panel Business and Transformation

# **Subject Matter**

The Deputy Leader submitted report RD.51/21 providing an overview of the budgetary position of the City Council's capital programme for the period April to September 2021. Detailed therein were the capital budget overview; the overall budget position for the various Directorates; the monitoring and control of expenditure against budget allocations and the exercise of virement.

As at the end of September, expenditure of £8,382,797 had been incurred on the Council's core capital programme. When considered against the profiled budget of £8,792,106 that equated to an underspend of £409,309. The unspent balance remaining of the revised annual budget of £29,537,200 was £21,154,403. A review of the 2021/22 capital programme would be undertaken to identify accurate project profiles for the remainder of the financial year, any potential slippage into future years.

In addition, paragraph 3.10 recorded that a number of schemes were included in the capital programme for 2021/22 which required reports to be presented to the Executive for the release of funding before the project could go ahead.

The 2021/22 programme had been kept to a level that took account of the Council's ability to deliver schemes with regard to capacity and available resources. Work was ongoing to continue to monitor the profiling of budgets, and those were adjusted to reflect progress in current capital schemes. It was likely that there would still be a requirement for some carry forwards at the year end due to further slippage and delays on projects. Budgets now totalling £380,000 were being held in reserves until approved by Executive for release, noting that the Levelling Up bid had not been successful.

The Deputy Leader then moved the recommendations set out in the report, which were seconded by the Leader.

# Summary of options rejected none

## **DECISION**

That the Executive:

- 1. Noted and had commented on the budgetary position and performance aspects of the capital programme for the period April to September 2021;
- 2. Noted adjustments to the 2021/22 capital programme as detailed in paragraph 2.1 of report RD.51/21;
- 3. Approved the reduction to the 2021/22 capital programme as detailed in paragraph 3.3 and paragraph 3.10.

## **Reasons for Decision**

To inform the Executive of the Council's actual financial position opposite its Capital programme for 2021/22.

The Meeting ended at: 16:07