

PROVISIONAL GENERAL FUND REVENUE OUTTURN 2010/11

CHIEF EXECUTIVE'S OFFICE	Gross Expenditure	Gross Income	Recharges	Carry Forward (Committed)	Total	Carry Forward (New Items)	Total
Position as at 31 March 2011	£	£	£	£	£	£	£
Annual Budget	1,637,500	(101,700)	(1,022,700)		513,100		513,100
Total Actual	1,550,879	(105,591)	(1,021,668)		423,619		423,619
Variance	(86,621)	(3,891)	1,032		(89,481)		(89,481)
Carry Forwards					0	14,000	14,000
Adjusted Variance	(86,621)	(3,891)	1,032	0	(89,481)	14,000	(75,481)

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Analysis of Variances		Expenditure Variance	Income Variance	Total Variance	Carry Forward (Committed)	Adjusted Variance	Carry Forward (New Items)	Adjusted Variance
Service	Note	£	£	£	£	£	£	£
Organisational Development	1	(59,196)	27	(59,169)		(59,169)	14,000	(45,169)
Miscellaneous	2	(27,425)	(2,886)	(30,312)	0	(30,312)	0	(30,312)
Total Variance to date		(86,621)	(2,859)	(89,481)	0	(89,481)	14,000	(75,481)

Note	Chief Executive's Comments
1.	Underspends on training and development, particularly Post JE Career Development Package. This budget was set aside on a 3 years reducing by £75,000 in 2010/11, £50,000 for 2011/12 and £25,000 for 2012/13 and the carry forward is to be used to provide support and development for staff in redundancy situations.
2.	Underspends on expenses in the newly established teams including Communications and Policy Performance.

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GOVERNANCE	Gross Expenditure	Gross Income	Recharges	Carry Forward (Committed)	Total	Carry Forward (New Items)	Total
Position as at 31 March 2011	£	£	£	£	£	£	£
Annual Budget	3,970,800	(489,500)	(954,600)		2,526,700		2,526,700
Total Actual	3,968,461	(578,296)	(954,710)		2,435,456		2,435,456
Variance	(2,339)	(88,796)	(110)		(91,244)		(91,244)
Carry Forwards				32,000	32,000	0	32,000
Adjusted Variance	(2,339)	(88,796)	(110)	32,000	(59,244)	0	(59,244)

Analysis of Variances		Expenditure Variance	Income Variance	Total Variance	Carry Forward (Committed)	Adjusted Variance	Carry Forward (New Items)	Adjusted Variance
Service	Note	£	£	£	£	£	£	£
Town Twinning	1	(32,020)	0	(32,020)	32,000	(20)	0	(20)
Land Charges	2	(14,541)	(29,932)	(44,473)	0	(44,473)	0	(44,473)
Miscellaneous	3	44,222	(58,974)	(14,752)	0	(14,752)	0	(14,752)
Total Variance to date		(2,339)	(88,906)	(91,244)	32,000	(59,244)	0	(59,244)

Note	Governance - Assistant Director's Comments
1.	This is a rolling 3 years programme budget and will be used to fund the Council's Town Twinning activities agreed at the Annual 3 Way meeting
2.	Reduced highways search costs and increased income on search fees, the annual budgets were reduced in anticipation of a downturn in the housing market that has been less severe than expected. A provision of £74,400 is set aside to cover potential refunds of searches fees following changes to regulations that revoked the statutory charge that had been made for personal property searches. £34,400 of the provision is funded by Government grant and the balance from underspends on survey costs budgets in 2010/11.
3.	Underspends on various items, including costs of printing, reference materials and subscriptions.

PROVISIONAL GENERAL FUND REVENUE OUTTURN 2010/11

RESOURCES	Gross Expenditure	Gross Income	Recharges	Carry Forward (Committed)	Total	Carry Forward (New Items)	Total
Position as at 31 March 2011	£	£	£	£	£	£	£
Annual Budget	46,979,200	(40,777,200)	(6,809,500)		(607,500)		(607,500)
Total Actual	46,659,783	(40,751,223)	(6,766,896)		(858,336)		(858,336)
Variance	(319,417)	25,977	42,604		(250,836)		(250,836)
Carry Forwards				413,200	413,200	0	413,200
Adjusted Variance	(319,417)	25,977	42,604	413,200	162,364	0	162,364

Analysis of Variances		Expenditure Variance	Income Variance	Total Variance	Carry Forward (Committed)	Adjusted Variance	Carry Forward (New Items)	Adjusted Variance
Service	Note	£	£	£	£	£	£	£
Garage	1	(38,716)	40,225	1,509		1,509		1,509
Building Cleaning	2	(21,540)	33,081	11,541		11,541		11,541
Building Maintenance	3	253,583	(215,062)	38,521		38,521		38,521
Stores & Stock Account	4	181,398	(181,699)	(301)		(301)		(301)
Finance Team	5	(12,805)	(1,516)	(14,321)	11,300	(3,021)		(3,021)
Direct Revenue Financing	6	(63,964)	0	(63,964)	63,900	(64)		(64)
Other Financial Costs	7	75,990	60,578	136,568		136,568		136,568
RBS Shared Service (ICT costs)	8	(100,000)	0	(100,000)	100,000	0		0
Insurance	9	(13,606)	3,980	(9,625)	9,100	(525)		(525)
ICT Services	10	(65,605)	35,585	(30,020)		(30,020)		(30,020)
Corporate Recruitment & Staff Benefits	11	(68,193)	68,492	299		299		299
Property Services	12	(167,442)	1,261	(166,181)	161,700	(4,481)		(4,481)
The Lanes	13	470	207,505	207,975		207,975		207,975
Miscellaneous Properties	14	(21,370)	(4,313)	(25,682)	14,000	(11,682)		(11,682)
Asst Director Resources	15	(47,667)	(31)	(47,698)	43,700	(3,998)		(3,998)
Concessionary Fares	16	(127,141)	(45,705)	(172,846)		(172,846)		(172,846)
Council Tax Benefit Payments & Subsidies	17	(63,317)	(1,145)	(64,462)		(64,462)		(64,462)
Benefit Payments & Subsidies	18	(14)	66,116	66,102		66,102		66,102
Miscellaneous	19	(19,478)	1,228	(18,250)	9,500	(8,750)	0	(8,750)
Total Variance to date		(319,417)	68,581	(250,836)	413,200	162,364	0	162,364

Note	Resources - Assistant Director's Comments
	<ol style="list-style-type: none"> 1. Underspends on vehicle repairs offset by reduced income from charges to all services. 2. Underspends on staffing and operational costs offset by reduced income from contract charges to all services. The underspend is reduced by £5,000 contribution to corporate salary turnovers savings target. 3. Overspend on sub contractors, partly offset by increased income from maintenance contract charges to all services. 4. Overspend on materials and supplies purchased on stores account, offset by recharges to services for stock issued. 5. Underspend on staffing, net of salary turnover savings contribution and a carry forward request is submitted to provide Transformation and Shared Service initiatives support from this. 6. Carry forward requests include funding for Resource Centre furnishings and to match County funding for new Plastics and Cardboard recycling vehicle. 7. Overspend includes unallocated savings of £87,000 from Transformation and shortfall on grant income £33,000 LABGI and £31,200 Council Tax 2nd Home Discount. An increase in insurance provision has also been charged to this budget heading. 8. Shared Services efficiency savings have been earmarked as a carry forward to deliver the e-government and customer focused improvements to Benefits service. 9. Budget savings are set aside to fund research to establish Carlisle's employer's liability commitment 10. Underspend on contract charges, these have been lower than expected in the first full year of the shared service. 11. Recruitment and staff benefit costs are recharged across all services, the level of funding required and method of recharge for these costs is to be addressed from 2011/12 12. Underspend to be carried forward to assist the delivery of the review of the property portfolio agreed by Council on 1st February 2011. 13. Income shortfall following reduction in guaranteed rental income due for 2009/10 14. Underspends to be carried forward for signage and other work at Kingstown Industrial Estate 15. Underspent budgets have been earmarked to be carried forward - see details of the request in note 5 above 16. Underspend on contractor payments. This service transferred to Cumbria County Council on 1st April 2011. 17. Reduced benefit payments. 18. Reduction in both benefit payments and income from overpayment recovery. 19. Various underspends including the Audit service and the carry forward is to fund IT investment in the Audit function.

PROVISIONAL GENERAL FUND REVENUE OUTTURN 2010/11

COMMUNITY ENGAGEMENT	Gross Expenditure	Gross Income	Recharges	Carry Forward (Committed)	Total	Carry Forward (New Items)	Total
Position as at 31 March 2011	£	£	£	£	£	£	£
Annual Budget	14,896,900	(4,940,700)	(1,133,600)		8,822,600		8,822,600
Total Actual	14,916,933	(5,470,310)	(1,133,837)		8,312,785		8,312,785
Variance	20,033	(529,610)	(237)		(509,815)		(509,815)
Carry Forwards				296,600	296,600	72,800	369,400
Adjusted Variance	20,033	(529,610)	(237)	296,600	(213,215)	72,800	(140,415)

Analysis of Variances		Expenditure Variance	Income Variance	Total Variance	Carry Forward (Committed)	Adjusted Variance	Carry Forward (New Items)	Adjusted Variance
Service	Note	£	£	£	£	£	£	£
Community Support	1	(21,259)	1,666	(19,593)	16,600	(2,993)		(2,993)
Children & Young People	2	(39,585)	16,648	(22,937)	17,000	(5,937)		(5,937)
Culture, Leisure & Sport Management	3	(62,040)	(5)	(62,045)	61,900	(145)		(145)
Customer Contact	4	(10,665)	(17,952)	(28,617)		(28,617)		(28,617)
Community, Health & Housing Management	5	22,863	0	22,863		22,863		22,863
London Road Hostel	6	(12,124)	(4,344)	(16,469)		(16,469)	16,300*	(169)
John Street Hostel	7	12,841	10,066	22,907		22,907		22,907
Supporting Vulnerable People	8	(8,766)	(684)	(9,450)		(9,450)	9,300*	(150)
Low Harker Dene Gypsy & Travellers Site	9	(16,066)	(2,927)	(18,993)		(18,993)	10,000*	(8,993)
Housing, Health Management & Support	10	(15,725)	0	(15,725)		(15,725)	15,700*	(25)
Affordable Housing	11	(34,446)	0	(34,446)	31,900	(2,546)	2,500*	(46)
Housing Regeneration	12	(150,535)	133,637	(16,898)		(16,898)		(16,898)
Revenues & Benefits Shared Services	13	(234,353)	(60,482)	(294,835)	142,400	(152,435)		(152,435)
Discretionary Rate Relief	14	0	0	0	18,000	18,000		18,000
Sport and Leisure	15	(205,816)	186,656	(19,160)	8,800	(10,360)	17,500	7,140
Tullie House	16	787,752	(764,008)	23,744		23,744		23,744
Miscellaneous	17	7,957	(28,118)	(20,161)	0	(20,161)	1,500*	(18,661)

Total Variance to date		20,033	(529,848)	(509,815)	296,600	(213,215)	72,800	(140,415)
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Note	Community Engagement - Assistant Director's Comments
	<p>* The figures above and comments below marked with an asterisk denote budgets to be carried forward to contribute towards £55,300 Carlisle's total element of the countywide Housing Condition Survey.</p> <ol style="list-style-type: none"> Underspends on employees and other budgets have been committed to provide for the following carry forwards: <ol style="list-style-type: none"> £7,600 to fund a temporary Monitoring and Evaluation officer post (one year) within Communities Housing and Health. £9,000 to fund community events including the Spring Event/Royal Garden Party that was held at the end of April. Carry forward to address gaps in youth provision during Spring/Summer 2011 (including ASB and diversionary activity) and in part responding to delayed establishment of CYZ. Carry forwards required for the unused but committed funding for the transfer of Tullie House to trust status and other arts and culture provision. Overspend on software purchase offset by underspends on equipment and furniture and reimbursed income from other authorities Overspend on Communities Housing and Health Manager's post linked to Transformation. Underspend from hostel's unused repairs budget, £16,300* to be carried forward. Overspend on security and other costs and reduced income during closure of Shaddongate hostel for refurbishment. Underspend on rent support to homeless clients, £9,300* to carry forward. Unused budget initially allocated for site maintenance, £10,000* to carry forward. Unused element of the Housing Strategy Bid monies, £15,700* to be carried forward. Carry forwards required for committed £31,900, following delays due to the census in completing City Council's Housing Needs Survey, and £2,500* miscellaneous underspends in Affordable Housing. Income in advance for externally funded Fuel Poverty and DFG Pilot Group. Savings on costs prior to shared service commencement, e.g. vacant posts, vehicle disposals etc. and underspends on shared service staffing (£24,000). The budget levels for this service will be reviewed during 2011/12. Carry forward required for consideration of appeals against Discretionary Rate Relief policy changes. Carry forward of £8,800 committed match funding for programme delivery across local communities including Safe Brampton. Carry forward request for £17,500 underspent ringfenced budget in accordance with Council decision re planning application. Over budget expenses on projects particularly Hub and the Roman Gateway, offset by over budget grant income and contributions. The overspent balance includes £32,500 shortfall on shop sales and £16,900 obsolete stock written-off as agreed. Unused budgets across services, £1,500* balance to carry forward.

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ECONOMIC DEVELOPMENT	Gross Expenditure	Gross Income	Recharges	Carry Forward (Committed)	Total	Carry Forward (New Items)
Position as at 31 March 2011	£	£	£	£	£	£
Annual Budget	5,832,000	(1,798,700)	(500,500)		3,532,800	
Total Actual	4,819,156	(1,615,932)	(500,604)		2,702,620	
Variance	(1,012,844)	182,768	(104)		(830,180)	
Carry Forwards				983,100	983,100	2,400
Adjusted Variance	(1,012,844)	182,768	(104)	983,100	152,920	2,400

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Analysis of Variances		Expenditure Variance	Income Variance	Total Variance	Carry Forward (Committed)	Adjusted Variance	Carry Forward (New Items)
Service	Note	£	£	£	£	£	£
LABGI	1	(360,334)	58,429	(301,904)	303,500	1,596	
Carlisle TIC	2	6,426	21,768	28,194		28,194	
Business & Employment Development	3	(3,029)	(16,135)	(19,164)	11,900	(7,264)	
Enterprise Centre	4	(1,740)	19,496	17,756		17,756	
Economic Regeneration	5	(566,350)	42,568	(523,781)	524,000	219	
Development Control	6	28,908	(4,131)	24,777		24,777	
Planning Standards Bid	7	(109,123)	0	(109,123)	109,000	(123)	
Conservation	8	(32,291)	0	(32,291)	34,700	2,409	
Building Control	9	(3,379)	66,569	63,190		63,190	
Miscellaneous	10	28,067	(5,901)	22,166	0	22,166	2,400
Total Variance to date		(1,012,844)	182,664	(830,180)	983,100	152,920	2,400

Note	Economic Development - Assistant Director's Comments
	<ol style="list-style-type: none"> 1. Unused budgets to be carried forward to fulfil contracted works and delivery of priority support action. 2. Overspend on ticket costs and shortfall on information centre sales and income from accommodation bookings 3. Committed grant income to be carried forward to provide Logistics Forum and Business Mentoring support 4. Shortfall on unit rental income 5. Underspent project expenses to be carried forward to develop various projects including Carlisle's Visitor Economy and City Centre BID and to provide a Regeneration Officer for the next 3 years. 6. Overspend on purchase of IT software, costs of advertising planning applications, consultations and professional fees. 7. Unspent balance of Planning Standards Bid funding to be carried forward to enable 3 years staff training programme. 8. Committed Historic Buildings grant income to be carried forward and to provide matched projects funding, including Citadel Station, Hall and Central Plaza 9. Shortfall in inspection, plan deposit and notice fees income. This is a ring fenced account and any profit generated should not contri City Council Services. The level of budget set aside for Building Control operations is to be investigated as part of the budget setting 2011/12. 10. Overspends on various items including reference books and publications. Carry forward request for underspent Tourism expenses t marketing materials.

Total
£
3,532,800
2,702,620
(830,180)
985,500
155,320

Adjusted Variance
£
1,596
28,194
(7,264)
17,756
219
24,777
(123)
2,409
63,190
24,566
155,320

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PROVISIONAL GENERAL FUND REVENUE OUTTURN 2010/11

LOCAL ENVIRONMENT	Gross Expenditure	Gross Income	Recharges	Carry Forward (Committed)	Total	Carry Forward (New Items)	Total
Position as at 31 March 2011	£	£	£	£	£	£	£
Annual Budget	19,422,900	(10,405,000)	(2,474,500)		6,543,400		6,543,400
Total Actual	19,530,312	(10,738,716)	(2,481,037)		6,310,559		6,310,559
Variance	107,412	(333,716)	(6,537)		(232,841)		(232,841)
Carry Forwards				33,800	33,800	30,000	63,800
Adjusted Variance	107,412	(333,716)	(6,537)	33,800	(199,041)	30,000	(169,041)

Analysis of Variances		Expenditure Variance	Income Variance	Total Variance	Carry Forward (Committed)	Adjusted Variance	Carry Forward (New Items)	Adjusted Variance
Service	Note	£	£	£	£	£	£	£
Management & Administration	1	(47,848)	(143)	(47,991)	21,300	(26,691)		(26,691)
Bereavement Services	2	7,506	24,466	31,972		31,972		31,972
CCTV	3	(18,946)	(8,064)	(27,010)		(27,010)		(27,010)
Environmental Protection	4	(51,094)	35,068	(16,025)		(16,025)		(16,025)
Food Safety	5	(22,925)	(5,003)	(27,928)		(27,928)		(27,928)
Grounds Maintenance	6	(20,157)	(24,852)	(45,009)		(45,009)		(45,009)
Green Spaces Operations	7	(127,626)	113,793	(13,833)	1,100	(12,733)		(12,733)
Talkin Tarn	8	31,953	(31,953)	(0)		(0)		(0)
Right of Way	9	52,298	(42,979)	9,319		9,319		9,319
Parking	10	(107,684)	28,095	(79,589)		(79,589)		(79,589)
Miscellaneous Environmental Expenses	11	(36,921)	(6)	(36,927)	11,400	(25,527)		(25,527)
Highways & Area Maintenance	12	438,270	(410,842)	27,428		27,428		27,428
Misc. Highways Maintenance	13	501,904	(491,067)	10,836		10,836		10,836
Highways Claimed Rights	14	(60,183)	(52,084)	(112,267)		(112,267)		(112,267)
Recycling & Waste Collection	15	(101,472)	48,021	(53,451)		(53,451)	30,000	(23,451)
Miscellaneous		(329,663)	477,298	147,635	0	147,635	0	147,635

PROVISIONAL GENERAL FUND REVENUE OUTTURN 2010/11

Total Variance to date		107,412	(340,253)	(232,841)	33,800	(199,041)	30,000	(169,041)
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PROVISIONAL GENERAL FUND REVENUE OUTTURN 2010/11

Note	Local Environment - Assistant Director's Comments
24	<ol style="list-style-type: none"> 1. Underspend on IT software to be carried forward to procure a management and operations information system. 2. Income shortfall of £49,323 from crematorium is partly offset by (£24,000) surplus on cemeteries fees. The unrealistic income targets for Bereavement Services will be addressed as part of the 2012/13 budget process. 3. Underspend on various expenses including equipment and transmission costs. 4. Underspent expenses, including (£5,100) sample analysis and (£3,400) IT software purchase. Pest control fees £40,000 under achieved on the income budget following loss of housing and rural contracts. Unrealistic income targets are addressed from 2011/12. 5. Underspend on administration expenses and surplus licence fee income. 6. Underspends on employees and transport costs partly offset by overspent materials and light plant, and surplus fees income 7. Unspent balance of HLF funding for 3 years programme at Chances Park and equivalent grant income, to be carried forward to enable project completion in 2011/12 8. Underspend on premises and equipment partly offset by overspend on staff. The investment in more staffing has increased sales and parking income. It was previously agreed that the operational surplus would be reinvested to maintain the current budget level in future years and that these would replace Cumbria County Council's £40,000 p.a. contribution. The strategy to incur a net surplus by increasing the level of operations, employing casual staff and generating more income, has been successful and the indications are that this will meet the shortfall when the County's funding ceases in 2011/12. 9. Budgets to be established for various Public Rights of Way schemes and the recoverable expenses 10. Underspends on administration and cost of patrols (£57,300), and traffic signage (£28,600). Other major variances within the Parking Service include; Off Street Parking: increased ticket sales and other income (£72,200); On Street Parking: £42,300 net shortfall on PCN and other income; and Eden DC Parking: £38,800 shortfall on budgeted contract income and fees. 11. Underspent various Small Scales Ward schemes, carry forward requests are submitted for projects to complete in 2011/12. 12. Net overspend due to overhead expenses for highways maintenance not being recoverable from capital and claimed rights works. Overhead expenses can only be fully recovered from revenue schemes. This overspend is offset by the underspend on revenue schemes, see note 13 below. 13. Underspends on city highways, road and footpath maintenance, including Lighting, Drop Kerbs, Highways Seats, Traffic Calming and the Bandstand 14. Over budget claimed costs including bad debt provision in lieu of labour and overhead expenses claim that may be rejected by Cumbria County Council. 15. Over budget £25,000 due to saving approved in advance of Willowholme depot closure that did not materialise. A separate report with proposals on how these savings can be delivered will be submitted in 2011/12. <p>Net underspent refuse and recycling collection costs, including (£60,900) employees and (£40,700) transport repair and maintenance, £14,400 overspend on tipping charges and (£19,900) improved income.</p> <p>Carry forward requests totalling £30,000 have been submitted against this; £10,000 for replacement wheeled bins and £20,000 to cover any additional waste collection costs. However, contributions towards the latter are expected and it is anticipated that all costs will be recovered.</p> <p>Net overspend of £31,100 on Green Box collection includes outstanding items due to pricing changes for prior years under the old contract arrangements.</p>

CARRY FORWARD REQUESTS 2010/11		Requests into			Total £	Category (Note 1)
Directorate/Section	Description	2011/12 £	2012/13 £	2013/14 £		
Chief Executive's Office						
Organisational Development	To provide support and career development for staff in potentially redundant situations.	14,000			14,000	B
		14,000	0	0	14,000	
Governance						
Town Twinning	Rolling 3 years programme to fund the Council's Town Twinning activities, including Civic and Youth Delegations and annual visits and projects.	32,000			32,000	A
		32,000	0	0	32,000	
Resources						
Finance Team/Assistant Director	To fund temporary post providing support to transformational, efficiency and future shared service initiatives within the Council	55,000	0	0	55,000	A
Audit Shared Services	To fund IT investment in the Audit function as agreed by all partners in accordance with the shared service business case	9,500			9,500	A
DRF: Sheepmount playing fields	To fund additional work required by BT to main scheme which is funded from reserve	6,000			6,000	A
DRF: Vehicle replacement	Match funding for contribution from Cumbria County Council for purchase of new Plastics and Cardboard recycling vehicle	37,000			37,000	A
DRF: Keenan Park	Contribution from SSCP towards Keenan Park play area to match external funding received	1,000			1,000	A
DRF: Resource Centre	To provide funding for the supply of furnishing to the Resource Centre	19,900			19,900	A
Shared Services Efficiencies	Earmarked to deliver the e-government and customer focused improvements to Benefits Service.	100,000			100,000	A
Insurance	To fund an insurance archaeology research to establish Carlisle's employer's liability commitment	9,100			9,100	A
Property	To fund engagement of specialist consultant advice to assist with delivery of the Council's property portfolio review programme	80,700	81,000		161,700	A
Property	To repair and upgrade illuminated tenant locational signage on Kingstown Industrial Estate	14,000			14,000	A
		332,200	81,000	0	413,200	
Community Engagement						
Theatre/Arts Centre	Original project to research and investigate supporting arts and culture facility development and remainder to be used to enable provision.	15,900			15,900	A
Tullie House Trust	To facilitate the transfer of Tullie House museum to trust status as agreed by the Executive	46,000			46,000	A
Sport & Recreation	Match funding received from external partners towards specific programmes enabling delivery across local communities (including Safe Brampton)	8,800	0	0	8,800	A
Sands Centre Development	Ringfenced budget in accordance with Council decision re planning application	17,500			17,500	B
Community Support	To fund Monitoring & Evaluation Administrator post to end of temporary contract 31.03.12	7,600			7,600	A
Children & Young People	To fund summer play scheme in 2011 and to work in conjunction with community safety to provide a more tailored programme aimed at reducing anti social behaviour figures.	17,000			17,000	A
Community Events	Underspend on various events budgets intended to fund Royal Garden Party in 2011/12.	9,000			9,000	A
Homelessness and Hostels	Remaining balance of Housing Strategy monies retained to contribute towards Carlisle's total element of countywide Housing Condition Survey	45,300			45,300	B

CARRY FORWARD REQUESTS 2010/11		Requests into			Total £	Category (Note 1)
Directorate/Section	Description	2011/12 £	2012/13 £	2013/14 £		
Housing	Surplus funding for site setup of Low Harker Dene to contribute towards Carlisle's element of countywide Housing Condition Survey	7,500	2,500		10,000	B
Affordable Housing	Housing Needs Demand Study - resident survey work to be undertaken post Census	31,900			31,900	A
NNDR	To enable Executive to consider appeals from Charity organisations against Discretionary Rate Relief policy changes.	18,000			18,000	A
RBS	Redundancy payments for RBS shared services	0	142,400		142,400	A
		224,500	144,900	0	369,400	
Economic Development						
Env Agency services	To honour commitment to support Logistics Forum (£10,000) and Business Mentoring/Question Time (£1,500) - Corporate Plan Key Actions 9 & 10.	11,900			11,900	A
Carlisle Tourism Partnership	Design & development of marketing materials.	2,400			2,400	B
Economic Regeneration	To fund post of regeneration officer, City Centre Management BID development, salary support to June 2011 for postholders working notice periods, signage and map dispensers for City Centre/Historic Quarter.	67,500	45,000	59,500	172,000	A
Economic Regeneration	To develop Carlisle's Visitor Economy	75,000	75,000		150,000	A
Development Control	Planning Standards training posts. 3 years bid to train 3 members of staff in order to raise standards in Planning Services. To extend one active post so trained member of staff is not lost.	37,200	38,200	33,600	109,000	A
Historic Building Grants	Committed grants £10,900 and match funding £23,800 required for projects including Citadel Station, Old Town Hall and Central Plaza.	34,700			34,700	A
Roman Gateway	To complete contracted works within Roman Gateway project (LABGI)	113,000			113,000	A
Employment Projects	To support priority action for Directorate by delivering skills development therefore meeting Corporate Plan Economy key actions 10,12 & 17. To support identified priorities as part of agreed Community Plan for Carlisle (LABGI).	29,000	30,000	30,000	89,000	A
Business Sector Support	To support priority action for Directorate of delivering Business Support to deliver ED&E Group Economic Action Plan & meet Corporate Plan key actions 9 & 10 (LABGI)	25,000	76,500		101,500	A
Old Town Hall	Match funding as part of overall package comprising English Heritage grants of £255,000 (LABGI)	46,000	156,000		202,000	A
		441,700	420,700	123,100	985,500	
Local Environment						
Management & Administration	Procurement of management and operations information system	21,300			21,300	A
Waste Services	To fund additional waste collection costs. Contributions towards this are expected and it is anticipated that all costs will be recovered.	20,000			20,000	B
Waste Services	Replacement of wheeled bins for the collection of refuse to be funded from overachieved income from 2010/11.	10,000			10,000	B
Misc Expenses	Funding required to complete Small Scale Community Projects committed by Members	11,400			11,400	A
Allotments	Contribution from Neighbourhood Forum for installation of water supply to assist Barnardos project at allotments. Funding provided in winter months when ground unsuitable for works to be carried out.	1,100			1,100	A
Chances Park	3 year grant programme funded by HLF. First year complete and carry forward required to continue project to conclusion	60,000	52,200		112,200	A
Chances Park	3 year grant programme funded by HLF. First year complete and carry forward required to continue project to conclusion	(60,000)	(52,200)		(112,200)	A
		63,800	0	0	63,800	
Total General Fund Carry Forward Requests		1,108,200	646,600	123,100	1,877,900	

Note 1:

A - Committed expenditure (to be used for original purpose/externally funded)

B - New items of Expenditure

991,500	644,100	123,100	1,758,700
116,700	2,500	0	119,200

CSR07 - 2007/08 Baseline Expenditure						
Total Baseline Expenditure		£32,672,000				
Cumulative Targets for period 2008/09 to 2010/11 as a percentage of above Baseline				Identified		
2008/09 CSR07 Efficiency Target = 3%	£980,160	3.0%		£1,095,000	3.4%	
2009/10 CSR07 Efficiency Target = 6.10%	£1,992,992	6.1%		£2,195,600	6.7%	
2010/11 CSR07 Efficiency Target = 10.30% (#)	£3,365,216	10.3%		£3,504,900	10.73%	
(#)= increase in 2010/11 by 1% point to be added to the total savings target						
CSR07/National Indicator 179 - Cash Releasing Value for Money Gains	Savings Strategy Criteria	2008/09 Actual £	2009/10 Actual £	2010/11 Forecast £	2010/11 Actual £	Notes: How Obtained?
Energy Efficiency Advice Centre	Eff Review	35,000	35,000	35,000	35,000	Same service by different provider. TUPE Transfer
Review Operation of TIC	Eff Review	23,000	46,000	43,000	43,000	Increased capacity obtained through joint working
Community Development Review	Eff Review	37,000	57,000	28,000	28,000	Initial efficiency obtained via staff deletion - Action plan produced for future years
Printing & Copying Review	Eff Review	0	0	0	0	Review Print Strategy including equipment - Capital based bid included in 2011-12
Conference Group	Eff Review	15,000	29,000	20,000	20,000	Through revised working practices aims to be self funding
Carbon Trust - Invest to Save	Eff Review	0	0	1,500	1,500	Capital Investment - efficiency achieved through lower energy useage/consumption
Stores	Eff Review	0	0	11,000	0	Based on 5% of 2008/09 Budget = (£48,600+ £96,400)
Customer Services	Eff Review	0	0	0	0	Based on 5% of 2008/09 Budget = £724,000 (Revised due to Shared Service Exercise)
ICT Shared Service	Eff Review	0	3,000	75,000	75,000	Based on September 2008 Business Case
Procurement - phase 1	Eff Review	100,000	100,000	100,000	100,000	Smarter Procurement reduction at source included in Base Budget 2008/09
Sub total:		210,000	270,000	313,500	302,500	
Shared Service income (Revs & Bens Management Copeland)	Eff Review	25,000	25,000	0	3,000	Increased income from management arrangement with Copeland BC. No additional R&B resources employed. Arrangement extended due to Shared Service delay
Shared Service Revenues & Benefits	Eff Review	0	0	42,000	64,900	Business Plan savings from Shared service (Amended due to revised implementation date and Copeland SLA Deficit)
ICT Shared Service - Capital Expenditure	Eff Review	0	163,000	0	0	Based on September 2008 Business Case
Renewals Reserve Savings	Budget Saving	206,000	245,000	245,000	245,000	Alternative method of financing
Asset Disposals - interest on Capital Receipts	Budget Saving	2,000	0	0	0	Now considered CSR07 compliant
Cash Limited Budgets - General Inflation	Budget Saving	0	0	503,000	503,000	January 2010 - Now included - as instructed by Finance Manager.
Salary Turnover	Budget Saving	499,000	785,600	544,200	544,000	Positions temporarily vacant prior to recruitment.
Transformation/Vacancy Management	Transformation	153,000	402,000	440,000	440,000	Posts Permanently Deleted from Establishment
Transformation/Restructure - Applicable Efficiencies	Transformation	0	305,000	1,360,600	1,402,500	Transformation Programme
Sub total:		885,000	1,925,600	3,134,800	3,202,400	
CSR07/NI179 Total :		1,095,000	2,195,600	3,448,300	3,504,900	