

# INFRASTRUCTURE OVERVIEW AND SCRUTINY COMMITTEE

## *Committee Report*

**Public**

**Date of Meeting:**

**31ST JANUARY 2002**

**Title: REGENERATION - BEST VALUE REVIEW - UPDATE**

**Report of: DIRECTOR OF LEISURE & COMMUNITY DEVELOPMENT**

**Report reference: LCD 4/02**

### **Summary:**

To keep Members informed of progress on the Regeneration Best Value Review

### **Recommendations:**

Members are requested to note and endorse the contents of the report

**Contact Officer:** Rob Burns

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TO: CHAIRMAN & MEMBERS OF THE INFRASTRUCTURE  
OVERVIEW & SCRUTINY COMMITTEE

21<sup>ST</sup> JANUARY 2002

## **REGENERATION – BEST VALUE REVIEW – UPDATE**

### **1. INTRODUCTION**

1.1 The Regeneration Best Value Review is still in the early stages of progress with the Officer's Working Group continuing to collect and disseminate information which will be relevant and useful to the various phases of the review process.

2. The preparatory work included the compilation of the schedule of regeneration activities and projects in which the Council are currently involved (Appendix A) and a list of some of the Council's strategies, some actual, some aspirational, under which this work is being or could be carried out (Appendix B).
3. This has been an 'interesting' development as, probably for the first time, there is a genuine sense of activity being conducted on a joined-up basis across the various departments of the Authority.
4. This has of course been necessitated because of the broad definition under which the Council has agreed to scope the review.

### **1. DEFINITIONS & EXPLANATIONS**

2.1 Indeed, at the last meeting of this Committee, Members will recall there was discussion around the definition of regeneration which had been proposed by Officers and Members agreed to refer that definition to the Executive for approval, as the emphasis, direction and work required to undertake the Review would be significantly different if the scope was reduced.

2. The Executive Committee has not at this time of writing this report, met to consider the definition but discussions at briefing sessions have indicated that they may wish to add 'environmental' to the issues of 'economic and social disadvantage' which regeneration should tackle.
3. A note prepared for Members of the Executive is attached (Appendix C) and gives a brief explanation of how the definition has been reached.
4. Members also raised questions about the meaning of the word 'worklessness' which occasionally appears in relation to regeneration and Appendix D refers to the HM Treasury definition of the word, although this itself is not very clear.
5. Essentially, worklessness differs from unemployment because unemployment is the result of no jobs being available. Worklessness is the longer term effect of this, there being no incentive to work, even if jobs are available. So, references to 'common goals of worklessness' for instance, mean not just bringing jobs to an area, but ensuring people have the desire, motivation and skills to do them.

### **1. PROGRESS**

3.1 The Officers Working Group have begun to review element of 'challenge' by addressing some of the questions of why we are involved in regeneration, should we be, how are we, who do we work with, where are we involved, etc? The notes from the last meeting of the group are attached to give a flavour of those discussions (Appendix E)

2. A brief was prepared to invite Consultants to work with the Group, particularly on the Compare and Consult elements and two proposals were received by the closing date.
3. To date, one of the Consultants has been interviewed and the other interview will take place on the date before this Committee takes place.

4. The decision, on who the successful Consultant will be, will therefore be intimated to Members at the Meeting.
5. The appointment of the Consultants will mark a significant gear change in the timetable for progress, a current copy of which is attached (Appendix F).
6. The first of a series of workshop style consultations to ensure the involvement of relevant Members of the Council, will take place on Wednesday 29<sup>th</sup> January and again, a verbal report on the outcomes from that meeting, with agreed dates for future 'workshop' sessions, will be presented to this Committee.

## **1. RECOMMENDATION**

4.1 Members are requested to note and endorse the content of the report.

E CARTWRIGHT

Director of Leisure & Community Development

25<sup>th</sup> January 2002

# REGENERATION BEST VALUE REVIEW

## COUNCIL PROJECT/ACTIVITY LIST

Updated 9 December 2001

APPENDIX 'A'

**PROJECT TITLE:**

**Group Repair Scheme, Harold Street, Carlisle**

**RESPONSIBLE DEPARTMENT:**

**DE&D – Environmental Services Division, Housing & Environmental Policy Section**

BRIEF DESCRIPTION OF PROJECT/ ACTIVITY	IMPACT ON LOCAL AREA/ COMMUNITY	KEY BENEFICIARIES	TIMESCALE	COSTING (IF AVAILABLE)	KEY PARTNERS	ANY OTHER RELEVANT INFORMATION	CONTRIBUTION TO WIDER REGENERATION	STRATEGY
Part of an area-based strategy to upgrade the external envelope of a block or terrace, where the owner cannot afford to carry out the work. Uses public funding and contributions from owners.	<input type="checkbox"/> Creates confidence in the area <input type="checkbox"/> Combines visual impact and financial assistance <input type="checkbox"/> Effective action on disrepair, where owners cannot afford to <input type="checkbox"/> Encourages interior works and improved property maintenance.	<input type="checkbox"/> Local community (pride in area) – Revitalisation <input type="checkbox"/> Owner occupiers/tenants <input type="checkbox"/> Businesses – encouragement to locate in the area, through greater confidence.	Completion of second phase of scheme by 31 <sup>st</sup> March 2002.	Total cost c £150,000 (inc. VAT: Prof Fees: Environmental Works, etc.) and relates to 9 properties	<input type="checkbox"/> City Council <input type="checkbox"/> Owners and Tenants	Proposed to commence Phase 3 of the Harold Street project in 2002/03 (subject to funding), incorporating a further 6-8 properties.	The combined impact of upgrading of properties together with their surroundings such as footpaths, access roads, verges etc results in a more welcoming business environment, increased confidence for residents: reduction in fear of crime, and a greater sense of local pride.	Housing Strategy.

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CORRUPT PROTECTIVE CULTURAL FIST

REGENERATION BEST VALUE BELIEF

**PROJECT TITLE:**

**Energy Efficiency**

**RESPONSIBLE DEPARTMENT:**

**Environmental Services Housing & Environmental Policy**

BRIEF DESCRIPTION OF PROJECT/ ACTIVITY	IMPACT ON LOCAL AREA/ COMMUNITY	KEY BENEFICIARIES	TIMESCALE	COSTING (IF AVAILABLE)	KEY PARTNERS	ANY OTHER RELEVANT INFORMATION	CONTRIBUTION TO WIDER REGENERATION	STRATEGY
Advice, information and in appropriate cases, funding to install energy saving measures to properties throughout Cumbria.	<input type="checkbox"/> Targeting those who cannot afford a decent standard of heating (the Fuel Poor), improving their quality of life. <input type="checkbox"/> Increasing levels of disposable. <input type="checkbox"/> Increased work for contractors/ suppliers resulting in potential for business expansion and new job opportunities.	<input type="checkbox"/> The Fuel Poor <input type="checkbox"/> Local Businesses <input type="checkbox"/> Owner/Occupiers <input type="checkbox"/> Tenants <input type="checkbox"/> Landlords	Ongoing, subject to continued funding	A traditional 3 bed. Semi-detached property can have:- Cavity Wall Insulation - £250 Loft Insulation - £150	<input type="checkbox"/> Carlisle City Council <input type="checkbox"/> Local Builders' Merchants <input type="checkbox"/> Insulation Installers <input type="checkbox"/> Energy Saving Trust <input type="checkbox"/> Eden, Allerdale, Copeland DCs		Greater levels of disposable income released to residents of properties in the worst condition, and who can least afford to pay for their energy needs. Improved quality of life for those living in houses where condensation is rife. Lack of heat can result in children being unable to do homework adequately and can even result in excessive winter deaths amongst the elderly.	Fuel Poverty Strategy

**PROJECT TITLE:**

**General Housing Grants**

**RESPONSIBLE DEPARTMENT:**

**Environmental Services Housing & Environmental Policy Section**

BRIEF DESCRIPTION OF PROJECT/ ACTIVITY	IMPACT ON LOCAL AREA/ COMMUNITY	KEY BENEFICIARIES	TIMESCALE	COSTING (IF AVAILABLE)	KEY PARTNERS	ANY OTHER RELEVANT INFORMATION	CONTRIBUTION TO WIDER REGENERATION	STRATEGY
Means tested funding for Owner/ Occupiers, Landlords, Tenants and Disabled persons, to renovate/adapt their properties to meet current Housing Standards.	<input type="checkbox"/> Raising standards; removing blighted properties; environmental improvement of the wider area <input type="checkbox"/> Elderly, infirm and disabled people enabled to live at home <input type="checkbox"/> Reduced numbers of empty properties and consequent reduction in vandalism. <input type="checkbox"/> Providing affordable homes in areas of need.	<input type="checkbox"/> Owner/occupiers <input type="checkbox"/> Tenants <input type="checkbox"/> Landlords <input type="checkbox"/> The Community	Ongoing, but subject to availability of funding.	Average Renovation Grant approx. £12,000.  Average Disabled Facilities Grant approx. £7,200	Carlisle City Council		Bringing back into use those properties that are Unfit, Empty or in Serious Disrepair. Unsitightly, derelict properties are released back into the market, and the spiral of decline is halted or slowed down.	Housing Strategy

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**PROJECT TITLE:** Botchergate East Initiative/Repeat Victimisation Scheme  
**RESPONSIBLE DEPARTMENT:** Environmental Services - Housing & Environmental Policy Section

BRIEF DESCRIPTION OF PROJECT/ ACTIVITY	IMPACT ON LOCAL AREA/ COMMUNITY	KEY BENEFICIARIES	TIMESCALE	COSTING (IF AVAILABLE)	KEY PARTNERS	ANY OTHER RELEVANT INFORMATION	CONTRIBUTION TO WIDER REGENERATION	STRATEGY
Advice, information and funding (to qualifying applicants) on security measures for properties. The RV Scheme is City wide, BEI is bounded by Rydal Street, London Road, Lindisfarne Street and Fusehill Street. RV Scheme assists victims of domestic burglaries with measures such as PIR lighting, spy holes, door chains, window locks, etc.	<input type="checkbox"/> Reduced number of burglaries <input type="checkbox"/> Reduced fear of crime <input type="checkbox"/> Improved community spirit <input type="checkbox"/> Pride and confidence in the area.	<input type="checkbox"/> The Local Community, especially the individual residents <input type="checkbox"/> Cumbria Constabulary – due to reduced crime levels.	Ongoing, subject to continued funding.	Average cost of grant assistance for security measures approx. £250 for each property assisted within the scheme.	<input type="checkbox"/> Carlisle City Council <input type="checkbox"/> Cumbria Constabulary <input type="checkbox"/> Care and Repair – Home Improvement Agency		Reduction in the level of criminal activity and, in peoples perception of the fear of crime. Providing local businesses with employment.	Crime and Disorder Strategy.



**PROJECT TITLE:****Community Sports Development****RESPONSIBLE DEPARTMENT:****Leisure & Community Development - Sport and Recreation**

BRIEF DESCRIPTION OF PROJECT/ACTIVITY	IMPACT ON LOCAL AREA/COMMUNITY	KEY BENEFICIARIES	TIMESCALE	COSTING (IF AVAILABLE)	KEY PARTNERS	ANY OTHER RELEVANT INFORMATION	CONTRIBUTION TO WIDER REGENERATION	STRATEGY
Aimed at areas of deprivation. Using sport as a medium to address social inclusion, community development, crime and disorder, health and social wellbeing.	<input type="checkbox"/> Reduction in anti-social behaviour. <input type="checkbox"/> Improvements to health <input type="checkbox"/> Develop community capacity to run own activities	Residents within areas of deprivation and rural areas.	Due to commence April 2002 – ongoing	Approx. £100,000 per year	<input type="checkbox"/> Community Safety <input type="checkbox"/> Youth offending team <input type="checkbox"/> Community police (The project combines many individual programmes, each with different partners)	Plan to be finalised – December 2001 Submitted to Council on 17 <sup>th</sup> December 2001 Project to commence – April 2002	Improve quality of life. Empower individuals through training and use of sport.	Culture Sport & Rec. (Both not currently written) and Leisuretime BV Improvement Plan

**PROJECT TITLE:** **Raffles Area Strategy**  
**RESPONSIBLE DEPARTMENT:** **Housing**

BRIEF DESCRIPTION OF PROJECT/ACTIVITY	IMPACT ON LOCAL AREA/COMMUNITY	KEY BENEFICIARIES	TIMESCALE	COSTING (IF AVAILABLE)	KEY PARTNERS	ANY OTHER RELEVANT INFORMATION	CONTRIBUTION TO WIDER REGENERATION	STRATEGY
The medium/long term regeneration of both the physical and living environment on the Raffles estate.	As above	Whilst aimed at the community at large, it is anticipated that specific vulnerable groups such as lone parents, young children and the elderly will be targets.	3-5 years.	Unavailable, however resources likely to be drawn from a range of providers and government grants. (including Health, Social Services, SRB, etc.)	Local People, SRB, Education, Police, Health, Social Services and the Volunteer Sector with the potential of attracting a Property Developer.	Further to the LSVT process the direction of the initiative may change subject to proposals presented by the council's preferred partner.	The project whilst seeking to identify and meet housing needs within the area, clearly incorporates a wide range of regeneration issues	Housing Strategy

**PROJECT TITLE:** Botcherby – BRAG – BRAG & a Botcherby Health Partnership (2<sup>nd</sup> Round NOF Bid)  
**RESPONSIBLE DEPARTMENT:** Housing/Community Development/Economic Development

BRIEF DESCRIPTION OF PROJECT/ ACTIVITY	IMPACT ON LOCAL AREA/ COMMUNITY	KEY BENEFICIARIES	TIMESCALE	COSTING (IF AVAILABLE)	KEY PARTNERS	ANY OTHER RELEVANT INFORMATION	CONTRIBUTION TO WIDER REGENERATION	STRATEGY
The NOF Bid is currently being compiled within the health partnership and the Lottery aspect of the BRAG project includes:- i) Cyber Café ii) Motor Project iii) Advice & Information service	As above	Whilst aimed at the community at large, it is anticipated that those in greatest need and specific vulnerable groups such as lone parents, young children and teenagers will be targets.	3-5 years	Not available	Local people, Education, Police, CAB, Health, Social Services etc., etc.	The Lottery Bid has been submitted, decision awaited, anticipated response – 2 months.		Housing Strategy

**PROJECT TITLE:** City Centre HERS (Heritage Economic Regeneration Scheme)  
**RESPONSIBLE DEPARTMENT:** Planning Services – Conservation

BRIEF DESCRIPTION OF PROJECT/ ACTIVITY	IMPACT ON LOCAL AREA/ COMMUNITY	KEY BENEFICIARIES	TIMESCALE	COSTING (IF AVAILABLE)	KEY PARTNERS	ANY OTHER RELEVANT INFORMATION	CONTRIBUTION TO WIDER REGENERATION	STRATEGY
Restoration of listed buildings in conservation area to economic use.	Re-use of buildings in disrepair. Additional space in city centre for a variety of uses. Improvement to the physical environment.	City centre as a whole – improved image and additional office/commercial building space created.	Three-year scheme currently in year 2.	£140,000 per year 50/50 City Council/English Heritage	English Heritage for the whole scheme and individual property owners.		Conservation led regeneration providing economic benefits as well as conservation	Conservation Strategy

**PROJECT TITLE:** Longtown Market Towns Initiative (MTI)  
**RESPONSIBLE DEPARTMENT:** Countryside Agency Scheme, Parish Council leading, Community Support Unit providing temporary staff resource, other departments servicing task groups and projects.

BRIEF DESCRIPTION OF PROJECT/ ACTIVITY	IMPACT ON LOCAL AREA/ COMMUNITY	KEY BENEFICIARIES	TIMESCALE	COSTING (IF AVAILABLE)	KEY PARTNERS	ANY OTHER RELEVANT INFORMATION	CONTRIBUTION TO WIDER REGENERATION	STRATEGY
Measures to revitalise Longtown following a Healthcheck and Action planning process.	Range of regeneration measures to address economic, social and environmental well-being.	Longtown community.	Action plan by March 2002, ongoing programme of actions		Includes: City Council County Council NWDA Health Auth. LSC Community Groups Policy Empl. Services Vol. Sector Private Sector		Programme should enable a holistic approach to the well being of Longtown	Should link in to all the Council's strategies

**PROJECT TITLE:** Longtown HERS  
**RESPONSIBLE DEPARTMENT:** Planning Services – Conservation

BRIEF DESCRIPTION OF PROJECT/ ACTIVITY	IMPACT ON LOCAL AREA/ COMMUNITY	KEY BENEFICIARIES	TIMESCALE	COSTING (IF AVAILABLE)	KEY PARTNERS	ANY OTHER RELEVANT INFORMATION	CONTRIBUTION TO WIDER REGENERATION	STRATEGY
Improving the environment Longtown and stimulating economic opportunity.	Re-use of buildings in disrepair. Additional space for a variety of uses. Improvement to the physical environment.	Longtown community as a whole.	Three-year programme, currently in year 3.	Minimum £26,000 per year 50/50 City Council/English Heritage but can be more if NWDA involved.	English Heritage Property Owners NWDA Dependent on specific scheme		Conservation led regeneration providing economic benefits as well as conservation	Conservation Strategy

**PROJECT TITLE:** Townscape Heritage Initiative – Longtown  
**RESPONSIBLE DEPARTMENT:** Planning Services – Conservation

BRIEF DESCRIPTION OF PROJECT/ ACTIVITY	IMPACT ON LOCAL AREA/ COMMUNITY	KEY BENEFICIARIES	TIMESCALE	COSTING (IF AVAILABLE)	KEY PARTNERS	ANY OTHER RELEVANT INFORMATION	CONTRIBUTION TO WIDER REGENERATION	STRATEGY
Improvements to the physical fabric of the conservation area concentrating on the heritage aspects.	As this is focused on the centre of Longtown the benefit will be to the whole community.	Longtown community	Initial stage of preparing a bid and undertaking evaluation under the MTI Healthcheck.		Lottery funded programme involving individual property owners.		One element of the Market Town Initiative healthcheck/action plan process	Extension of the HERS work relating to Conservation Strategy

**PROJECT TITLE:** Economic element of MTI Healthcheck  
**RESPONSIBLE DEPARTMENT:** Economic Development Unit

BRIEF DESCRIPTION OF PROJECT/ ACTIVITY	IMPACT ON LOCAL AREA/ COMMUNITY	KEY BENEFICIARIES	TIMESCALE	COSTING (IF AVAILABLE)	KEY PARTNERS	ANY OTHER RELEVANT INFORMATION	CONTRIBUTION TO WIDER REGENERATION	STRATEGY
Consultation with businesses in the CA6 area, using questionnaires, focus groups and one to one interviews, to seek views on Longtown's future from a business perspective and determine strengths and weaknesses.	Opportunity for the business sector of the local community to contribute effectively to the wider vision for Longtown and identify their specific issues and concerns.	MTI generally will benefit local communities, economic section specifically – benefit to local businesses and farmers.	Completed November 2001 with results to be collated and analysed to contribute to the wider Action Plan, due to be completed by March 2002.		EDU Business Link Longtown Task Group		"Economic" element is part of a wider MTI healthcheck process, providing the opportunity to identify the area's strengths and weaknesses. These findings will contribute to an action plan for the regeneration of the area.	Local Economy Strategy 2001/2002:  "develop an Action Plan with the Parish Council and other agencies to address the needs of Longtown"

**PROJECT TITLE:** Longtown Community Network  
**RESPONSIBLE DEPARTMENT:** Economic Development Unit

BRIEF DESCRIPTION OF PROJECT/ ACTIVITY	IMPACT ON LOCAL AREA/ COMMUNITY	KEY BENEFICIARIES	TIMESCALE	COSTING (IF AVAILABLE)	KEY PARTNERS	ANY OTHER RELEVANT INFORMATION	CONTRIBUTION TO WIDER REGENERATION	STRATEGY
The LCN wish to lease premises on the High Street for a "community café" as an informal meeting place, an outlet to display and sell local goods and services e.g. artwork and an information base for local services and training opportunities.	Enhance community life and facilitate regeneration in Longtown by encouraging the development of local skills and contributing to wider community regeneration.	Benefit to all sectors of the local community.	Dependant on securing external funding.	Set up (capital costs) APPROX. £25,000. Ongoing revenue costs to be established.	Local community (established a steering group) EDU/VAC to provide support and advice	Long term, the group hope to develop opportunities to incorporate a training kitchen and IT access into the premises.	The group are keen to contribute to a Longtown regeneration programme through a community based facility with opportunities for training, an outlet for local crafts and services and for business support.	Local economy strategy 2001/2002: "work with community groups and other agencies to promote a partnership approach to local social & economic regeneration initiatives"

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**PROJECT TITLE:**

**Community Learning-Various Courses**

**RESPONSIBLE DEPARTMENT:**

**Community Support Unit with Housing & Economic Development**

BRIEF DESCRIPTION OF PROJECT/ ACTIVITY	IMPACT ON LOCAL AREA/ COMMUNITY	KEY BENEFICIARIES	TIMESCALE	COSTING (IF AVAILABLE)	KEY PARTNERS	ANY OTHER RELEVANT INFORMATION	CONTRIBUTION TO WIDER REGENERATION	STRATEGY
Courses tailored to communities and groups. Some courses follow a Social Planning Model, others a Community Education Model. Includes Credit Union Development, Creche Workers' Course, Time for Me, Healthy Eating, Charing Meetings, Managing Conflict, Communication processes, Other Officers' Roles.	<input type="checkbox"/> Raising confidence of individuals and groups <input type="checkbox"/> Improved life skills <input type="checkbox"/> Improved participation in a range of decision making processes <input type="checkbox"/> Springboard for other learning opportunities and wider career impact.	Individuals Community Groups Wider Community Other organisations who have access to more confident, aware, challenging, individuals and groups to participate in the decision making process.	Most formal learning situations are time-limited from 6 weeks to 3 months.  Development work with groups is on-going at their discretion and speed.		City Council, Workers' Educ. Assoc., Carlisle College, Neighbourhood Initiatives Foundations	Many courses delivered through partner organisations. Council assists in identifying courses with communities, inputting to course format, monitoring and evaluation of participants and delivery agents. Partnership work includes sourcing funding, ensuring creche provision, finding time structures to suit participants, ensuring locally based provision, unless a city wide initiative. Delivery is in appropriate community buildings before formal learning institutions.		



**PROJECT TITLE:** Community Group Development  
**RESPONSIBLE DEPARTMENT:** Community Support Unit

BRIEF DESCRIPTION OF PROJECT/ ACTIVITY	IMPACT ON LOCAL AREA/ COMMUNITY	KEY BENEFICIARIES	TIMESCALE	COSTING (IF AVAILABLE)	KEY PARTNERS	ANY OTHER RELEVANT INFORMATION	CONTRIBUTION TO WIDER REGENERATION	STRATEGY
Group development at the request of community groups, other departments, external agencies.	Facilitating better partnership working and more focussed community work.	<input type="checkbox"/> Community Groups and individuals. <input type="checkbox"/> Wider Community <input type="checkbox"/> Other organisations	Depends on circumstances of each group and project.		Community Groups  County Council, Health Authority, Voluntary Sector.	Issues of access including buildings, creche provision, times of meetings, etc. need to be addressed.  It is also good practice to ensure group are aware of their own fit in the wider scheme of things.		

**PROJECT TITLE:** Regeneration Partnership Structure in Carlisle South  
**RESPONSIBLE DEPARTMENT:** Corporate Activity with Economic Development Unit leading

BRIEF DESCRIPTION OF PROJECT/ ACTIVITY	IMPACT ON LOCAL AREA/ COMMUNITY	KEY BENEFICIARIES	TIMESCALE	COSTING (IF AVAILABLE)	KEY PARTNERS	ANY OTHER RELEVANT INFORMATION	CONTRIBUTION TO WIDER REGENERATION	STRATEGY
Consultation with the community and other partners to enable a partnership and framework for regeneration action.	<input type="checkbox"/> Improvement against all indices of deprivation <input type="checkbox"/> reduced unemployment <input type="checkbox"/> improved range and quality of facilities and services <input type="checkbox"/> reduced levels of crime	Local community	Confirmation of Framework and development of shadow partnership urgent. Programme will have short, medium and long term actions.		Includes: City Council County Council Health Authority LSC HAZ Community Police Employment Services Voluntary Sector Private Sector	There is currently no partnership framework in place within which the Council and other agencies can work coherently to tackle regeneration issues. If successful this framework could be transferable to other areas. The City Council through the consultation process is taking the lead in promoting a strategic regeneration partnership for the area	The process should enable a holistic approach to area regeneration.	Local Economy Strategy 2001/2002:  "work with Cumbria CC to establish the scope of an SRB regeneration scheme for Carlisle South". Should also link in to all the Council's strategies

**PROJECT TITLE:****Sure Start Carlisle South****RESPONSIBLE DEPARTMENT:****Community Support Unit (Rob Burns – Chair of Steering Group)**

BRIEF DESCRIPTION OF PROJECT/ ACTIVITY	IMPACT ON LOCAL AREA/ COMMUNITY	KEY BENEFICIARIES	TIMESCALE	COSTING (IF AVAILABLE)	KEY PARTNERS	ANY OTHER RELEVANT INFORMATION	CONTRIBUTION TO WIDER REGENERATION	STRATEGY
DfES programme supporting children under 4 and their families and tackling social exclusion. Covers parts of Botcherby, Harraby, Upperby and Currock wards. Steering Group of parents and voluntary and statutory bodies drawing up 10 year Action Plan, nearing approval.	Stimulating community and parental involvement. Direct community involvement in delivery. Knock on impact on other initiatives e.g. community development, economic development, crime and disorder. Wider partnership development will also result from the process.	Families and children under 4.	Process began February 2001. Delivery Plan approved November 2001. Implement from January 2002. First tranche of funding approved. March 2002	2001/2 – 2003/4  Revenue £1.3 million  Capital £0.75 million  All of which can be used to match fund within the scope of the programme.	Parents and carers of young children County Council – Education, Early years City Council Care Trusts/HAZ/ Health Authority Carlisle College East Cumbria Family Support Association Employment Service Connexions Learning and Skills Council	Activities must be additional to existing provision and the process is supposed to help reshape existing services to more closely match local needs. Activities include social and emotional support services, health and learning improvement, employment initiatives and support to childcare development. Capital projects currently include playground improvements and a strategy to upgrade buildings to house the new services.	Enables a focus for key elements of the regeneration of Carlisle South. Eg through social and emotional support services, health and learning improvement, employment initiatives and support to childcare development. As a source of match funding, can stimulate other programmes. Can also be a catalyst for activity, contributing to a broader based Carlisle South Partnership.	Elements within:  City Vision  Health ???  Crime and Disorder  Local Economic Strategy  Community Dev??



**PROJECT TITLE:**  
**RESPONSIBLE DEPARTMENT:**

**LSVT**  
**Housing**

BRIEF DESCRIPTION OF PROJECT/ ACTIVITY	IMPACT ON LOCAL AREA/ COMMUNITY	KEY BENEFICIARIES	TIMESCALE	COSTING (IF AVAILABLE)	KEY PARTNERS	ANY OTHER RELEVANT INFORMATION	CONTRIBUTION TO WIDER REGENERATION
18 Proposed Local Authority Stock Transfer	<ul style="list-style-type: none"> <li>• Injection of private finance will enable improvement of LA stock.</li> <li>• Will bring confidence in the estate areas.</li> <li>• Will generate considerable work in the buildings and related trades.</li> <li>• Should turn around the current decline in demand for Council housing.</li> <li>• Will be integrated with a wide range of regeneration activity, with specific private finance being brought in for this purpose.</li> <li>• Should encourage environmental policies to benefit the wider community.</li> <li>• Will address issues relating to bad housing condition and health, fuel, poverty, housing and support.</li> </ul>	<ul style="list-style-type: none"> <li>• Current local authority tenants, leaseholders and some owner-occupiers.</li> <li>• The wider community through increased activity in the City and implementation of pro-active environmental policies.</li> <li>• Businesses will be encouraged to locate and current local businesses will have increased contracts available in the area.</li> <li>• Increased job availability as a result of major investments.</li> </ul>	<p>Process already commenced, subject to a 'yes' vote in a tenants ballot.</p> <ul style="list-style-type: none"> <li>• February 2002 Draft offer documents to Tenants</li> <li>• March 2002 Final offer documents to Tenants.</li> <li>• June 2002 Tenants ballot.</li> <li>• Dec 2002 Stock Transfer (if a 'yes' vote at ballot)</li> <li>• June 2004 Transfer of DSO functions.</li> <li>• Anticipated £60m worth of work to be delivered in the first 5 years.</li> </ul>	<ul style="list-style-type: none"> <li>• The cost of the transfer is estimated at .....</li> <li>• A dedicated annual Regeneration Budget will be established of around £400k through private finance raised by the proposed Carlisle Housing Association.</li> </ul>	<ul style="list-style-type: none"> <li>• City Council.</li> <li>• Carlisle &amp; Rural Tenants Federation.</li> <li>• Individual Tenants and Leaseholders.</li> <li>• DTLR</li> <li>• Housing Corporation.</li> </ul>	<p>The LSVT process will involve the transfer of some service department staff as well as housing staff.</p> <p>The regeneration input post LSVT should have significant effect on revitalising some of the depressed areas in the City.</p>	Housing Strategy

PROJECT TITLE:

PROPERTY REVIEW – MARKETING OF LAND & BUILDINGS.

RESPONSIBLE DEPARTMENT:

PROPERTY SERVICES DIVISION, ENVIRONMENT & DEVELOPMENT

BRIEF DESCRIPTION OF PROJECT/ ACTIVITY	IMPACT ON LOCAL AREA/ COMMUNITY	KEY BENEFICIARIES	TIME-SCALE	COSTING (IF AVAILABLE)	KEY PARTNERS	ANY OTHER RELEVANT INFORMATION	CONTRIBUTION TO WIDER REGENERATION	STRATEGY
<p><input type="checkbox"/> Marketing of void and surplus land and buildings after identification of potential.</p>	<p><input type="checkbox"/> Local employment, eg single house plots or industrial estates.</p>	<p><input type="checkbox"/> Businesses.</p> <p><input type="checkbox"/> People in jobs market.</p> <p><input type="checkbox"/> Owner / occupiers for residential land.</p> <p><input type="checkbox"/> Developers and Planners.</p>	<p><input type="checkbox"/> Review commenced 1996</p>	<p><input type="checkbox"/> So far, receipts in excess of £2M created.</p>	<p><input type="checkbox"/> Local and Regional Chartered Surveyors and Town Planners.</p> <p><input type="checkbox"/> CIIA.</p> <p><input type="checkbox"/> Land owners.</p> <p><input type="checkbox"/> Land &amp; property occupiers.</p>	<p><input type="checkbox"/> Development Advisory Group established 2001 to co-ordinate City Council approach.</p>	<p><input type="checkbox"/> Potentially very large.</p>	<p><input type="checkbox"/> Code of Conduct in Planning.</p> <p><input type="checkbox"/> Local Plan.</p>

PROJECT TITLE:

AIRPORT – SALE OF LEASE.

RESPONSIBLE DEPARTMENT:

PROPERTY SERVICES DIVISION, ENVIRONMENT & DEVELOPMENT

BRIEF DESCRIPTION OF PROJECT/ ACTIVITY	IMPACT ON LOCAL AREA/ COMMUNITY	KEY BENEFICIARIES	TIME-SCALE	COSTING (IF AVAILABLE)	KEY PARTNERS	ANY OTHER RELEVANT INFORMATION	CONTRIBUTION TO WIDER REGENERATION	STRATEGY
<input type="checkbox"/> Marketing, sale and development of Carlisle Airport.	<input type="checkbox"/> Achieving flights including need to keep Airport open. <input type="checkbox"/> Development. <input type="checkbox"/> Employment. <input type="checkbox"/> Air Service.	<input type="checkbox"/> Carlisle City Council – reduction of running costs. <input type="checkbox"/> Carlisle Community. <input type="checkbox"/> Flights.	<input type="checkbox"/> Disposal of process began 1996. <input type="checkbox"/> Sale achieved 2001.	<input type="checkbox"/> Costs of disposal £150,000. <input type="checkbox"/> Annual revenue savings £450,000 pa. <input type="checkbox"/> Substantial capital receipts of 7 figures. <input type="checkbox"/> Investment by private sector not known.	<input type="checkbox"/> Haughey Air Services. <input type="checkbox"/> City Council. <input type="checkbox"/> CIIA. <input type="checkbox"/> NWDA. <input type="checkbox"/> Business stakeholders. <input type="checkbox"/> Current Airport tenants.	<input type="checkbox"/> Development brief written in full consultation, particularly to mitigate environmental and heritage concerns.	<input type="checkbox"/> Rural regeneration. <input type="checkbox"/> Supports Carlisle as a regional centre.	<input type="checkbox"/> Disposal strategy. <input type="checkbox"/> Council Code of Conduct on Planning matters. <input type="checkbox"/> Local Plan. <input type="checkbox"/> Structure Plan. <input type="checkbox"/> NWDA Strategy.

**PROJECT TITLE:**

**KINGMOOR PARK JOINT VENTURE**

**RESPONSIBLE DEPARTMENT:**

**PROPERTY SERVICES DIVISION, ENVIRONMENT & DEVELOPMENT**

BRIEF DESCRIPTION OF PROJECT/ ACTIVITY	IMPACT ON LOCAL AREA/ COMMUNITY	KEY BENEFICIARIES	TIME-SCALE	COSTING (IF AVAILABLE)	KEY PARTNERS	ANY OTHER RELEVANT INFORMATION	CONTRIBUTION TO WIDER REGENERATION	STRATEGY
<input type="checkbox"/> Reclamation of redundant land into one of the NWDA's 12 strategic employment sites in the region.	<input type="checkbox"/> Creates confidence in property market. <input type="checkbox"/> Higher quality scheme through public sector rigorous standards. <input type="checkbox"/> Major 30 year employment scheme.	<input type="checkbox"/> Aims to create 3000 jobs by 2005. <input type="checkbox"/> Immediate cash injection into local economy.	<input type="checkbox"/> Scheme began 1992. <input type="checkbox"/> Phase 1 complete 2001. <input type="checkbox"/> Phase 2001-2005.	<input type="checkbox"/> £20 M initial scheme aiming to attract £35 M of inward investment. <input type="checkbox"/> £2.8 M land acquisition. <input type="checkbox"/> £6 M decontamination <input type="checkbox"/> £4M infrastructure investment.	<input type="checkbox"/> Carlisle City Council. <input type="checkbox"/> Cumbria County Council. <input type="checkbox"/> NWDA & English Partnerships. <input type="checkbox"/> MOD. <input type="checkbox"/> Brian Scowcroft. <input type="checkbox"/> European Community. <input type="checkbox"/> CHIA.	<input type="checkbox"/> Joint Venture introduced 78 separate legal agreements. <input type="checkbox"/> Phase 1 was in public sector control. <input type="checkbox"/> Phase 2 is in 90% private sector control.	<input type="checkbox"/> Key scheme for Local Plan and structure plan. <input type="checkbox"/> NWDA Regional Plan. <input type="checkbox"/> Support Carlisle and North Cumbria as a region.	<input type="checkbox"/> NWDA Regional Strategy. <input type="checkbox"/> City Council revision of land uses through Development Brief. <input type="checkbox"/> Economic Development Strategy. <input type="checkbox"/> Asset Management Plan.

PROJECT TITLE:

ASSET MANAGEMENT PLAN

RESPONSIBLE DEPARTMENT:

PROPERTY SERVICES DIVISION, ENVIRONMENT & DEVELOPMENT

BRIEF DESCRIPTION OF PROJECT/ ACTIVITY	IMPACT ON LOCAL AREA/ COMMUNITY	KEY BENEFICIARIES	TIME-SCALE	COSTING (IF AVAILABLE)	KEY PARTNERS	ANY OTHER RELEVANT INFORMATION	CONTRIBUTION TO WIDER REGENERATION	STRATEGY
<input type="checkbox"/> Review of all Council owned assets to appraise whether they support corporate objectives, including the contribution towards regeneration.	<input type="checkbox"/> Potentially wide ranging, dependent upon schemes that may result.	<input type="checkbox"/> Community tax payers through more economic, efficient and effective use of assets.	<input type="checkbox"/> Commenced with Dry Run in November 2000.	N/A	<input type="checkbox"/> All Council service users. <input type="checkbox"/> Other Agencies. <input type="checkbox"/> Businesses. <input type="checkbox"/> Tenants. <input type="checkbox"/> Developers. <input type="checkbox"/> Planners.	<input type="checkbox"/> Aims to identify property as a corporate asset to achieve policy.	<input type="checkbox"/> Key schemes to provide accommodation.	<input type="checkbox"/> Asset strategy being developed 2002.

## OTHER ASPECTS OF THE COUNCIL'S WORK THAT CONTRIBUTES TO REGENERATION

### Lead Department/Section: Housing

Geographical Information Systems analysis – to assist in developing a priority list of areas and particular 'hotspots'.

Floating Support Consortium

Independent Living Model and Supporting People

Community Alarms Consortium

Housing visitor service

Independent Living Model and Supporting People

Model for using sheltered housing as a community resource through partnership working.

Tenant Participation Compact

All Supporting People and related issues

North Cumbria Housing Forum.

Development of sustainable communities through relatively medium sized new development sites.

Assessment of small scale demolition across the district.

Cumbria Homelessness Forum and related issues.

Cumbria Rural Housing Forum.

North West Regional Housing Forum and Cumbria Sub-regional Housing Group.

Crime and Disorder issues.

Choice based lettings pilot in Longtown.

Working with Health and Social Services on a wide range of issues including:-

- ILM
- Community Alarms Consortium
- Housing Visitor Service
- Sheltered Housing as a resource for the community
- Rehab units for Cumbria Infirmary
- Cross involvement in developing the Housing, Community Care and Health Strategies.
- "Winter Pressure/ Bed blocking issues"
- Generic Domicillary Care project.
- Special Needs Accommodation and Support Strategy.
- Housing and other benefit take up issues
- Mental health, learning disability, children leaving care.
- Drug and alcohol abuse, teenage pregnancies, strategies that relate to the general community and therefore low levels.
- Development of a Health and Well-being agenda for the district.
- Involvement in the Health Promoting Organisation Pilot.

Numerous other 'schemes' based on allocations, tenants groups, anti-social behaviour, food co-operatives, crime reduction, mediation, surveillance, SAP ratings, Secure by Design, Benefit Advice Centre, Falls Detectors, Lone Worker monitoring, etc

### Lead Department/Section: Planning Services

Site specific development briefs prepared as required

Portfolio	O&S	Plan/Strategy	Status
Community Activities	Community	Crime & Disorder Strategy	Statutory
Community Activities	Community	Community Participation Strategy	Existing
Community Activities	Community	Valuing Diversity (Equality & Equity Policy)	Aspirational
Community Activities	Community	Democratic Renewal	Aspirational
Community Activities	Community	Regeneration Strategy (Community)	Aspirational
Community Activities	Community	Supporting Schools Policy (pre 16)	Aspirational
Community Activities	Community	Anti Poverty Strategy	Existing
Community Activities	Community	Tenant Participation	Existing
Community Activities	Community	Youth Strategy	Existing
Community Activities	Community	Cultural Strategy	Statutory
Health & Well Being	Community	Housing Strategy	Statutory
Health & Well Being	Community	Health Promotion & Partnership	Aspirational
Health & Well Being	Community	Regeneration (Housing)	Aspirational
Health & Well Being	Community	Environmental Health Policies	Statutory
Health & Well Being	Community	Environmental Protection Strategy	Existing?
Health & Well Being	Community	Older People Strategy	Existing?
Health & Well Being	Community	Youth Strategy	Existing
Health & Well Being	Community	Sports Development/Recreation Strategy	Developing
Health & Well Being	Community	Equal Opportunities	Developing
Corporate Resources	Corporate Resources	Customer Care Policy	Aspirational
Corporate Resources	Corporate Resources	Emergency Plan	Statutory
Corporate Resources	Corporate Resources	Human Resources Strategy	Aspirational
Corporate Resources	Corporate Resources	Training Plan	Existing?
Corporate Resources	Corporate Resources	Member Training & Development Plan	Existing?



Portfolio	O&S	Plan/Strategy	Status
Corporate Resources	Corporate Resources	Open Government	Existing
Strategy & Performance	Corporate Resources	Corporate Plan	Developing
Strategy & Performance	Corporate Resources	Best Value Performance Plan	Statutory
Strategy & Performance	Corporate Resources	Procurement Strategy	Statutory
Strategy & Performance	Corporate Resources	Consultation Strategy	Existing
Strategy & Performance	Corporate Resources	Community Strategy	Aspirational
Strategy & Performance	Corporate Resources	IT/Information/E-Government Strategy	Existing
Strategy & Performance	Corporate Resources	Finance & Resources	Statutory?
Strategy & Performance	Corporate Resources	Treasury Management Statement	Statutory?
Strategy & Performance	Corporate Resources	Medium Term Financial Plan	Statutory?
Strategy & Performance	Corporate Resources	Capital Strategy	Statutory?
Strategy & Performance	Corporate Resources	Budget Framework	Statutory?
Strategy & Performance	Corporate Resources	Asset Management Plan	Statutory?
Promoting Carlisle	Corporate Resources	Promoting Carlisle Strategy	Aspirational
Promoting Carlisle	Corporate Resources	Civic pride Policy	Aspirational
Promoting Carlisle	Corporate Resources	Council Communications and PR Strategy	Developing?
Promoting Carlisle	Corporate Resources	Marketing Strategy	Existing
Promoting Carlisle	Corporate Resources	Community Strategy/City Vision	Statutory
Economic Prosperity	Infrastructure	Economic Development Strategy	Statutory
Economic Prosperity	Infrastructure	Regeneration Strategy (Economic)	Aspirational
Economic Prosperity	Infrastructure	Rural Strategy	Developing
Economic Prosperity	Infrastructure	Tourism Action Plan	Existing
Economic Prosperity	Infrastructure	Training and Education Policies (post 16)	Aspirational
Infrastructure, Environment & Transport	Infrastructure	Local Agenda 21 Strategy	Existing



Portfolio	O&S	Plan/Strategy	Status
Infrastructure, Environment & Transport	Infrastructure	Highways Partnership	Existing
Infrastructure, Environment & Transport	Infrastructure	Strategic Transport/Infrastructure Plan	Existing
Infrastructure, Environment & Transport	Infrastructure	Waste Management Strategy	Existing
Infrastructure, Environment & Transport	Infrastructure	Development Plan/Planning Policy	Statutory
Infrastructure, Environment & Transport	Infrastructure	Regeneration Strategy (Physical)	Aspirational

## BRIEFING NOTE TO ALL MEMBERS OF THE EXECUTIVE

## A DEFINITION OF REGENERATION

Regeneration activity is generally recognised as being the integration of actions to bring about an improvement in economic, social and environmental well being. There is no official definition of regeneration as such. However the key policy objectives of government have been stated in various strategy and guidance documents. These, and statements from other organisations working in the field have informed the definition adopted by the Council's Regeneration Best Value Officer Group.

*Regeneration – supporting local communities in addressing problems of economic and social disadvantage, to achieve improved prosperity, well being and quality of life.*

At the briefing meeting last week you considered that you would wish to see this amended to reflect more fully the physical aspect. The wording could be as follows:

*...addressing problems of economic and social and environmental disadvantage..*

A selection of relevant sources is set out below.

1. Key national policy objectives for regeneration are to:

- Promote sustainable regeneration
- Address social exclusion and enhance opportunities for the disadvantaged
- Support and promote growth in local economies and business
- Raise educational standards, improve employability and encourage lifelong learning for individuals
- Tackle crime and drug abuse and improve community health and safety

*(Government Office for the North West)*

2. National policies for neighbourhood renewal focus on:

- Tackling worklessness and supporting weaker economies
- Tackling crime
- Improving skills
- Tackling poor health
- Tackling poor housing and physical environment

*(New commitment to neighbourhood renewal – a national strategy action plan  
Social Exclusion Unit Jan 2001)*

3. Regeneration has a broad remit, including housing, health, employment, crime, transport, education and almost any other social, environmental or economic issue. This paper will regard 'community based regeneration' as any activity initiated by the community for the community, in order to improve its economic, environmental or social lot.

*(Community Based Regeneration Initiatives – a working paper. Department of the Environment, Transport and the Regions 1998)*

4. All local regeneration schemes have the same overriding aim – to improve the well being, or quality of life, of people in the target area..... Local regeneration schemes may target different aspects of economic or social disadvantage, physical and environmental deficiencies, or adopt comprehensive strategies addressing all these.

*(Local evaluation for Regeneration Partnerships: Good Practice Guide  
Department of the Environment, Transport and the Regions 1999)*

5. Regeneration: our objective is to enhance sustainable economic development and social cohesion through integrated regional and local action including the promotion of an urban renaissance. Our regeneration programmes also contribute to the achievement of several other departmental objectives on the environment, housing and rural development.

*(Annual report 2001  
Department of the Environment, Transport and the Regions)*

6. The British Urban Regeneration Association was formed in 1990 as a forum for exchange of ideas, experience and information. BURA identifies and promotes best practice in regeneration and advocates an integrated approach to the social, economic and environmental issues involved.

## Worklessness in deprived areas

4.30 Every region in Britain has experienced sharply falling unemployment and rising levels of vacancies. However, within regions there remain pockets of high unemployment, typically in individual local authority areas, wards within these areas and even down to particular housing estates. The majority of these areas are in inner cities, but seaside towns and former coal mining areas also feature. Often people from ethnic minorities, lone parents and people with disabilities are disproportionately concentrated within these small areas. They may suffer from poor housing, inadequate transport links and high crime rates, leading to social exclusion.

4.31 However, the problem of Britain's most deprived areas is not necessarily a lack of jobs in many cases, these areas are alongside, and within travelling distance of, labour markets with high levels of vacancies. People need to be equipped to take advantage of these opportunities. The Government's regional and area-based programmes are aimed at regenerating local communities but must also increase the employability of people in disadvantaged areas, so that they can access and fill vacancies that exist near to where they live. Otherwise such jobs will go to people outside the area, further reinforcing the problem.

## REGENERATION BEST VALUE REVIEW

MEETING 11 DECEMBER 2001

## DRAFT NOTES

PRESENT: Rob Burns, Jim White, Claire Tupling, Neil Griffiths,  
Kamla Pattni, Allan Dickson, Clare McIldowie, Catherine Elliot,  
Chris Hardman.

## 1. APOLOGIES

David Beaty, Karen Hook.

## 2. MINUTES OF LAST MEETING

Accepted as accurate record.

## 3. MATTERS ARISING

Under Regeneration Projects/activities RB repeated the request from the November Meeting to be supplied with a position statement in connection with strategies under which "regeneration" activities are undertaken.

## ACTION 1

## ALL

*Everyone to produce a list, very brief description and status (e.g. City Council Strategy, National Strategy) of the strategies containing regeneration activity to which we are working.*

*If in doubt include it.*

*To be sent to CE by 19 December (2001).*

*JW to forward List of Strategies to CE and RB.*

## 4. CONSULTANCY BRIEF

A copy had previously been circulated by KH.

RB informed the group that some changes had been made to the dates eg. tender return date was now around 11 January and completion date into May.

There were no comments on the brief.

## 5. REGENERATION PROJECTS PROFORMA

CE had previously circulated copies and she explained that some editing had taken place to reduce the document size. It includes two categories of work :

- (i) project related targeted initiatives;
- (ii) ongoing work/activity which contributes to regeneration, for example, the Housing and Planning Services activities listed on page 15.

All agreed that the document represents the current interpretation of regeneration activity. However, it should be considered as "work in progress" with group members regularly feeding in information on existing and new activities to refine and update it.

### **ACTION 2**

**ALL**

*Everyone to highlight say 3 or 4 ongoing (everyday) work areas, along with details of contact name and department, which contribute to regeneration and pass onto CE by 19 December 2001.*

### **ACTION 3**

**CE**

*Contact names for each of activity and projects contained in the list will be added.*

### **ACTION 4**

**RB**

*Contact City Treasury in order to discuss their contribution to regeneration for inclusion in the Activity List.*

Other issues discussed included:

- Need to keep the contribution made by Building Maintenance and Property Services generally to regeneration under review.
- Information is a key issue and there was some discussion about the different approaches being taken to GIS development. This need should be integrated into the Review.

- Encouragement of cross district working by Central Government e.g. on strategic housing issues and the Carlisle – Eden LSP.

## 6. CHALLENGE QUESTIONS

RB sought to clarify his role as Review Team Leader and it was **AGREED** that the Team Leader's role was to ensure the process was driven forward and steered in the right direction with support from KH.

The content of the Review, however, is for the Group to decide. The Group then considered the two sets of questions produced separately by DWB and KH. The answers to the ultimate questions are:

### C1 What are we trying to achieve through this BVR?

A wide ranging discussion ensued and a number of priorities emerged relating to both fundamental and improvement based issues.

- We should explore whether regeneration activity is required at all in Carlisle. This could be achieved through examining statistical data, considering what local priorities have been set and the political direction given locally, regionally and nationally.
- Review current regeneration work and establish its scope, who contributes etc. This along with the statistical analysis will provide a baseline position to work from.
- Develop a consultation/needs based approach leading to a strategy, action plan and implementation structure to deliver the regeneration agenda. This would identify gaps in current provision and assess the Council's current and suggested future role. It would also provide a mechanism for targeting areas/groups/communities/problems through a consultative based approach and a review of our priorities (including statistical review) to highlight the "real" problems locally.
- Emerging local priorities and actions need to be examined against, and take account of national and regional priorities.
- Develop a system to measure and evaluate regeneration activity. This could for example, include a basket of P.I's and/or progress towards a target such as improvements in the deprivation index or individual indicators for the City's worst off wards.



## C2 What Activities (should) contribute to Regeneration?

### Activities of other Bodies

The regeneration activities of other bodies/partners are listed in the project/activity list. There will however, be other work which is not listed which the City Council is not involved in and this is an area which the group may need to revisit.

Should we be doing other things

Three issues were raised under this item. Firstly was there any evidence from any existing studies of local need which is not being tackled currently.

#### **ACTION 5**

**ALL**

***Any examples of the above should be forwarded to RB.***

Secondly, what examples are there of Best Practice/Policy or relevant initiatives being promoted by Central Government that we could be taking advantage of e.g. NRU, SEU.

#### **ACTION 6**

**CT**

***Initial trawl of relevant policies and identification of key documents by next meeting.***

Thirdly, which authorities should we be benchmarking against and collecting information from suggestions were put forward of the Audit Commission family group or the 5 authorities above and the 5 below Carlisle in the IMD ranking. However it was **AGREED** that contact with other authorities would be postponed until we are clearer about our information requirements.

### Barriers

Relationship with County Council was highlighted as a fundamental constraint in many areas of work. We need to be clear in the BVR what these constraints are, how they affect delivery and identify, if possible, a way forward even if this means going it alone.



C3 Where are we now?

Group agreed that the project/activity list represented the best snapshot and that we recognise the fragmented approach to regeneration within the Council which we are seeking to address, for example, through the Officer Working Group.

A key element to answering this question is to establish a monitoring and evaluation system – this is a key task. Information needs have already been referred to earlier.

C4 Where do we want to be?

From the relevant answers the following emerged :

- Clear understanding of the City Council's role and responsibilities in regeneration.
- Contribution of all partners identified within a strategic approach.
- Respond to needs and priorities based on local consultation.
- Mechanism in place to monitor and evaluate work.
- Engaging effectively with local, regional partners and strengthening/developing strong relationships with them.
- Programmes clearly identify costs and resources allocated to deliver.
- Engage local communities in the process (not overnight!) and help change their perception of the worth of regeneration activities and the general image of the Council as a consequence.

C5 Gaps in Service?

Some have already been identified earlier e.g. lack of internal co-ordination of regeneration activity. Lack of baseline/need information would appear to be another fundamental.

We need to revisit this issue as we do not have information to identify them all and some perhaps will be ones the Council has no active role in.

C6 Key Issues?

- Highlight strengths and weaknesses (areas for improvement) in current system.
- Be clear where there are gaps or areas for improvement, how they will be tackled and what will the Council's role be, if any.
- Information needs.
- City Council's role – where we fit in  
where we can influence/add value
- Mechanism to achieve improvements at various levels e.g. internally, County and Regional relationships.

7. TASK ALLOCATION

RB suggested a workshop session to explore the challenge questions in more detail which was welcomed enthusiastically by the Group.

<b>ACTION 7</b> <b><i>Draw up Agenda/Work Programme for workshop session.</i></b>	<b>RB</b>
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8. DATE OF NEXT MEETING

This will be the workshop session and is scheduled for **Tuesday 8 January 2002** probably with a 9.30 start and lasting at least the morning but RB will advise further.

9. ANY OTHER BUSINESS

KP reported an opportunity from the National Housing Federation to put forward ideas (issues which could be debated at their Annual Conference). One subject area concerned regeneration and she circulated a proforma on which group members should send ideas to her by 17 December.

## Timetable for Regeneration B V Review

The proposed timetable is as follows:-

Key Milestone	Target Date
Receipt of Tenders for Consultancy	18 <sup>th</sup> January 2002
Interview with Short-listed firms	24 <sup>th</sup> & 30 <sup>th</sup> January 2002
Appointment of Consultants	31 <sup>st</sup> January 2002
Consultants commence Review	W/C 4 <sup>th</sup> February 2002
Issue of draft consultants report	W/C 6 <sup>th</sup> May 2002
Final Report for consultant	W/C 20 <sup>th</sup> May 2002
Final Presentation of full Review to Members & Officers	W/C 27 <sup>th</sup> May 2002

Note: These are the key dates for the consultant's reports, additional dates for consultations with members, partners, businesses, community groups etc. will follow.