

Report to Executive

Agenda
Item:

A.3

Meeting Date: 19th October 2015
 Portfolio: Leader's Portfolio
 Key Decision: Yes: Recorded in the Notice Ref:KD28/15
 Within Policy and Budget Framework YES
 Public / Private Public

Title: CARLISLE PLAN 2015-18
 Report of: Policy and Communications Manager
 Report Number: PC 19/15

Purpose / Summary:

This report presents the Carlisle Plan, including the new vision and priorities for the Council.

Recommendations:

The Executive is requested to:

1. Approve the Carlisle Plan and refer it to Council for approval and adoption to the Council's Policy Framework.

Tracking

Executive:	19 th October 2015
Overview and Scrutiny:	3 rd September 2015 Community Overview and Scrutiny Panel 10 th September 2015 Resources Overview and Scrutiny Panel 17 th September 2015 Economy and Environment Scrutiny Panel
Council:	10 th November 2015

1. BACKGROUND

- 1.1 The Carlisle Plan 2015-18 is proposed to replace the Carlisle Plan 2013-16. The development of the new Carlisle Plan offers an opportunity to build on the Council's successes and address new challenges.

2. PROPOSALS

- 2.1 The Carlisle Plan 2015-18 is attached as Appendix 1. It sets out the Council's overall vision for Carlisle, supported by five priorities. The vision gives a clear direction and context for all our activities. We will maximise opportunities to improve health, wellbeing and economic prosperity through our five priorities that support the vision.
- 2.2 Progress against the plan will be measured through a new performance framework; this framework will include progress in key projects, risk and opportunities; and a new set of measures. The performance framework will be monitored through the Directorate Management Team meetings with a quarterly report being presented to Senior Management Team. A quarterly summary of performance will be reported to Executive and made available to Overview and Scrutiny. It is proposed that the plan is reviewed annually, prior to the setting of service plans within the Council's Directorates.
- 2.3 Following the adoption of the plan, the Council will develop its service plans to identify how it will deliver the vision and objectives. The service plans will be updated as key actions, projects and strategies progress and develop.

3. CONSULTATION

- 3.1 A wide range of consultation was undertaken on the Carlisle Plan. This included:
- a programme of 'Listening Council' events, held across Carlisle, giving local residents the opportunity to comment on the draft plans for Carlisle's future.
 - consultation with partners engaged in delivering the priorities to help identify opportunities to develop working and support existing initiatives.
 - consultation sessions and briefings with staff to obtain their views on the plan and how it affects service delivery.
 - online consultation to encourage further feedback, distributed through the Council's networks of partnerships.
- 3.2 The Carlisle Partnership Executive reviewed the plan and identified how the vision related to the Partnership structure and the activity of the 7 priority working groups. Partners looked in detail at each priority and how their work could support the

delivery of these. These actions will be taken forward into a partnership plan to support the Carlisle Plan.

3.3 The plan was considered by the Overview and Scrutiny Panels as described below:

Community Overview and Scrutiny Panel	3 rd September 2015
Resources Overview and Scrutiny Panel	10 th September 2015
Economy and Environment Scrutiny Panel	17 th September 2015

Comments from the Scrutiny Panels have been included in the feedback summary and the minutes from these meetings are incorporated into the Executive's agenda for this meeting.

3.4 Feedback has been very positive, with many comments supporting the priorities and the focused clarity of the plan. A summary of feedback on the Carlisle Plan is provided as Appendix 2 and gives details of how the plan has been amended to reflect the comments received. Other issues raised during the consultation will be taken forward as part of the Council's service planning process.

4. CONCLUSION AND REASONS FOR RECOMMENDATIONS

4.1 The recommendation asks the Executive to refer the Carlisle Plan to Council to ensure that it is approved and adopted to the Policy Framework.

5. CONTRIBUTION TO THE CARLISLE PLAN PRIORITIES

5.1 The Carlisle Plan set out the Council's priorities and gives a clear direction for the authority.

Contact Officer: Steven O'Keeffe Ext: 7028

Appendices
attached to report: Appendix 1 – Carlisle Plan 2015-2018
Appendix 2 – Summary of Carlisle Plan feedback

Note: in compliance with section 100d of the Local Government (Access to Information) Act 1985 the report has been prepared in part from the following papers:

- PC 11/15 Executive 24 August 2015

CORPORATE IMPLICATIONS/RISKS:

Chief Executive's - The Carlisle Plan forms a substantive part of the Council's policy and performance management framework, monitoring of which enables stakeholders, including local people, to make a judgement about how effective the Council is in achieving its key priorities. The Council continues to monitor service standards and customer satisfaction and is looking at new ways to gather and review customer information. Risks will be managed in accordance with the Risk Management Policy and the Council will continue to embed the Public Sector Equality Duty in the delivery of all its services.

Deputy Chief Executive –

Economic Development –

Governance – The Carlisle Plan 2015-18 replaces the previous Carlisle Plan 2013-16 and forms part of the Council's Policy Framework. In exercising some statutory powers, the Council must have regard to its approved Plan.

Local Environment –

Resources - There are no specific financial implications of adopting the Carlisle Plan 2015-18; however the plan will be used to inform future budget processes to align Council resources to the priorities contained within it.



Carlisle Plan 2015-18

Our vision:

To improve the health, wellbeing and economic prosperity of the people of Carlisle. We will work in partnership to further establish our position as the regional centre and focus for investment, ensuring that residents can share in the benefits through increased opportunities and greater choice of jobs, range of housing and a quality environment.





Carlisle Plan 2015-18

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Clarity, confidence and commitment

Introduction to Carlisle

Carlisle is the urban capital of the County of Cumbria with a population estimated at approximately 108,000. The city is the centre of an economic region serving 500,000 people who live in Cumbria, Northumberland and Southern Scotland.

The City of Carlisle is the largest settlement with approximately 68% of the population. The remaining area is rural, with a number of smaller market towns and large villages spread across the district, including Brampton, Dalston, Longtown and Wetheral.

Across the district, there are a wealth of assets making Carlisle a great place to live, work and visit. Carlisle draws natural strength from its location, with heritage and environmental sites of national and international importance and good connections to the country's infrastructure. Carlisle has the greatest concentration of businesses and opportunities for future development in Cumbria. The city has built on its established economic importance and encouraged the development of food processing, engineering and logistics sectors.

Carlisle is set within some of the country's most spectacular natural scenery and the city is the final stop for three of the country's scenic railway lines. Landmark buildings and heritage sites such as Carlisle Castle, Carlisle Cathedral, Lanercost Priory and Hadrian's Wall attract visitors from around the world.



Our vision:

To improve the health, wellbeing and economic prosperity of the people of Carlisle. We will work in partnership to further establish our position as the regional centre and focus for investment, ensuring that residents can share in the benefits through increased opportunities and greater choice of jobs, range of housing and a quality environment.

We have a key role in improving health and wellbeing through our plans and services. Many of these have a significant impact on the wider social, economic and environmental determinants of health and wellbeing. Our employees work to address inequalities on a daily basis and have a positive impact on the lives of some of the most vulnerable residents in Carlisle. We will continue to support the work of Carlisle Healthy City.

We will be the best possible partner to organisations, communities and individuals that share our commitment, clarity and confidence in Carlisle. We will help shape the future of Carlisle, delivering the priorities in the Carlisle Plan whilst operating a highly effective organisation where employees are supported to be the best they can be. We are changing, dynamically, to meet the financial challenges of the future by making the necessary savings and developing new incomes.



Principles:

Clarity, confidence and commitment

- We will be a clear, committed and confident Council.
- The principles have been developed by our staff and councillors to guide how we will deliver our vision for Carlisle.
- By setting out our vision, we show that we understand the needs of Carlisle's residents, businesses and visitors. Our plans to respond to these needs are clear and straightforward. We know what is expected of us and do our best to create clarity in how we work.
- We are committed to achieving our vision for Carlisle. We will ensure that our day to day work and resources are consistent with the priorities.
- We will continue to work effectively with partners to drive positive change for Carlisle and will celebrate our successes and achievements. As part of our ongoing work to develop all our communities we will engage young people and make sure the Carlisle Plan helps to deliver their aspirations for Carlisle.



Priority:

Support business growth and skills development to improve opportunities and economic prospects for the people of Carlisle

We will build on Carlisle's position as a University City and regional centre for economic prosperity through the implementation of the draft Carlisle District Local Plan 2015-2030. The Plan sets out how Carlisle will grow and develop, and identifies potential sites for new housing, economic and commercial development. We will provide businesses with quality space in which to grow and optimise the digital and transport infrastructure. We will continue to work with partners to develop the tools to deliver economic growth. We will ensure that Carlisle has a workforce prepared to respond to more opportunities, the demand for skills and the need for flexibility.

Priority:

Further develop sports, arts and cultural facilities to support the health and wellbeing of our residents

We are investing in the long term sustainability of sports, arts and cultural facilities to provide quality experiences and promote healthy lifestyles for our residents. This will also help to make Carlisle an attractive prospect to investors and new residents. We are committed to supporting the city centre and visitor economy through our vibrant events programme, and promoting the city's culture and heritage.



Priority:

Continue to improve the quality of our local environment and green spaces so that everyone can enjoy living, working in and visiting Carlisle

Carlisle's green spaces and natural resources are a source of pride for our residents and provide economic and health benefits. By making sure they are cared for to a high standard, they will help to promote Carlisle as a healthy and attractive city. We will keep Carlisle clean and tidy and we are working to improve our standards in all areas of waste management and recycling. We will work with partners to make sure the public realm in Carlisle presents a vibrant and well cared-for image of the city, with welcoming and attractive spaces in which to live, play and work.

Priority:

Address current and future housing needs to protect and improve residents' quality of life

Housing is both a driver for the local economy and a vital way of attracting new residents. Our ambitious plans to deliver homes to meet the targets in the Local Plan, reflect our ambition to further our position as the regional centre for economic prosperity. Poor quality neighbourhoods and housing conditions, and at its extreme, homelessness, can lead to a range of health conditions. These all have a long term impact on children and young people's life chances and employment prospects because of the effect on learning and education. For Carlisle to grow the skills of its workforce, we will work with partners to ensure that the most vulnerable people in our district can access safe, warm affordable housing with the support they need to live independently.



Priority:

Promote Carlisle regionally, nationally and internationally as a place with much to offer - full of opportunities and potential

Carlisle has the assets and opportunity to put itself on the map as the capital of Cumbria and the City of the Lake District. The city has a rich, unique heritage that offers an amazing history and experience for visitors. It continues to develop as a modern, vibrant city, building on its successful independent and entrepreneurial nature. Carlisle has quality employment sites and is perfectly positioned with links to the road, rail and air infrastructure to attract investment.

We have an opportunity to develop and promote Carlisle's reputation at a local, national and international level and ensure that Carlisle continues to fulfil its potential.



Performance Monitoring

We will measure progress against the plan through a new performance framework. This framework will include progress in key projects, risks and opportunities.

Our new set of measures will be agreed with Service Managers and Senior Management Team. We will present these measures under each priority.

Their purpose will be to help steer services and projects towards the benefits we want to achieve by implementing the plan. These measures will be drawn from sets of management information being collated as part of the PRISM project. Our performance framework will be monitored through Directorate Management Team meetings and a quarterly report to Senior Management Team. A quarterly summary of performance will be reported to Executive and Overview and Scrutiny.

Our plan will be reviewed annually, before the setting of service plans within our Directorates.



Further information

For further information about the Carlisle Plan, visit www.carlisle.gov.uk or please contact the Policy Team at:

Email policy@carlisle.gov.uk

Telephone 01228 817258

Post Policy Team
Carlisle City Council
Civic Centre
Rickergate
Carlisle
CA3 8QG

If you require this plan in an alternative format or language please contact us to discuss your needs.

Summary of Carlisle Plan feedback

Carlisle Plan element	Source	Comment	Suggested response
Vision: To improve the health, wellbeing and economic prosperity of the people of Carlisle. We will work in partnership to further establish our position as the regional centre for economic prosperity, ensuring that residents can share in the benefits of this growth through increased opportunities and greater choice of jobs, quality housing, and a quality environment.	NHS Cumbria Clinical Commissioning Group	Having read the plan I have a couple of comments 1. The vision to improve health, wellbeing which is great. But then only a little mention of promoting healthy lifestyles 2. Carlisle Healthy City a lot of work has been done under this umbrella, but no mention in the plan Apologies if I am missing the point, but in general plan looks good and great its short and not too wordy	Add reference to Healthy City under Vision. <i>“Our employees work to address inequalities on a daily basis and have a positive impact on the lives of some of the most vulnerable residents in Carlisle. We will continue to support the work of Carlisle Healthy City.”</i> This work will continue to be developed through the Council's service plans.
	North Cumbria University Hospitals	We believe the draft document sets out well the overall vision and provides clarity of direction. We do see the Trust as having a real role to play in working alongside you and other partners in delivering much of the health management and prevention agenda, and would want to be able to increasingly contribute to your work. You are I know appreciative of the challenges we face, and will understand that this has tended to keep our attention very much internally focused, but we would wish to be able to engage	No amendments. The Council continues to work with partners through the Carlisle Partnership to deliver Healthy City initiatives. The Council is committed to developing and promoting Carlisle as an attractive place to live and work, to support the growth of the city. This work will continue to be developed through the Council's service plans.

Summary of Carlisle Plan feedback

		<p>increasingly actively with you on these plans in coming months and years.</p> <p>We would be particularly interested in working with you on issues as described in your document which can help attract new workforce which is a huge challenge for ourselves – and one we know is very much shared with other local employers. We would also be interested in how we could take part in health promotion in relation to events/food/marketing, and very much hope we can work with you on some of these and potentially other issues.</p>	
	Carlisle Youth Council	<p>Work experience is a barrier to getting a job and there could be better pathways to employment. Young people should have more incentives to study.</p> <p>The Council were very supportive of the sports, arts and cultural priority. They commented there is an issue of affordability for young people, and were not aware of the Old Fire Station. They liked the new Harraby facility.</p> <p>The Council liked the priority focusing on the environment and green spaces. They felt it was important to promote Carlisle and suggested an opportunity with the Youth Exchange to develop a Young Ambassador for Carlisle.</p> <p>Carlisle is cheap to live in and rent,</p>	<p>No amendments. The comments will be fed into action planning and opportunities highlighted by the Council, such as the Young Ambassador, will be explored further with the Youth Council.</p>

Summary of Carlisle Plan feedback

		<p>transports costs are an issue for young people in moving around.</p> <p>Mental health is a key issue for the Council. They are carrying out a mental health campaign, and the City Council could support this work and become involved in this.</p>	
	Community Overview and Scrutiny Panel	<p>Members highlighted the change in people's shopping habits, due to the internet, and asked was it time to include more cafes and restaurants between shops in the city centre, however, the move towards including a greater proportion of bars and restaurants should not impact too greatly upon the shopping offer of the city.</p> <p>The Panel raised concerns that current sports, arts and culture venues would be protected in future.</p> <p>Members queried how realistic it was to expect each of the priorities to be met when the Council's finances were being reduced.</p>	<p>No amendments.</p> <p>The Leader responded to these issues within the meeting – see minutes for detailed information.</p>
Introduction	Carlisle City Council staff	Amend 'draw' to 'attract' in last paragraph	<p>Amend last sentence to:</p> <p><i>Landmark buildings and heritage sites such as Carlisle Castle, Carlisle Cathedral, Lanercost Priory and Hadrian's Wall attract visitors from around the world.</i></p>

Summary of Carlisle Plan feedback

<p>Principles: Clarity, confidence and commitment</p> <p>Priority: Support business growth and skills development to improve opportunities and economic prospects for the people of Carlisle</p>	University of Cumbria	Should the plan be more explicit about support for developing the City as a University City?	<p>No amendments</p> <p>Add reference to University City under business growth priority. <i>“We will build on Carlisle’s position as a University City and regional centre for economic prosperity through the implementation of the draft Carlisle District Local Plan 2015-2030”.</i></p> <p>The priority to support business growth and skills development focuses on improving and supporting workforce development, this will be taken forward with the Council’s service plans.</p>
	Carlisle City Council staff	What about the nuclear sector opportunities? (<i>Comment on supporting paragraph</i>)	<p>No amendments. The Plan refers to business growth across all sectors rather than specific industries and this work will continue to be developed through the Council’s service plans.</p>
<p>Priority: Further develop sports, arts and cultural facilities to support the health and wellbeing of our residents</p>	Carlisle City Council staff	Is this all we are doing? What about our work with Carlisle Ambassadors to promote the City (<i>Comment on supporting paragraph</i>)	<p>No amendments. This work will continue to be developed through the Council’s service plans.</p>
	Carlisle City Council staff	It would be helpful, and open up opportunities for actions within the 2015-18 Carlisle Plan, if a slight addition could be made to the wording in the second priority. “To use the Council’s influence and	<p>No amendments. The Council will continue to work in partnership to achieve this and exert its influence wherever possible.</p>

Summary of Carlisle Plan feedback

		<p>in particular” further develop sports, arts and cultural facilities to support the health and wellbeing of our residents.</p> <p>This slight addition would open up the full role the Council can and does play in supporting health and wellbeing.</p> <p>The priorities did not reflect the City’s rich heritage and history and felt that there should be a separate priority in the Carlisle Plan to ensure the Council made more of the heritage.</p>	<p>No amendments – captured under the promote Carlisle priority. This work will continue to be developed through the Council’s service plans.</p>
	Resources Overview and Scrutiny Panel Economy and Environment Overview and Scrutiny Panel		No amendments
<p>Priority: Continue to improve the quality of our local environment and green spaces so that everyone can enjoy living, working in and visiting Carlisle</p>	Carlisle City Council staff	<p>Housing is both a driver for the local economy and a vital way of attracting new residents.</p> <p>Our ambitious plans to deliver market homes in line with the targets in the Local Plan, reflect our ambition to further our position as the regional centre of economic prosperity in Cumbria.</p>	<p>Amend the supporting paragraph under the housing needs priority to:</p> <p><i>Housing is both a driver for the local economy and a vital way of attracting new residents.</i></p> <p><i>Our ambitious plans to deliver homes to meet the targets in the Local Plan, reflect our ambition to further our position as the</i></p>
<p>Priority: Address current and future housing needs to protect and improve residents’ quality of life</p>			

Summary of Carlisle Plan feedback

		Neighbourhood and housing characteristics including tenure, environment and housing conditions are major contributory factors in attaining good health and positive education outcomes for children and young people. Conversely, poor quality neighbourhoods, poor housing conditions and at its extreme, homelessness can lead to a range of health conditions and have a long term impact on children's life chances and employment prospects because of the effect on learning and education. For Carlisle to grow the skills of its workforce, we will work with partners to ensure that the most vulnerable people in our district can access safe, warm affordable housing with the support they need to live independently.	regional centre for economic prosperity. Poor quality neighbourhoods and housing conditions, and at its extreme, homelessness, can lead to a range of health conditions. These all have a long term impact on children and young people's life chances and employment prospects because of the effect on learning and education. For Carlisle to grow the skills of its workforce, we will work with partners to ensure that the most vulnerable people in our district can access safe, warm affordable housing with the support they need to live independently.
Priority: Promote Carlisle regionally, nationally and internationally as a place with much to offer - full of opportunities and potential			No amendments
Performance Monitoring	Carlisle City Council staff	Amend text to fit in with document style.	Amend text to:

Summary of Carlisle Plan feedback

		<p><i>We will measure progress against the plan through a new performance framework. This framework will include progress in key projects, risks and opportunities.</i></p> <p><i>Our new set of measures will be agreed with Service Managers and Senior Management Team. We will present these measures under each priority. Their purpose will be to help steer services and projects towards the benefits we want to achieve by implementing the plan. These measures will be drawn from sets of management information being collated as part of the PRISM project. Our performance framework will be monitored through Directorate Management Team meetings and a quarterly report to Senior Management Team. A quarterly summary of performance will be reported to Executive and Overview and Scrutiny.</i></p> <p><i>Our plan will be reviewed annually, before the setting of service plans within our Directorates.</i></p>
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EXCERPT FROM THE MINUTES OF THE COMMUNITY OVERVIEW AND SCRUTINY PANEL HELD ON 3 SEPTEMBER 2015

COSP.57/15 CARLISLE PLAN 2015-18

The Policy and Communications Manager submitted report PC.16/15 presenting the draft Carlisle Plan. Attention was then drawn to the draft Carlisle Plan 2015 -18 (attached as Appendix 1) which set out the Council's overall vision for Carlisle, supported by five priorities. The vision gave a clear direction and context for all of the Council's activities. Opportunities to improve health, wellbeing and economic prosperity would be maximized through the five priorities that supported the vision.

The Leader explained that a programme of 'Listening Council' events had been held from 24 August 2015 to give residents the opportunity to comment on the draft plans for Carlisle's future. In addition to consultation with partners, community and voluntary groups consultation would also be carried out the Youth Council to seek their views on the plan. He outlined some of the issues which had been brought up during the events thus far; the future of independent retailers in the city; making the city's retail offer stand out; improving branding of the Fair Trade City status; making the housing market sustainable; the importance of promoting the city's heritage and arts facilities; the leisure facilities offer in the city; making the Mayor's Charity able to benefit from Gift-Aid.

In considering the Carlisle Plan Members raised the following comments and questions:

- *How well attended had the Listening Council events been?*

The Leader responded that they had not been as well attended as hoped, but they had been worthwhile. Those who had taken part in the events had stayed for some time and made contributions. He also noted that residents now had a lot of opportunities to contact the Council, for example, through electronic mail which had not previously been available.

- *A Member asked how the events were advertised.*

The Leader explained that; a large advert had been included in the Cumberland News, along with and article leaflets had been distributed, and the events had been advertised on social media, in Community Centres and on local radio. There had also been a stall in the city centre during the week of the Pageant, where people had been able to take part in the process.

- *A Member highlighted the change in people's shopping habits, due to the internet, and asked was it time to think outside the box and include more cafes and restaurants between shops in the city centre?*

The Leader did feel that this was important, and noted the increasing number of bars and restaurants in the city centre. Housing and restaurants were other potential parts of the mix for growing the city centre. He further observed that it was important to balance both large

retailers and smaller independents to give Carlisle a unique offer and the Plan could help to develop this.

- *One of the priorities was to develop sports, arts and culture: would current venues be protected?*

The Leader responded that each offer would need to be considered on an individual basis. Factors such as frequency of use, and other potential uses could be looked into.

- *A Member felt that it was very important that the retail shops in the city were protected to maintain an incentive for visitors. The move towards including a greater proportion of bars and restaurants should not impact too greatly upon the shopping offer of the city.*

The Leader noted the change in people's shopping habits, which now relied more in internet shopping. However, he felt that the city's events offer increased footfall into the city, and thereby offer some support to retailers in the centre.

- *How realistic was it to expect each of the priorities to be met when the Council's finances were being reduced?*

The Leader replied that they were very realistic. The Council had strong partnerships in the city, which would help to deliver priorities. He added that the Council would continue to build partnerships to grow the city.

RESOLVED – That the Carlisle Plan 2015-18 (PC.16/15) be welcomed and the comments of the Panel as set out above be considered by the Executive.

EXCERPT FROM THE MINUTES OF THE RESOURCES OVERVIEW AND SCRUTINY PANEL HELD ON 10 SEPTEMBER 2015

ROSP.69/15

CARLISLE PLAN 2015-18

The Policy and Performance Officer submitted report PC.17/15 presenting the draft Carlisle Plan. Attention was then drawn to the draft Carlisle Plan 2015-18 (attached as Appendix 1) which set out the Council's overall vision for Carlisle, supported by five priorities. The vision gave a clear direction and context for all of the Council's activities. Opportunities to improve health, wellbeing and economic prosperity would be maximized through the five priorities that supported the vision.

The Leader explained that a programme of 'Listening Council' events had been held from 24 August 2015 to give residents the opportunity to comment on the draft plans for Carlisle's future. In addition to consultation with partners, community and voluntary groups' consultation had also been carried out with the Youth Council to seek their views on the plan. He outlined some of the issues which had been brought up during the events so far; the future of independent retailers in the city; making the city's retail offer stand out; improving branding of the Fair Trade City status; making the housing market sustainable; the importance of promoting the city's heritage and arts facilities; the leisure facilities offer in the city; making the Mayor's Charity able to benefit from Gift-Aid. He added that discussions had highlighted that the community in Longtown had dealt with a lot of changes and that they felt isolated.

In considering the Carlisle Plan Members raised the following comments and questions

- How would the results of the consultation be used?

The Leader explained that the information gathered from the consultation process would be used to ensure that the priorities were the right ones for Carlisle and if they needed to be amended or added to in any way. Once the priorities were set they would be built into service plans to deliver the priorities and direct resources.

- Members commented that Longtown had dealt with a lot of incidents and changes in recent years and that there had been a number of initiatives in the area but they had not been successful. Members welcomed any support that could be given to engaging the Longtown community.
- A Member felt strongly that the priorities did not reflect the City's rich heritage and history and felt that there should be a separate priority in the Carlisle Plan to ensure the Council made more of the heritage.

The Leader responded that the 'Further develop sports, arts and cultural facilities to support the health and wellbeing of our residents' had been developed to include the

City's heritage and agreed to strengthen the heritage and history aspects in the Carlisle Plan.

RESOLVED – That the Carlisle Plan 2015-18 (PC.17/15) be welcomed and the comments of the Panel as set out above be considered by the Executive.

EXCERPT FROM THE MINUTES OF THE ENVIRONMENT AND ECONOMY OVERVIEW AND SCRUTINY PANEL HELD ON 17 SEPTEMBER 2015

EEOSP.54/15 CARLISLE PLAN 2015-18

The Policy and Communications Manager submitted report PC.17/15 presenting the draft Carlisle Plan. Attention was drawn to the draft Carlisle Plan 2015-18 (attached as Appendix 1) which set out the Council's overall vision for Carlisle, supported by five priorities. The vision gave a clear direction and context for all of the Council's activities. Opportunities to improve health, wellbeing and economic prosperity would be maximized through the five priorities that supported the vision.

The Deputy Leader, and Environment and Transport Portfolio Holder explained that a programme of 'Listening Council' events had been held from 24 August 2015 to give residents the opportunity to comment on the draft plans for Carlisle's future. In addition to consultation with partners, community and voluntary groups' consultation had also been carried out the Youth Council to seek their views on the plan.

In considering the Carlisle Plan Members raised the following comments and questions:

- A Member felt strongly that the priorities did not reflect the City's rich heritage and history and felt that there should be a separate priority in the Carlisle Plan to ensure the Council made more of the heritage or the wording of the last priority to be amended to include the wording 'and heritage' at the end of it.
- A Member commented that Carlisle could not be promoted as a regional centre with the existing road and rail links. He suggested that lobbying take place to improve the road and rail infrastructure to the east and west and that the airport links be included.

The Deputy Leader, and Environment and Transport Portfolio Holder agreed that the transport links were vital to the economic wellbeing of the City and agreed that they needed to be upgraded. She added that any improvement works had to dovetail with links in Scotland to ensure connectivity to the North as well.

The Economy, Enterprise and Housing Portfolio Holder informed the Panel that that some lobbying was being undertaken for the A595 which was in need of upgrading. If Carlisle was to benefit from the Moorhouse Development it would need better transport links. She added that transport links were included in the Local Plan.

- How many people had provided feedback on the Carlisle Plan and how much of the feedback had been included in the Plan?

The Policy and Communications Manager explained that, at the end of the consultation period, the feedback would be incorporated into the Plan and the changes would be identified. The Plan would be circulated to all consultees who left their contact details; if the suggestion had not been incorporated the consultee would receive acknowledgment of the feedback.

RESOLVED – 1) That the Carlisle Plan 2015-16 (PC.18/15) be welcomed;

2) That the Panel receive quarterly updates on the actions and impact of the Carlisle Plan.

3) That the Government be lobbied for improved transport links in Cumbria, in particular east to west.