REPORT TO EXECUTIVE



PORTFOLIO AREA: FINANCE AND PERFORMANCE MANAGEMENT

Date of Meeting: 20 November 2006

Public

Key Decision: Yes Recorded in Forward Plan: Yes

Inside Policy Framework

Title: RENEWALS RESERVE - 5 YEAR ROLLING PROGRAMME

2006/07 TO 2010/11

Report of: Director of Corporate Services

Report reference: CORP56/06

Summary:

This report provides information on the programme for the replacement of Vehicles and Plant, IT equipment, and general items of equipment from the Renewals Reserve for the 5-year period 2006/07 to 2010/11.

Recommendations:

- (i) Approve the specific replacement programmes as detailed in Appendices 1 to 3 subject to funding for the later years being identified.
- (ii) Agree that changes to the replacement of specific items within the three categories be delegated to the Director of Corporate Services in consultation with the appropriate Director, subject to the overall sums approved not being exceeded.
- (iii) Note that that unutilised balances currently within the fund will be reallocated for general use by the Council.
- (iv) Note that further work is being carried out to further clarify policy, guidelines, contributions and other issues in relation to the Reserve.

Contact Officer: Shelagh McGregor Ext: 7290

CITY OF CARLISLE

To: The Executive 20 November 2006

CORP56/06

RENEWALS RESERVE – 5 YEAR ROLLING PROGRAMME 2006/07 TO 2010/11

1. INTRODUCTION

- 1.1 This report provides information on the replacement programmes from the Renewals Reserve for 2006/07 2010/11 for each of the following categories:
 - Vehicles and Plant (Appendix 1)
 - IT equipment (Appendix 2)
 - General equipment (Appendix 3)
- 1.2 A great deal of work has been carried out on the Renewals Reserve since the last report was presented to the Executive in March 2006. This work has concentrated on: -
 - Reconciliation of the balance on the Reserve to the Council's financial ledger.
 - Reconciliation of subsidiary records held by IT, Services and Directorates for vehicles and plant, IT requirements and equipment to centrally held records in Finance.
 - Development of a central IT replacement programme and an assessment of its affordability in the light of the available resources within the Renewals Reserve.
 - An assessment of the financial impact of the policy to purchase vehicles outright rather than enter into leasing arrangements.
- 1.3 Further work is required to:
 - Clarify the policy and guidelines to officers, particularly on the classification of Revenue and Capital expenditure and de-minimus levels.
 - Co-ordinate this Reserve with the asset register to ensure all assets are covered.
 - Clarify monitoring, control and governance arrangements.
 - Analyse the scope for existing Vehicle/Transport revenue budgets to be used as a contribution to the fund to enable the initial replacement programme to be fully funded over the 5-yearAlison Taylor period set out in Appendices.

2 THE RENEWAL RESERVE

- 2.1 The Renewals Reserve was originally established in 1974 as a fund to provide resources for the planned replacement of vehicles and plant, equipment and information technology needs (both hardware and software) required to run its services.
- 2.2. This aim of this report is to develop a long-term plan for the use of the Renewals Reserve and concentrates on issues of affordability and the alternatives that will need to be considered for the replacement of its working assets.
- 2.3 The report is therefore split into three parts dealing with vehicles and plant, IT and general equipment in turn.

3 VEHICLE REPLACEMENT PLAN

- 3.1 Work has been ongoing with the Council's Transport Co-ordinator to draw up a definitive vehicle replacement programme. The plan for the next 5-years is replicated at **Appendix 1**.
- 3.2 In accordance with the decision of the Executive of 20th March 2006, the decision on the appropriate type of funding will be delegated to the Director of Corporate Services i.e.
 - Use of operating or finance leases.
 - Contract hire.
 - Use of prudential borrowing.
 - Use of capital receipts (subject to member approval)
- 3.3 Currently the most cost effective procurement method is deemed to be outright purchase although replacements of a specialised nature are subject to a specific appraisal process.
- 3.4 **Appendix 1** provides details of the forecasted vehicle and plant replacements from the Renewals Reserve for the period 2006/07 2010/11. Currently Appendix 1 shows a deficit on this particular fund, however work is ongoing to identify and reallocate existing budgets to top up this fund.

4. IT REPLACEMENT PLAN

4.1. As part of the Council's IT strategy, a comprehensive register and 5-year replacement programme for all IT-related assets used by the authority has now been developed. This includes all IT hardware and software, photocopiers,

telephone systems and miscellaneous items such as digital cameras and video recorders. The schedule at **Appendix 2** shows the ongoing replacement plan for IT-related assets from the Renewals Reserve over the next five years.

- 4.3. A key budget pressure identified is that the Renewals Reserve is the cost of replacing all of the major software systems of the Council on a 5-year cycle because of their high capital value. As many of these systems have a long useful life, the replacement of these systems is generally funded from the Council's capital programme, as they become necessary.
- 4.4. The replacement programme proposed has been discussed with IT and is regarded as the minimum needed for current service delivery and to meet Council priorities.
- 4.5 The Council has allocated a capital budget of £120,000 to fund the replacement of its desk-top PCs and associated operating licences. This budget however does not include the replacement of desk-top monitors. The assessment of IT requirements has identified however that there will be some spare capacity in this capital budget on an ongoing basis. It is therefore recommended that the replacement of any monitors needed as part of the desk-top replacement programme should also be financed from this budget if possible.
- 4.6 In summary, the replacement of the Council IT assets will be dealt with as follows: -

Item	Frequency	Financed by
Desk Top PCs	5 yearly	Existing capital budget
'New' IT software	As Required	Capital programme
Other IT hardware e.g. printers,	5 yearly	Renewals Reserve
scanners, laptops		
Telephone systems	5 yearly	Renewals Reserve
Photocopiers	5 yearly	Renewals Reserve
Miscellaneous items e.g. digital	5 yearly	Renewals Reserve
cameras, camcorders		

5 GENERAL EQUIPMENT REPLACEMENT PLAN

5.1 The type of equipment to be financed from the IT and the General Equipment Renewals Reserves has been reviewed following the development of the Council's IT replacement programme.

The General Equipment Renewals Reserve will now only be used for the following items: -

- Replacement of office equipment such as franking and mailing machines,
- Replacement of CCTV equipment,
- · Replacement of concessionary travel cards,
- Replacement of environmental services testing equipment such as noise and air quality monitors.
- Refurbishment of plant at the Crematorium.
- Replacement of car parking equipment such as ticket machines and cash counting equipment,
- Civic regalia,
- Replacement of other items of equipment with a relatively high value, whose necessary purchase would otherwise put pressure on revenue budgets e.g. major items of kitchen equipment.
- 5.2 Currently the requirements over the next 5 years are attached at **Appendix 3** to this report. Clearly the list is not complete and further work will continue with Directorates to ensure the list is completed.

6 THE CURRENT POSITION

6.1 The table below shows the current position of the Renewals Reserve at 31st March 2006 and estimates requirements over the next 5 years. A more detailed analysis of the forecasted movements on the Reserve is attached at **Appendix 4** for information. These estimates will influence the next review of the Council's Medium-Term Financial Plan.

	2006/07	2007/08	2008/09	2009/10	2010/11
	Estimate	Estimate	Estimate	Estimate	Estimate
	£'000	£000	£'000	£'000	£'000
Balance at 1 st April	1,925	1,196	780	641	141
Budgeted Contributions	120	120	122	122	122
Expenditure: Vehicles & Plant (App.1) IT (App.2) Equipment (App. 3)	(577) (260) (12)	(130) (310) (96)	(120) (141) 0	(333) (289) 0	(289) (333) 0
Total	(849)	(536)	(261)	(622)	(622)
Net Movement in Year	(729)	(416)	(139)	(500)	(500)
Balance at 31 st March	1,196	780	641	141	(359)

6.2 The Medium-Term Financial Plan approved by Council for the period 2007/08 to 2009/10 included projections on the use of the Renewals Reserve over this period.

This report incorporates changes to those projections identified since members approved the Plan in July 2006. As previously stated, further work will be carried out to bring the Reserve into balance.

- 6.3 The balance on the Renewals Reserve of £1.925m at 31st March 2006 includes amounts of: -
 - £521,820 relating to contributions from Leisure Services prior to the transfer of the management of services under contract to Carlisle Leisure Limited (CLL).
 This balance will be retained to safeguard the Council's position should it be necessary to re-purchase plant and equipment from CLL in the future.
 - £147,101 as an unallocated balance made up mainly of contributions from Housing Services for assets acquired prior to the transfers under LSVT, which are no longer required. This balance will be released for general use in the Reserve.
- 6.4 Variations to specific items within this programme will have to be approved by the Director of Corporate Services, in consultation with the appropriate Director, subject to the overall sums approved not being exceeded.

7. CONSULTATION

7.1 Corporate Resources Overview and Scrutiny Committee will consider this report as part of the budget process in November and December 2006

8. RECOMMENDATIONS

- (i) Approve the specific replacement programmes as detailed in Appendices 1 to 3 subject to funding for the later years being identified.
- (ii) Agree that changes to the replacement of specific items within the three categories be delegated to the Director of Corporate Services in consultation with the appropriate Director, subject to the overall sums approved not being exceeded.
- (iii) Note that that unutilised balances currently within the fund will be reallocated for general use by the Council.
- (iv) Note that further work is being carried out to further clarify policy, guidelines, contributions and other issues in relation to the Reserve.

9. IMPLICATIONS

- Staffing/Resources Not applicable
- Financial Included within the report.
- Legal Not applicable.
- Corporate Included within the report. Directors have been consulted on all aspects of the replacements currently in the Reserve.
- Risk Management The review of the use of the Renewals Reserve has identified some potential risk to the finances of the Council which are contained in the report. These risks will be incorporated into the Medium-Term Financial Plan once clarified.
- Equality Issues Not applicable.
- Environmental Individual replacement will consider environmental implications
- Crime and Disorder Not applicable.
- Impact on the Customer Plans will ensure that services to the customer will be delivered efficiently.

ANGELA BROWN <u>Director of Corporate Services</u>

<u>Contact Officer</u>: Shelagh McGregor <u>Ext</u>: 7290

Appendices 1-4



	Planned Expenditure								
	2006/07	2007/08	2008/09	2009/10	2010/11				
Vehicles & Plant	£	£	£	£	£				
Replacements for:									
Corporate Services									
PX55 VAF					9,000				
PX06 WRL					9,500				
PX55 VAH					9,000				
PX55 VAJ					9,000				
Development Services									
<u>Planning</u>									
PX55 VAA					9,000				
Economic & Community Development									
X859WVO	4 400				30,000				
Q913 APN	1,400								
PX52UHA	6,169								
Community Services									
Environmental Services S941RKY	11 000								
Environmental Protection	11,000								
NG51 VXM		9,000							
X363 YFT	9.750	9,000							
NG51 VWL	8,750	9,000							
SD55 EWS		9,000			7,000				
Parks & Countryside					7,000				
R413OHH	14,200								
Honda Power Barrow	14,200			2,500					
PY54CVT			13,500	2,300					
Building Maintenance			10,000						
X566 BCU	12,000								
MV53CZJ	12,000			25,000					
PX06PNF	14,000			20,000					
PX56SPV	8,000								
Highways & Sewers	2,000								
P782 BRM	29,000								
P354BRM	27,500								
M397 THH	19,750								
V259 DAO	21,000								
NG53LPN	,			9,000					
X87 TAO		34,000		·					
R109PRM	18,500	·							
PX53PDY									
NG53LTF				9,000					
R823RSW	17,500								
N751NBB	14,000								
NG51VXD		14,000							
Atlas compressor	2,800								
Wacker petrol breaker	2,800								
Wacker petrol breaker	2,800								
Gritter no 3				15,000					
Gritter no 4					15,500				
W131WCB					15,000				
Wacker petrol breaker	2,800								
<u>Garage</u>									
N196WAJ	8,000								
PY52GXJ				20,000					
High pressure washer	3,800								
Leased Brake Tester Class IV	6,800								
Leased four-post lift	5,000								
Two post lift	4,300								
Hydraulic press	2,200								
Tecalemit smoke detector	5,100								
Lowloader trailer	4,000								
Building Cleaning					0.500				
PV55 HBX					9,500				
Car Parking					0.500				
PV55 HBU	45.000				9,500				
X396 URM	15,000								
X394 URM	8,500			0.500					
N683 YHH				8,500					
Stores					15 500				
X354 SRM					15,500				

		P	lanned Expenditur	'e	
	2006/07	2007/08	2008/09	2009/10	2010/11
Grounds	2000,0.	2001,00	2000/00	2000/10	20.07
T215 ARM	22,000				
NG51 UJO	,	14,000			
R108 PRM	14,000	1 1,000			
W573 LTR	9,500				
PX53WWD	9,500			9,000	
PX03VHS				25,500	
PX03FHT					
PN05 MFZ				29,000	25 500
		44.000			25,500
NG51 VXS		14,000	44.000		
Y785 HJR			14,000		
T219 ARM	14,000				
PW53WWE				9,000	
MV53CZO					29,000
T573 KAO					9,000
T223 ARM	22,000				
PN05VFB			11,500		
PX05DBU				24,000	
PX05DBV				24,000	
PX05DBY				24,000	
PX03FHU	20,000			,	
PX05DBZ				24,000	
Ransomes 5/7 gang mower		16,800		,000	
Ransomes 5/7 gang mower		16,800			
Erreppi MC383 Rotovator	4,800	10,000			
Ballast Roller trailer	3,000				
PX05DCE	3,000			24,000	
PX05 DAU			45 500	38,000	
PX05VEX	0.000		15,500		
Ransomes multi	3,600				
Ransomes multi	3,600				
Atco B30 royale	2,000				
Ransomes multi	3,600				
Ransomes multi	3,600				
PN05 VEM			11,500	(2,300)	
TM rotovator		2,000			
Cemeteries					
NK51 TMZ	7,000				
Erreppi Utility truck	9,800				
PV55 HBZ	·				7,500
PN05 VFA			11,500		,
PN05 VEY			11,500		
Y229WAO [Operating lease to 2008/09]			15,000		
Y371WHH			16,000		
Jumbo Leaf Vacuum	3,200		10,000		5,000
Scag 32 Mulching Mower	2,100				3,000
	2,100				3,000
Refuse Collection T221ARM	22.000				
	22,000				
Street Cleansing	04.500				
NX06BTV	24,500				
NX06BTU	24,500				
NX06BTF	24,500				
NX06BTO	24,500				
Applied 414 S2D Sweeper chassis 0503135					13,000
NV53 CYF				16,000	
Pressure washer					7,700
Leased jumbo leaf vacuum	4,000				
P208ANL	8,500				
MV53 CZR	, , ,				28,500
Applied 414 S2D Sweeper chassis 0503136					13,000
					-,
TOTAL	576,969	129,600	120,000	333,200	288,700
	0.0,000	120,000	120,000	555,200	200,100

Renewals reserve budgets

Description	Planned Expenditure					
	2006/07	2007/08	2008/09	2009/10		
<u>IT</u>	£	£	£	£		
Community Services						
Bousteads Grassing Hardware		101,110	10,670	16,330		
Tullie House IT	37,530	13,740	7,314	5,620		
Legal and Democratic Services						
Electoral Registration software				25,000		
Flexitime System				12,000		
People, Policy and Performance						
Executive Management - Computer related	620	1,400	570	190		
Member Services - Computer related	5,600	710	5,820	7,670		
Strategy & Performance Comms IT equipment	5,810	200	2,400	4,250		
Corporate Services						
IT Network	100,000	71,850	32,000	98,750		
Members IT equipment	9,120	5,240	5,060	8,020		
IT Corporate systems	76,450	7,330	31,300	50,890		
Print Room Equipment	2,500					
Network Disk Storage		53,000	20,000			
Revenues Systems		1,200		19,750		
Finance Laptop / PC related	1,700	1,700				
Development Services						
EDU Toshiba telephone system	3,500					
EDU Laptop / PC related				850		
EDU Writer 24 CTV kimnet	220		200			
EDU soft/hardware	100					
Irthing Centre Systems		44,500				
Business Advice Centre - Hardware						
Planning Hardware	17,250	8,450	25,790	39,370		
TOTAL	260,400	310,430	141,124	288,690		

Appendix 2

2010/11 £ 13,180 3,690 4,380 680 2,500 77,180 67,895 132,950 9,480

11,580

333,215

Description	Planned Expenditure					
	2006/07	2007/08	2008/09	2009/10	2010/11	
<u>Equipment</u>	£	£	£	£	£	
Community Services						
Tullie House Kitchen Equipment		21,000				
Legal and Democratic Services						
Franking Machine 1		6,000				
Mayoral Chains/badges	1,000	1,000				
Corporate Services						
Revenues & Benefits Mailing Machine		9,100				
Concessionary Fares Swipe Cards		50,000				
Development Services						
Music Rehersal Room PA equip	2,500					
Environmental Protection B&K Noise analyser 1	9,000	9,000				
TOTAL	12,500	96,100	0	0	0	

	Vehicles &	IT	Equipment	CLL	CHA	Unallocated	Total
	Plant £	£	£	Balances £	Balances £	£	£
Balance at 31st March 2006 (In hand)/Overdrawn	175,122	(1,064,846)	(366,331)	(521,820)	(118,310)	(28,791)	(1,924,976)
Contributions (-) 2006/07 Payments (+) 2006/07	(4,800) 576,969	(28,840) 260,400	(86,560) 12,500	0	0	0	(120,200) 849,869
Balance at 31st March 2007	747,291	(833,286)	(440,391)	(521,820)	(118,310)	(28,791)	(1,195,307)
Contributions (-) 2007/08 Payments (+) 2007/08	(4,800) 129,600	(28,840) 310,430	(87,060) 96,100	0	0	0 0	(120,700) 536,130
Balance at 31st March 2008	872,091	(551,696)	(431,351)	(521,820)	(118,310)	(28,791)	(779,877)
Contributions (-) 2008/09 Payments (+) 2008/09	(4,800) 120,000	(28,840) 141,124	(88,260) 0	0	0	0 0	(121,900) 261,124
Balance at 31st March 2009	987,291	(439,412)	(519,611)	(521,820)	(118,310)	(28,791)	(640,653)
Contributions (-) 2009/10 Payments (+) 2009/10	(4,800) 333,200	(28,840) 288,690	(88,260) 0	0	0	0 0	(121,900) 621,890
Balance at 31st March 2010	1,315,691	(179,562)	(607,871)	(521,820)	(118,310)	(28,791)	(140,663)
Contributions (-) 2010/11 Payments (+) 2010/11	(4,800) 288,700	(28,840) 333,215	(88,260) 0	0	0	0	(121,900) 621,915
Balance at 31st March 2011	1,599,591	124,813	(696,131)	(521,820)	(118,310)	(28,791)	359,352

Appendix 4